



States told economic agreement more urgent than independence

## Business chiefs urge restraint from republics

By John Lloyd in Moscow

SOVIET business leaders yesterday pleaded with the republics to postpone their drive towards independence in order to conclude a strong economic agreement which would moderate the effects of the crisis.

"Independence today is not as important as the economic issue because people must live better, both today and tomorrow," said Professor Yevgeny Yasin, economic adviser to the Scientific Industrial League, which represents state and private enterprises.

The appeal to the republics comes amid a struggle within the interim government over whether it will be possible to keep the Soviet economy functioning while economic and political authority is devolved to the republics.

Mr Arkady Volsky, SIS chairman, is also deputy chairman of the Committee of the National Economy, which now carries on the day-to-day business of the Union government. Prof Yasin has worked with Mr Grigory Yavlinsky, also a member of the committee, on a plan for an inter-republican economic agreement which calls for a common monetary, fiscal and banking policy between those republics signing the agreement.

Mr Volsky and Prof Yasin said that, without a strong central authority, reform was impossible. They contrasted the Yavlinsky plan with that proposed by Professor Stanislav Shatalin, author of last year's 500-day plan for radical reform, which calls for a loose association in which republics could retain their own currency.

## G7 to assess extent of possible support

By Andrew Fisher in Frankfurt

DEPUTY finance ministers of the Group of Seven industrial countries will meet in Dresden this weekend to discuss the economic implications of events in the Soviet Union and to prepare for next month's annual meeting of the International Monetary Fund and World Bank in Bangkok.

As the question of aid to the Soviet Union gains urgency, the officials will consider the extent to which governments can become involved. Germany has come out strongly in favour of western support for reform efforts in Russia and the other republics, but most countries including Germany remain sceptical about committing further large sums at this stage.

Although the G7 will form the core of the weekend's discussions, these will be widened on Sunday when the deputies from the Group of 10 industrialised countries meet.

Some of the deputies will then change hats to take part in a meeting on Monday of

cities and monetary programmes.

Mr Yavlinsky's plan, details of which were printed in the newspaper *Izvestia* last night, proposes the retention of a common currency, common rules for economic activity, a common credit policy and a rapid transition to free prices and to opening up republics to the world market.

When asked if the Soviet Union would have to seek rescheduling of its debt, Prof Yasin said: "It would do everything possible not to - but we hope we may get some agreement from foreign banks to postpone part of our debt servicing."

His remark adds to the impression that debt rescheduling is now a live issue among the Soviet authorities, even though it is still said to be a last resort. Current debt servicing is running at about \$15bn (£8.5bn) annually.

Meanwhile, a further indication of the disintegration of the Union came yesterday when a senior central banker warned that republics might begin to sell gold independently.

Mr Eduard Gostev, deputy chairman of Vneshekonombank, the foreign trade bank, told the official news agency Tass that "hasty, unco-ordinated activities could very easily spoil the market and lead to a fall in the prices for gold".

The deputy chairman was reacting to reports that Uzbekistan, a Central Asian republic which has recently declared independence and which accounts for a third of Soviet gold production, had passed a law allowing it to create its own gold reserves.

## Ukraine law backs foreign investment

By Chrystia Freeland  
in Kiev

UKRAINE yesterday put some muscle behind its August declaration of independence by introducing laws to encourage foreign investments, introduce a separate currency and take over and privatise all central government property on its territory.

In a series of other developments:

- Latvia and Estonia applied to join the London-based European Bank for Reconstruction and Development. The EBRD, which welcomed the news, said it would be sending a fact-finding mission to both republics shortly. Any new applications to the bank must be submitted for consideration by the board of directors.

- Estonia filed for membership of the International Monetary Fund.

- The Russian Federation plans to apply for membership of the IMF and the World Bank independently from the Soviet Union, a federation official said. The Soviet Union applied for full membership of the IMF in July.

The parliament also voted to transfer ownership of Soviet property to the Ukrainian government by December 1.

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Hunt is  
on for  
'missing'  
roubles

By John Lloyd

**THE** Soviet Union's equivalent up to a modern rouble which turns out to gold.

It takes the form of foreign assets of the party, which are said to be an estimated \$100 billion, though it could not be found, says the newspaper.

The newspaper claims that the party's wealth is now an independent and weekly economic news service, have a court of investigation which has estimated the party's secret funds stand at \$100 billion.

Urgent investigation under way.

Mr Nikolai Kryuchkin, party's business manager, the main controller of party's fortune, came back to Moscow after the August 19 coup by members of Pravda, a USR. President Gorbachev found a file in his office giving the name of individuals who controlled the party's hidden budget, but which he did not know.

The present of the editor was presented in a vaguer.

The newspaper goes unattributed source in the state bank who saw documents describing big financial transactions which Gorbachev went into the bank and the foreign accounts. These took place in December 1989 and January 1990, August of 1990.

The most mounting detail is provided by a senior unnamed official from the Economic Commission for Europe, according to whom a number of countries have been up to \$100 billion in hidden budgets.

Mr Hoffmeyer will represent

## Dane to chair EC central bankers' group

By Hillary Barnes in Copenhagen and Peter Norman in London

MR Erik Hoffmeyer, the Danish central bank governor, was yesterday elected head of the influential European Community central bank governors' committee.

It takes the form of the European Central Bank, which is said to be an independent and weekly economic news service.

The newspaper claims that the party's wealth is now an independent and weekly economic news service, have a court of investigation which has estimated the party's secret funds stand at \$100 billion.

It takes over chairmanship of the EC central bankers' group when important decisions are looming in negotiations on European economic and monetary union. His tenure of office until the end of 1992 is expected to be marked by a continuity of policies from those of Mr Karl Otto Pöhl, his predecessor. But he will be less flamboyant than the former Bundesbank president.

The bankers' committee is already playing a more active role in EC monetary affairs under the arrangements for the present first stage of Emu. It has been described by Mr Jacques de Larosière, the governor of the Bank of France, as an embryonic European central bank and has launched studies on how to move to a single EC monetary policy.

Mr Hoffmeyer will represent

## Brundtland may have to seek confidence vote

By Karen Fossel in Oslo

MRS Gro Harlem Brundtland, prime minister of Norway's minority Labour government, may have to seek a parliamentary vote of confidence next month, after her party suffered its worst defeat since World War II in Monday's local elections.

Defeats were made by the centre and socialist left parties, with an anti-EC campaign. Mrs Brundtland will seek MPs' backing on her government's

## Industrial orders up for east Germany

By David Goodhart in Bonn

JUNE industrial orders for east Germany rose by 10 per cent over the previous month, giving further grounds for cautious optimism for the economy.

However, much of the increase came from promised Soviet orders which increased foreign orders by 63 per cent.

Domestic orders in fact fell by 4.5 per cent and the overall order level remained about 25 per cent down on the average of the last six months of 1990. The main sectors to benefit from foreign interest were heavy machinery, steel, railway wagons and textiles.

He argues that irreversibly fixed exchange rates require fully co-ordinated monetary policy and a high degree of economic convergence and that sufficient convergence has yet to be achieved.

He does not see much likelihood that the Ecu can be substituted for national currencies in the near future. "It is as if the plannet are not aware of the power of the preference of ordinary people of using what they are accustomed to," he told European bankers in June.

Mr Hoffmeyer has a well-developed sense of humour. He once told how he had asked his wife whether Denmark's politicians would take it current balance of payments deficit more seriously if he went on hunger strike. "You may be fat, but not fat enough for that," she replied.

## Poland 'must stay with austerity'

Poland must stick to tight monetary policies despite a recession which could last another 18 months, Mr Marek Dabrowski, central bank governor-designate, said yesterday. Christopher Bobinski reports from Warsaw.

Mr Dabrowski told parliament's budget committee that "an expansion of money supply now would lead to catastrophe hyper-inflation". But he admitted that a continuing recession carried "an enormous threat of an unco-ordinated outbreak of social discontent".

Parliament is expected to vote on his appointment at the end of this week.

stand in talks between the European Free Trade Association, of which Norway is a member, and the EC for a European Economic Area (EEA) from 1993. Yesterday, she said Monday's elections made it less likely Norway would re-apply for EC membership. Should she lose the vote, she would have to quit. The Conservative party would be asked to form a government.

Parliament is expected to vote on his appointment at the end of this week.



A Croatian guardsman carrying an unexploded federal army tank shell found near Vukovar

## Increased state ownership plan worries Swedes

John Burton looks at what is shaping up as the main election issue

scheme by widening the funds investment opportunities. The opposition calls the plan a case of creeping socialism.

The ATP funds are now allowed to invest SKr65m on the bourse, while the wage-earner funds, which were financed until this year by a corporate profit tax, has another SKr500m (£46.7m) in capital assets. Half of this capital could be used for investment in equities, five times the size of the share portfolio now held by the ATP and the wage-earner funds combined.

The five new funds together would be allowed to acquire a quarter of the voting rights in any industrial company, with the trade unions holding half of that stake.

In contrast to the Social Democratic policy of selling minority stakes in state companies while retaining majority government control, the non-

socialists favour full-scale privatisation, albeit over a lengthy period.

The goal is to sell assets valued at SKr10bn per year through general share issues on the Stockholm bourse. An amount greater would swamp the market, where total new share issues averaged around SKr10bn a year during the 1980s. It would take 25 years to finish the privatisation programme at this rate.

Early candidates for privatisation would be the state companies already listed on the bourse, including pharmaceutical and food group Procordia and the steel concern SSAB.

Foreigners would probably be allowed to participate in some share offerings and corporate acquisitions, although it is still unclear how the non-socialists would change rules governing foreign ownership. Foreigners are not allowed to own natural resources, such as mines and forests and may also be prevented from acquiring defence companies for national security reasons.

## Dutch under fire over stance on Emu progress

By Andrew Hill in Brussels

THE Netherlands, which holds the presidency of the EC, is likely to face strong opposition from some northern member states if it attempts to abandon the technical paper on economic and monetary union discussed at Monday's meeting of Community finance ministers.

The paper would have allowed a group of economically strong member states to move ahead to the final phase of Emu ahead of their weaker counterparts, based on strict economic criteria.

It was welcomed by the UK and Germany on Monday and yesterday morning Mr Douglas Hurd, the foreign secretary, said on BBC radio the plan represented an acceptance of reality by other EC members.

However, immediately after Monday's meeting, Mr Wim Kok, the Dutch finance minister, said he had not approved the paper and that it had "no political status". He also said he favoured a system of derogations for weaker economies, rather than a two-speed

EC cooling-off plan for time-shares

MR Karel van Miert, EC commissioner for consumer affairs, is planning to introduce Community legislation which would allow buyers of time-share properties a "cooling-off" period during which they could change their minds about a deal, Andrew Hill writes from Brussels.

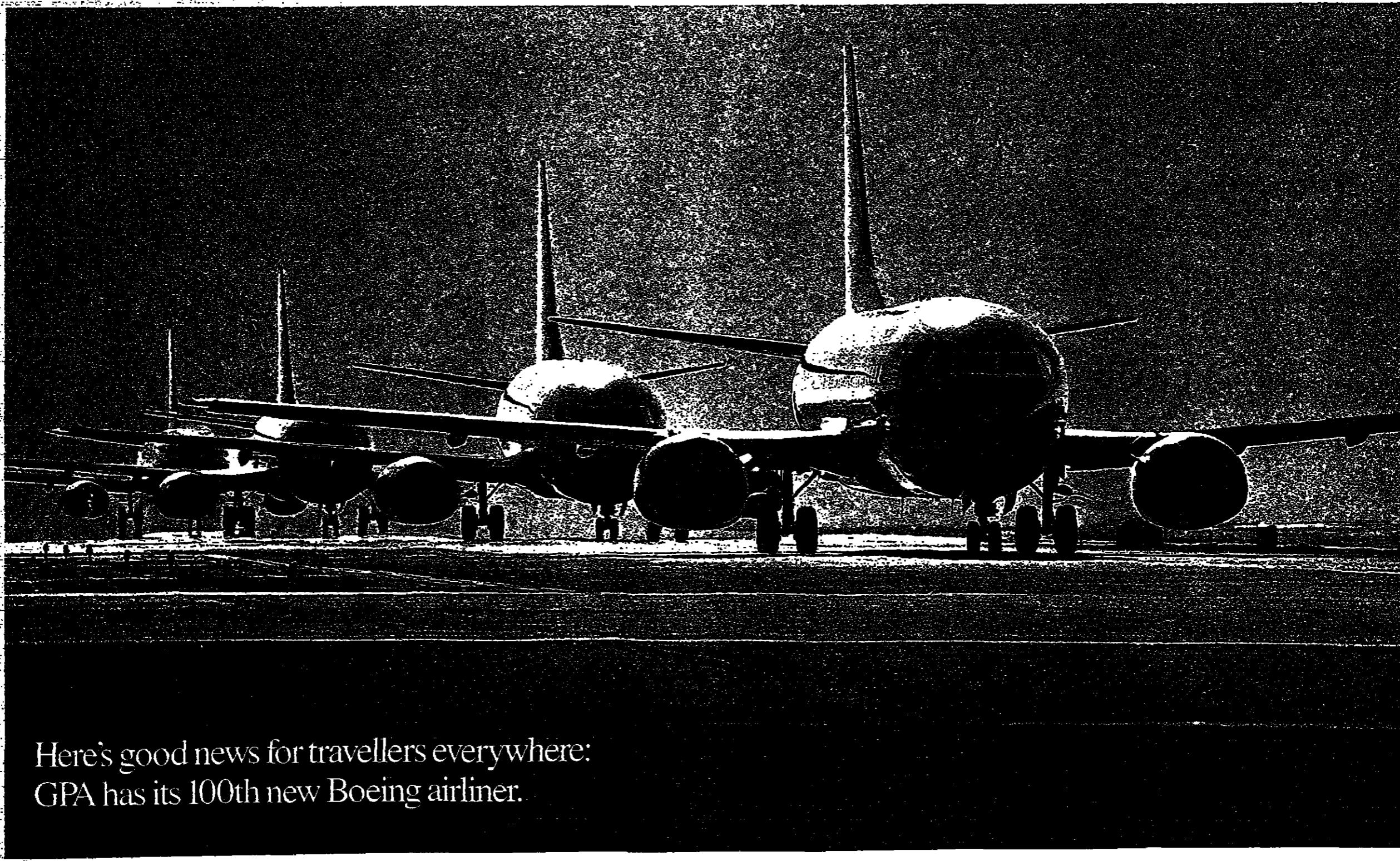
The Commission may produce a draft directive aimed at protecting time-share customers before the end of the year. Mr van Miert, who has already suggested a similar "right of reflection" for mail order customers, said he welcomed the recent introduction in Belgium of a law imposing a statutory cooling-off period, and forbidding promises of perks for commercial ends. Certain time-share operators are notorious for offering potential buyers "prizes" if they sit through pre-

sentations about holiday developments. The free gifts often prove to be illusory or are attached to unreasonable conditions.

The Commission has already put forward a directive on unfair contracts, which would make it illegal for any sales contract to include a clause forbidding a period of reflection. That directive should be adopted by member states before the end of the year, but Mr van Miert wants a separate directive to make a cooling-off period compulsory in time-share contracts.

Such a directive would also reinforce EC legislation from 1986 on door-to-door selling. That obliges salespeople to offer a cooling-off period, but does not cover time-share operations.

Editorial comment, Page 12



GPA Group plc, the world's largest aircraft leasing company, recently took delivery of a new 737-500, the 100th new Boeing airliner in its fleet.

The twinjet aeroplane was flown to Guangzhou in the People's Republic of China to begin

a ten-year lease to China Southern Airlines.

GPA was the first lessor to place new aircraft on operating lease in China, an increasingly important market.

GPA, with headquarters in Shannon, Ireland, has 97 airline customers in 46 countries.

The company, already Boeing's largest overseas customer for new-technology 737s, has orders and options for 190 more Boeing aircraft, stretching to 1997.

Boeing congratulates GPA on its growth and extends best wishes for continued success.

BOEING

## WORLD TRADE NEWS

### Customs raids hit US-China links

By Nancy Dunne in Washington

**WASHINGTON** Beijing relations have received another jolt following raids by the US Customs Service on 23 American-based offices of Chinese government trading companies, seizing money and millions of dollars' worth of goods suspected of having illegally entered the US market.

Beijing responded with a strong protest to Mr Richard Solomon, US assistant secretary of state. Zhu Qizhen, China's ambassador to the US, said his government was "shocked and gravely concerned at this unjustifiable development".

US textile interests urged US Customs to continue its investigations. The American Textile Manufacturers Institute (ATMI) claimed the seized goods represent "only a small portion" of the large volume of transshipments of Chinese textiles and apparel.

#### Mobile phones plan for Athens

**ATHENS** is seeking preliminary offers for two mobile phone networks for mainland Greece and some islands, to be set up in co-operation with OTE, the state telecoms company, Kerin Hope writes from Athens.

Mr Tzannis Tsantekidis, deputy prime minister, said yesterday that up to 10 consortia would be shortlisted next month and asked to submit bids. Contracts will be awarded next April. Investment is expected to reach \$200m (£118.3m) over five years, with priority given to developing mobile communications around Athens.

Officials say the networks will attract 80,000 subscribers in the first three years. Both will use the GSM system being set up throughout Europe. Athens wants OTE to have a 35 per cent stake in each.

#### Computer makers rush to fill

#### vacuum in eastern Europe

**WESTERN** computer makers including International Business Machines (IBM) of the US, Siemens Nixdorf of Germany and ICL, the UK-based subsidiary of Fujitsu of Japan, are jockeying for position in eastern Europe, after the collapse of local computer manufacturing.

Yesterday, ICL said that in a break with its accepted business practice, it intended to market in Poland and Czechoslovakia mainframe computers built by its Japanese parent, as well as its own Series 39 machines.

It claims to lead in supplying imported computer systems in the two countries. Mr Peter Slavik, ICL's corporate systems business man-

ager, said the decision to sell Fujitsu mainframes was a local response to eastern European market conditions and would not be repeated elsewhere. Fujitsu has stressed ICL should be seen as a member of a loose confederation of Fujitsu subsidiaries, free to compete with its parent in world markets.

ICL has decided to sell Fujitsu mainframes in Poland and Czechoslovakia since the Japanese machines are closer in design to the "Ryad" mainframes formerly built in eastern Europe than ICL's Series 39 computers. It will be easier for Polish and Czechoslovakian computer users to move from their obsolete Ryad mainframes to Fujitsu's M-series mainframes than to Series 39.

China has been able to worry the US farm lobby enough to make Washington "blink first" in any dispute

trade disputes, including illegal Chinese textile shipments through third countries "if China does not exert effective control". Failure by the administration to act could leave the Congress vulnerable to Con-

gressional attempts to place heavy conditions on next year's renewal of China's Most Favored Nation status.

The administration has set a September 30 deadline for receiving specific pledges from Beijing to open its markets to imports. US sanctions can be expected by November in another dispute over China's alleged failure to protect for-

ignorance companies' intellectual property rights.

Chinese officials have so far given no sign they will bend to US pressure. Hitherto, Beijing has made few concessions and has skillfully played its "grains card". By disappearing from the US agriculture market for a time, it has been able to worry the US farm lobby enough to make Washington "blink first" in any dispute.

US textile interests have become increasingly alarmed by the growth of imports during the year's recession. In June, the most recent month for which figures are available, textile imports climbed 8.3 per cent.

Mr Carlos Moore, ATMI executive vice-president, urged the administration to seek ways to curb market disruptions "instead of continually phasing out controls with new trade agreements".

Telebras has become a favourite share among foreign investors lately. Over the past five months, the share price has almost quadrupled in dollar terms. As a result, the company has moved from 13th to third place in market capitalisation rankings, and is now valued at about \$1.7bn (£1bn).

The CVM said it would not reveal the names of the alleged offenders until its investigations were completed. The punishment, however, is likely to be light by international stan-

### Brazilian insider trade claim

By Victoria Griffith in São Paulo

**BRAZIL'S** stock market watchdog, the Comissão de Valores Mobiliários (CVM), has revealed an insider trading scandal in the shares of Telebras, the state-controlled telephone company.

Mr René Garcia, CVM director, said on Monday two São Paulo broking firms and eight individuals were involved. The CVM accused the traders of having advance information on large purchases in the market, which led them to speculate on their own account. "We are taking this case to the end, to show to the world that insider trading is not acceptable in Brazil," said Mr Garcia.

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"Many fear that we are witnessing the creation of a monolithic right-wing court that is going to favour the state and the power of the state over the rights of the individual," said Senator Patrick Leahy.

Mr Leahy acknowledged that it would be inappropriate for

Mr Thomas to be asked how he

## AMERICAN NEWS

### US court nominee is warned over 'evasion'

By George Graham in Washington

**JUDGE** Clarence Thomas yesterday faced a barrage of tough questioning from senators on the first day of hearings on his nomination to the US Supreme Court.

The eight Democratic members on the Senate Judiciary committee served notice that they planned to question Mr Thomas closely on his views on abortion, civil rights and the constitutional role of the Supreme Court. They warned him that they would not be satisfied with the evasive responses they had received from the last two Supreme Court nominees.

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Mr Leahy acknowledged that it would be inappropriate for Mr Thomas to be asked how he



Kennedy: "concerned"

you can hardly stand it," said Senator Orrin Hatch of Utah, who said he could understand Mr Thomas's childhood experience because he, too, had grown up in a home "without indoor facilities".

But even Senator Arlen Specter, a Republican from Pennsylvania, warned that he was concerned about Judge Thomas's apparently low opinion of Congress.

"I believe that deference is due to the president's nomination, but that could change if the trend continues to turn the court into a super-legislature," he said.

Judge Thomas, whose nomination has divided political interest groups, is expected to face three days of questioning from the 14-man committee.

A New York Times/CBS opinion poll yesterday showed that 68 per cent of those questioned had no opinion on the nomination. Of those who had formed an opinion, twice as many favoured Mr Thomas as opposed him.

The poll also showed that 42 per cent of those questioned thought the Supreme Court was too conservative, compared with 30 per cent who thought it was too liberal.

### Second quarterly trade surplus in a row for US

By Leslie Crawford in Santiago

**LABOUR** MP Mr David Winnick yesterday urged "the most strenuous inquiries" into the death of Mr Jonathon Moyle, the British journalist found hanging in the closet of a Santiago hotel room last year. His call to Mr Kenneth Baker, the home secretary, follows a Chilean judge's finding that Mr Moyle was murdered and did not commit suicide as the Chilean authorities originally ruled.

Mr Moyle, the editor of Defence Helicopter World and a former RAF pilot, was found hanging from a sheet in the clothes cupboard of his Santiago hotel in March last year. He was attending the FIDAE air show, the biggest exhibition of military hardware in Latin America.

Chilean homicide police said he had committed suicide. However, his death gave rise to press reports that he was murdered because of information he had obtained on sales of military technology to Iraq.

Mr Tony Moyle, his father, believes this to be the case.

Judge Alejandro Solis's verdict closes an 18-month inquiry dogged by a lack of co-operation from both British and Chilean authorities. The inquiry failed to shed any light on who killed Mr Moyle or why. Mr Solis said he decided to close the case temporarily in the absence of further evidence.

**THE US** recorded a \$3bn (£1.7bn) surplus in foreign trade from April through June, the first time it has posted back-to-back quarterly surpluses in nine years, the Commerce Department said yesterday. AP reports from Washington.

The second-quarter surplus followed an even larger one of \$10.5bn in the first three months.

However, the positive trade numbers in both quarters reflected huge payments made to the US Treasury by other countries, including Japan and Saudi Arabia, to pay for the Gulf war. Without these the country would have suffered a deficit of \$5.2bn in the second quarter and \$6.4bn in the first.

Mr David Wyss, an economist with DRI-McGraw Hill, the economic consultancy, said he expected the deficit almost to disappear this year, falling to around \$5bn. But in 1992, Mr Wyss said, "the deficit will worsen. As the economy comes out of the recession, imports are going to rebound."

Economists said they were looking for the deficit to shoot back up to the \$70bn-\$80bn range in 1993, reflecting the absence of Desert Storm payments and higher imports.

The trade figure covers the current account, the broadest measure of trade, which tracks not only the flow of merchandise between countries but also investment and service transactions.

### Poverty scheme boosts Salinas

**MEXICO'S** President Carlos Salinas de Gortari tries to spend a few days every week inaugurating public works projects under the banner of the "Solidarity" anti-poverty programme. This week he will visit eight Mexican states inaugurating still more projects, in honour of the second national Solidarity week.

The programme, launched in December 1988, has become the president's most visible domestic policy. As Mexico's economy has grown and public finances strengthened, spending on the programme has risen to \$1.7bn (£1bn) this year, a 60 per cent rise on 1990.

Supporters and critics alike acknowledge the critical role of the programme in the government's convincing victory in last month's mid-term elections. Mr Frederico Reyes Heredia, editor of the public opinion magazine *Este País*, says: "The impact was very high. Solidarity has proved a very effective way of exploiting the power of the president."

Government officials are quick to reel off the benefits of the programme. According to the ministry of budget and planning Solidarity money will by the end of this year have helped refurbish 51,000 schools, built 1,030 rural health clinics, financed 181,000 student scholarships, 4,819 running water pipes and so on. Since the government has taken to re-naming existing social programmes as Solidarity projects, the list is almost endless.

The mission to Hungary was a "new idea", which would be continued "for several years... to help strengthen Hungarian industry" by discussing sectors and areas where the Japanese trade and investment insurance could be used most efficiently.

The idea of sending such teams periodically to recipients of Japanese government insurance could be extended to other countries besides Hungary.

**KELLOGG** to build plant in Latvia

KELLOGG, the US foods group, yesterday said it had set up a ready-to-eat cereal manufacturing joint venture in Latvia, which recently achieved independence from the Soviet Union. Martin Dickson reports from New York. Its partner is Adax Inc, a private, employee-owned company. The venture is to build a plant in Riga to come into operation in 1993 and serve Latvia, other Baltic states and Belarusia and Russia.

Those who are interested can request the Auction form with terms and conditions from the Purchasing & Contracts Group, "ADNOC", P.O.Box No. 898, Abu Dhabi, Telephone No. 666000, Fax No. 6023703, upon such request the documents will be forwarded by the most expeditious method. The Computer and other Equipment are available for inspection in Umm-Al-Nar Stores at Abu Dhabi by appointment only through ADNOC.

Offers will not be considered if they are not accompanied with a security deposit of 20% of the offer valid for ninety (90) days from the closing date. A Banker's cheque/Draft in favour of ADNOC drawn on a local Bank in U.A.E. only shall be accepted. The closing date will be 29th October, 1991.

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P.O.Box : 898, Abu Dhabi, Tel: 666000  
Fax: 6023703

**Mexican slum-dwellers steal electricity from power lines. Bringing electricity to poor areas is one of the Solidarity programme's successes.**

**Ones**. "In 1988 and 1989 we carried out 100,000 projects. No other government agency could have done that because of the bureaucracy," Mr Rojas says.

This approach to government spending has obvious political advantages. An architect in the town of Maravatio in Michoacan, in charge of renovating a theatre with Solidarity money, says: "People think the money is coming directly from the president and not from the [opposition] municipal president." Mr Salinas has reinforced this image by inaugurating as many projects as possible.

The Solidarity committees, on the other hand, are said to be breaking the power of local *caciques*, or village chiefs, whose corruption and omnipotence had damaged the ruling Institutional Revolutionary Party (PRI). Some government supporters suggest that the committees will provide the PRI with a new generation of local political leaders. In the

August mid-term elections, three PRI senate candidates had been in the Solidarity delegations for their state.

However, critics argue that the political objectives of Solidarity, apart from concentrating presidential power still further, are distorting its anti-poverty ends. The budget is so large and informal that no-one knows exactly how and where money is being spent. Critics say the programme resembles, at times more a giant presidential slush-fund than a carefully targeted anti-poverty project.

One US-based economist specialising in poverty programmes derided the suggestion, made by Mr Rojas, that Solidarity was becoming a model anti-poverty programme closely watched the world over. "Solidarity has an urban bias focusing on slightly higher income people who vote and have been squeezed by the crisis of the 1980s," the economist claims.

Mexican opposition leaders

in turn characterise the programme, and the huge free advertising campaign that accompanies it, as blatant vote-buying rather than poverty-alleviation.

The Solidarity-financed theatre in Maravatio, Michoacan for example, is unlikely to help the roughly 20 per cent of Mexicans who are extremely poor and undernourished. Nor are other programmes - such as subsidised loans to small land-owners - helping the very poor, most of whom do not have any land.

As he criss-crosses Mexico this week, Mr Salinas will not worry too much about these criticisms. He can justifiably claim that this latest brand of Mexican populism is not damaging the Mexican economy, thanks to cuts in subsidies and revenues from privatisations. The government budget will be in balance this year. Indeed Solidarity's political success has been critical to continued support for the president's liberal economic reforms.

Mr James Baker, US secretary of state, has hailed Mexico's economic reforms as a lesson to the rest of the world, while broadly approving of the conduct of last month's mid-term elections, Damian Fraser writes.

Mr Baker told the annual meeting of the US-Mexican binational commission on Monday that the "economic revolution in Mexico" was "remarkable".

The commission met as the two countries, with Canada, are negotiating a free trade

agreement. Mr Baker said: "We are making tremendous progress and there is increasing good will." Ms Carla Hills, the US trade representative, said she saw no insurmountable problems to reaching an agreement.

Mr Baker said Mexico and the US would remove remaining barriers to agricultural trade. This would be an important Mexican concession, since Mexico's maize sector is now largely closed to foreign competition.

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## South Korea's two opposition parties to merge

By John Riddell in Seoul

**SOUTH** Korea's two main opposition parties yesterday announced that they were merging in an attempt to challenge the ruling Democratic Liberal Party in next year's general and presidential elections.

The formation of the new party, which will be called the Democratic Party, represents the first substantial alliance of South Korea's splintered opposition forces since the introduction of democracy in 1987. It will boost the political ambitions of Mr Kim Dae Jung, South Korea's veteran opposition leader and joint president of the new group.

But western diplomats and analysts said the Democratic Party had much to do to present itself as a credible alternative to the government. They said the merger had been forced by the weakness of opposition groups, and in particular their poor showing in local elections held earlier this year.

The Democratic Party will control 76 of the 299 seats in the National Assembly. It will be led jointly by Mr Kim Dae Jung and by Mr Lee Ki Taek, head of the smaller opposition group in the merger.

The ruling DLP, formed last year through a merger of the ruling party and two opposition groups, holds 215 assembly seats.

"Through today's merger, a big and strong opposition group emerged in our country," Mr Kim said in a speech before supporters at the national assembly. "Let us march towards the road to victory over the immoral Democratic Liberal Party by the gaining support of the people."

According to Mr Kim, the new party will serve as a catalyst in easing the regional divisions which characterise Korean politics. This is because Mr Lee Ki Taek, the party's co-leader comes from Kyongsang



Kim Dae Jung: joint president of new party

province, the traditional rival of Cholla province which is Mr Kim's power base.

The Democratic Party says it hopes to reduce the gap between haves and have nots, work against corruption and enact policies to ease inflation.

It says it will oppose the revision of the constitution from the current presidential system to a cabinet system of government. The change is being sought by the largest faction in the ruling party.

• At Asian ministerial meeting of the Group of 77 opened yesterday in North Korea's capital of Pyongyang, AP reports. The conference was the first ever held by a UN-related organisation in the communist North.

North and South Korea are expected to be formally accepted as members of the UN at the General Assembly this month.

The Group of 77, formed in 1964 as part of the UN Conference on Trade and Development, aims to promote economic co-operation among developing nations. It now has 128 member countries. Among those attending is North Korea's rival, South Korea.

## US group condemns Kuwait killings

By Victor Malliet, Middle East Correspondent

A US-based human rights group has condemned the killings, torture and deportation of suspected collaborators in Kuwait since the country was liberated in February and accused the US administration of a "disturbing unwillingness" to protest.

Middle East Watch, in a report published today, says most of the abuses were committed by the security forces or by irregular armed groups working with them. The state security secret police is singled out as worst offender.

The report says "the highest levels" of the Kuwaiti government shared complicity in the killings because none of those responsible has been arrested and because members of the government have called for Kuwait to be "cleansed" of a supposed fifth column.

The violence of the early months... is increasingly being supplanted by an inhumane and illegal deportation process which threatens to accelerate in the light of a governmental decree that residency permits of all non-Kuwaiti citizens will expire at the end of October."

Kuwait has detained at least 5,800 people in the six months since the Iraqis were driven out by the allies, and 3,000 remain in detention, including at least 300 being held incommunicado, according to Middle East Watch. Most of the victims are Palestinians, Iraqis or stateless Arabs known as the *bidoon*.

It said that one Kuwaiti cemetery at al-Rigga holds 54 unidentified bodies of people who have been killed or have died in unexplained circumstances since the week after liberation.

A Victory Turned Sour: Human Rights in Kuwait Since Liberation. Middle East Watch/Human Rights Watch, 485 Fifth Avenue, New York, NY 10017-6104.



President Aquino at yesterday's attempt in Manila to rally people power in support of US bases

MRS CORAZON AQUINO, the Philippine president, yesterday proposed that a plebiscite be held on a US bases treaty now facing rejection in the country's senate, writes Greg Hutchison in Manila.

Late last night, the upper house met to consider a proposal that would allow about five senators currently opposed to the treaty to cast a yes vote conditional on the pact being approved by a popular vote. Twelve of the 23 senators are known to be against the pact, most of whom need 16 votes to pass.

Mrs Aquino's attempt to lead a rally in support of the treaty, which requires acceptance by Monday when US leases expire, attracted less than 50,000 people instead of the 500,000 expected, an indication of the wane in people power, the force that helped topple the dictatorship of Ferdinand Marcos 5½ years ago. In an echo of Mr Marcos's politics of manipulation, most of

the people at the demonstration arrived by bus and had their meals provided.

Underlining the groundswell of nationalism, demonstrators opposed to the bases thronged the streets outside the senate building last night. The demonstration appeared far more spontaneous and was at least as large as the government-financed rally.

Gen Lisandro Abadilla, head of the armed forces, accused senators rejecting the bases treaty of taking the line of the country's banned Communist party. But he denied there was substance to rumours that the military might launch a coup to reinstate the Americans. President George Bush has reiterated that there would be no new concessions to entice an eleventh hour ratification by the Philippine senate. After 15 months of negotiations, in which the US made significant concessions, Washington is disinclined to talk further, diplomats say.

## NEWS IN BRIEF

### Kaifu battles for electoral reform

PRIME Minister Toshiki Kaifu, risking his political future, appealed to parliament yesterday to back his plans to overhaul Japan's cash-driven electoral system, Reuter reports from Tokyo.

Legislators, after weeks of hearings on stock market scandals, finally began to tackle the main business of the current parliamentary session - debating Mr Kaifu's election reform proposals.

"I am determined to pass... a package of three bills in order to create a new political system," Mr Kaifu told the lower house.

The premier wants to extend his term in office when it expires in late October but leaders of the ruling Liberal Democratic Party (LDP) hope to replace him.

The success or failure of the reform programme may well determine who wins the leadership battle.

"I hope you will pass these bills after sufficient deliberation," Mr Kaifu appealed to legislators in Tuesday's session, kicking off several weeks of debate.

Mr Kaifu's package consists of two bills to reform the election law and political funds law and a third calling for controls on political parties. The government hopes to have them passed by the end of the parliamentary session on August 4.

The package involves converting the powerful lower house's 130 multiple-seat constituencies into 300 single-seat districts. The remaining 171 seats would be decided by proportional representation.

### Bond tells of guarantee

MR Alan Bond signed a personal guarantee for a \$340m (£201m) loan that both he and the banks knew could not be repaid, the Australian tycoon told the Supreme Court of New South Wales yesterday, Reuter reports from Sydney.

Mr Bond said he believed the guarantee would not be enforced because of an assurance from the then-chairman of the Hong Kong and Shanghai Banking Corporation, Mr William Purves. Mr Bond is challenging bank action to wind up his private company, Dahlhold Investments. The case could ultimately result in bankruptcy for the former chairman of the Bond Corporation.

Hongkong and Shanghai Banking Corp, Bank of New Zealand and Tricontinental Corporation are seeking to enforce a \$19m guarantee given by Mr Bond in 1990 on a \$340m loan to fund the Greenvale nickel project in Queensland.

### Hong Kong court finalised

Hong Kong's proposed Court of Final Appeal, one of the most important issues needing to be resolved before the 1997 transfer to China, has been finalised and its establishment is expected to be announced later this month, writes Angus Foster in Hong Kong.

The court, which will replace the Privy Council in London as the highest appeal court, could take more than a year to set up but should be ready late next year or in 1993.

### Hanoi praises China ties

Mr Nguyen Manh Cam, Vietnam's foreign minister, yesterday described his visit to China as a symbol of the complete normalisation of relations between Hanoi and Beijing, writes Yvonne Preston in Beijing. Mr Cam, was speaking at the start of the first day of talks with Qian Qichen, his Chinese counterpart. While Mr Cam made it clear Hanoi sees no bar to resumption of full ties, an official announcement from the Chinese side is not expected until the end of this week's talks. China has signalled agreement in recent official statements.

### Beijing slows down building

China, tightening credit amid a trend in growing domestic debt defaults, has ordered reductions in new building projects, the official China Daily newspaper said yesterday. Reuter reports from Beijing.

The move signalled a firm commitment by Chinese leaders to crack down on debt-ridden state enterprises that are mainly responsible for the building boom, western diplomats said.

### Burma junta's 10-year plan

Burma's military junta, which crushed an uprising for democracy that ignored the results of a general election, says it could hold power for 10 more years, Reuter reports from Bangkok.

"We cannot say for how long we will be in charge of the state administration. It might be five years or 10," junta member, General Aung Ye Kyaw, told government officials in the northern city of Mandalay. He reiterated the military's position that it would not transfer power until a new constitution was in place.

## Hurd's visit to Kenya will highlight a nation divided

MR DOUGLAS HURD, the British foreign secretary, arrives in Kenya for a two-day visit to Britain's most favoured former colony and the second-largest recipient of British aid in sub-Saharan Africa, writes Julian O'Connor in Nairobi.

He will find a nation gripped by politically explosive newspaper headlines, most recently devoted to Fresh Daniel arap Moi attacking multi-party advocates as "anarchists" and accusing them of a plot to give marijuana to youths to incite them to demonstrate.

He will be told about growing fears among Kenya's international donors

about the concentration of wealth in the hands of politically connected businessmen and mounting government corruption.

And if Mr Hurd meets the government's critics, he will find deep discontent with Britain's failure to implement a policy, first announced by the foreign secretary himself linking British aid to democratisation, clean government and respect for human rights and the rule of law.

Since the birth last year of the pro-democracy movement, a collection of former politicians, lawyers and clergymen, things have never been quite the same in Kenya - a country

which for years was praised as a peaceful, pro-western bedrock of stability in an otherwise turbulent region. At least 20 people were shot dead in three days of riots last July, after the government detained a number of pro-democracy advocates. Since then the government has been under constant pressure to implement the kind of democratic political changes happening in other parts of Africa.

Mr Moi, however, has nailed his colours firmly to the mast of the one-party state. The president argues that multi-party politics would degenerate into tribalism. The government's critics say this is

an excuse for perpetuating rule by an undemocratic élite. They say that Britain's quiet diplomacy has failed and they want Mr Hurd to cut British aid, worth \$24m last year.

It is unlikely that Mr Hurd will respond to these demands and most British officials believe the opposition goes too far. More worrying perhaps to the British government is the growing evidence of corruption and the concentration of wealth in the hands of senior government officials. Mr Nicholas Biwott, the powerful minister of energy, was accused recently of allegedly asking an Italian company for a £1.7m bribe. Trade with Kenya

amounted to £380m last year and there is at least £1bn of British investment.

Concern is also growing about the scale of takeovers of large local and foreign private companies by Asian businessmen believed to be acting as front men for senior government figures. Mr Hurd will not go into detail about these matters. He is more likely to encourage the government to move towards a more open political and economic system and reassure it of continued British goodwill while reminding it that the world has moved on and that nations which stand still do so at their own peril.

### Notice of Extraordinary Prepayment

To the Holders of

#### Santa Barbara Savings and Loan Association

(predecessor in interest to Santa Barbara Federal Savings and Loan Association)

Collateralized Floating Rate Notes Due September 1996 (the "Bonds")

CUSIP No. 801380AEG

The undersigned, as trustee ("the Trustee") under the Indenture dated as of September 15, 1986 (the "Indenture") for Santa Barbara Savings and Loan Association (predecessor in interest to Santa Barbara Federal Savings and Loan Association ("Santa Barbara Federal")), hereby notifies you that it has received notice from Resolution Trust Corporation ("RTC"), as receiver of Santa Barbara Federal, disaffirming and repudiating the Indenture and the Bonds pursuant to its authority under Section 11(e) of the Federal Deposit Insurance Act, as amended by the Financial Institutions Reform, Recovery and Enforcement Act of 1989. RTC was appointed receiver of Santa Barbara Federal on August 9, 1991. RTC has established September 13, 1991 (the "Prepayment Date") as the date of prepayment of the Bonds and has notified us that it will deposit with the Trustee on or prior to the Prepayment Date RTC HAS FURTHER NOTIFIED US THAT ON THE PREPAYMENT DATE THE BONDS WILL BECOME DUE AND PAYABLE AND NO INTEREST THEREON SHALL ACCRUE ON AND AFTER SAID DATE.

Holders should present their Bonds to any of the following Paying Agents for payment thereof on the Prepayment Date:

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111 Wall Street, 5th Floor  
New York, New York 10043  
United States

Citicorp Bank (Luxembourg) S.A.  
16 Avenue Marie-Thérèse  
Luxembourg

Any questions or communications with respect to this notice may be addressed to the Trustee at the following address:

Citibank, N.A.  
Corporate Trust Administration  
120 Wall Street - 13th Floor  
New York, New York 10043  
Attn: Vincent Lopez  
Tel: (212) 412-6226

September 3, 1991

CITIBANK, N.A.  
as Trustee

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**DG BANK**

## UK NEWS

## Receivers seek buyer for failed ticket agency

By David Churchill and Norma Cohen

RECEIVERS for Keith Prowse, Britain's largest ticket agency, which went into liquidation on Monday with debts estimated at £7m, have until the end of the week to find a buyer or face a revolt among London theatres and others who are so far honouring agency tickets.

Mr Malcolm Shlesler, one of the joint receivers from Grant Thornton, said last night that they had received a "phenomenal" amount of interest yesterday from companies interested in buying all or parts of the group.

"But we are aware that there is a deadline of another 48 hours by which time we have to show something positive for our efforts which will persuade the theatres to stay with us," he said last night.

Receivers were called in to Keith Prowse after two potential buyers pulled out on learning that the diversified ticket agency's losses for the last year were "substantially" larger than the £3m estimated earlier.

The buyers realised that Keith Prowse would need to borrow about £5m to see it through to the year end, in addition to some £2m it has

outstanding. The accountants' report, still in draft form, covered the year to end June 30, 1991.

Keith Prowse's difficulties stemmed, in part, from its ill-fated attempt to import UK-style hospitality events to the US market. The company invested some £5m in the venture since the early 1980s and lost all of it.

Keith Prowse's consolidated accounts for the 18 months ended June 1990 show that its US subsidiary owed over £2m to the parent company, nearly double the level at the end of 1989.

The company had an office in New York and another in Atlanta, Georgia, and attempted to interest Americans in attending sporting events in style, in addition to offering the services of sporting events such as the American football superbowl.

Keith Prowse's difficulties were exacerbated by the sharp fall-off in tourism during the Gulf War and by reduced demand for corporate hospitality by UK businesses pinched by recession. But the company's difficulties pre-date that period.

### Borrie voices concern at EC policy

By John Willman

SIR Gordon Borrie, director general of the Office of Fair Trading, voiced concern yesterday at decision-making on EC merger policy and said decisions by competition commissioners had been overridden.

Speaking at a Confederation of British Industry conference on European Community and UK competition law and policy, Sir Gordon questioned the role of the EC College of Commissioners, which helps formulate policy.

"Anxiety arises because some commissioners may favour the Euro champion idea or be influenced by considerations of regional policy and allow an anti-competitive measure," he told the meeting.

He said, however, that only the European Court of Justice could overrule decisions on competition policy, and that would require an appeal by a member state or an interested party. This was unlikely given the process.

Sir Gordon also warned advisers to company mergers against trying to "bounce" the OFT into giving approval in advance to proposals which could be referred to the Monopolies and Mergers Commission. He said that the voluntary pre-notification procedure for UK clearance of straightforward mergers had been welcomed.

## Democrat elder statesman faces a grilling



MR Clark Clifford, the former US secretary of defence, has denied that he knew First American Bancshares, the Washington-based bank, was controlled secretly by the Bank of Credit and Commerce International (BCCI).

Mr Clifford, who resigned last month as chairman of First American, has issued the denial on Page 268 of his recently published 700-page memoir.

BCCI's control of First American, which was revealed by the Federal Reserve in July, has dented the image of the 85-year-old Democratic fixer, elder statesman and kingmaker. But his situation has been complicated by the fact that for several years he served not only as First American chairman, but also as a lawyer and lobbyist for BCCI. In his memoir he calls the scandal "an unfortunate controversy".

This morning Mr Clifford - who is being investigated by US prosecutors to see if he misled bank regulators about the actual ownership of First American - will have to do more than dismiss the scandal as "unfortunate". He and Mr Robert Altman, his one-time protégé who resigned as president of First American last month, will face a Congressional grilling before the House banking committee, which is



Clark Clifford: the BCCI scandal was "an unfortunate controversy"

in four US cities and revelations about the involvement of BCCI in arms and drug deals.

The BCCI affair reached a fever pitch in Washington in August, just weeks after the bank was shut by the Bank of England and authorities in six other countries, and days after Mr Robert Morgenthau, the Manhattan district attorney, brought the first fraud charges

against Mr Agha Hassan Abedi and Mr Swalib Naqvi, BCCI's founder and former chief executive respectively.

Mr Naqvi was indicted again last week, this time by a Florida grand jury on charges of racketeering and the laundering of drug profits from the Medellin cocaine cartel in Colombia. And in a move that has perplexed BCCI investigators

all over the world, the government of Abu Dhabi this week arrested more than 30 former top executives, including Mr Naqvi.

The arrests are curious because Sheikh Zayed bin Sultan al-Nahyan, the ruler of Abu Dhabi, who along with other institutions owns 77.4 per cent of BCCI, has protested against the bank's seizure.

The newest US indictments were proclaimed with much fanfare last week by the Department of Justice, which has been stung by criticism that for years it had failed to act on a series of explicit warnings from US investigators and bank insiders of criminal wrongdoing.

Senator John Kerry, the Massachusetts Democrat whose Senate foreign relations sub-committee has led Congress into the BCCI affair, is also planning new hearings within the next four weeks.

These will provide Messrs Clifford and Altman with a second opportunity to make their representations, but they are also expected to bring auditors from Price Waterhouse before Congress for the first time.

The Kerry investigation is also looking at arms and drug deals involving South American central bank officials and heads of government and at the involvement of the Central Intelligence Agency (CIA) with BCCI.

Alan Friedman

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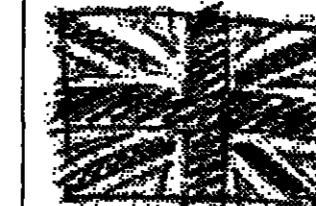
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### BRITAIN IN BRIEF



#### Union loses vote over Nissan deal

Workers at a subsidiary of Nissan Motor Manufacturing UK, the British division of the Japanese car maker, have voted against the AEU engineering union being given a recognition deal.

Nissan Yamato, a pressings manufacturer in which Nissan Motor has a majority stake, told the AEU it would negotiate a single union agreement with it if a majority of its non-managerial employees were in favour. The vote is a setback for the union which already has an agreement with Nissan Motor to represent some of its workers.

#### Call for review of security

Unionist politicians have demanded a thorough review of security at Short Brothers, the Belfast aircraft and missile manufacturer, after the seventh IRA bomb attack on the company in two years.

An explosion, followed by a fire, caused extensive damage to an administration block at the company's east Belfast factory, but a warning had been given and hundreds of employees safely evacuated.

#### Gas consumers may pay more

Gas consumers may pay an extra £1.50 a year from April, to help improve poorly insulated homes, according to Ofgas, the gas industry's watchdog. Mr James McKinnon, the agency's director general, said that up to 50% could be raised annually.

#### Vauxhall raises car prices

Vauxhall, the second-placed car maker in the UK new car market, has raised the prices of a substantial part of its range by an average of 2.5 per cent. The increases follow the move taken late last week by Ford, the UK new car market leader, which raised the prices of much of its range by an average of 3.9 per cent. Vauxhall has already raised its prices once this year by an average of 3.6 per cent in January.

#### Power groups combine forces

Three regional electricity companies have joined forces with Combined Power Systems (CPS), the energy systems manufacturer, to market district electricity.

London Electricity, Northern Electric, and Norweh, have each formed 50-50 joint ventures with CPS to sell combined heat and power units which generate electricity and heat from a single source on a customer's site, and at a much higher efficiency rate than a conventional system.

### N Ireland in jobs boost

Hyster, US fork-lift truck manufacturer, is creating 340 new jobs in Northern Ireland in a £31m investment programme supported by the province's Industrial Development Board.

#### Plans for port unveiled

National Power, the electricity generator, unveiled plans to build a new 5m tonne port facility at Bristol by 1993. This will give the company the option of importing more cheaper coal when its long-standing contracts with British Coal expire at the end of March 1993.

#### Teachers work longer hours

Teachers are working longer hours but spending less time in the classroom, according to a union survey. Teachers are working almost 52 hours a week on average - 39 minutes more a week than in a similar survey in 1980. However, while teachers are working longer, the time spent teaching has fallen by over an hour a week.

#### Office fringe benefits cut

Fringe benefits for office workers have been reduced over the past three years as employers have found competition for staff has declined, according to the latest survey of over 500 organisations.

In 1988, 88 per cent of companies offered their office workers life or accident insurance; this has now dropped to 75 per cent. Medical insurance schemes have dropped slightly from 64 per cent to 62 per cent, and discount buying facilities are now offered by 36 per cent of companies, compared with 48 per cent in 1988.

#### Recession hits hotel industry

The UK hotel industry is unlikely to recover from the impact of the Gulf war and recession until 1993 at the earliest, a survey has found. Hotel consultants Horwath Consulting, part of the Stoy Hayward accountancy group, say that the severity of the recession in the US and other countries meant that rapid recovery after the Gulf war "could never seriously have been expected".

#### College gets funding

A new type of university college is to be built in north-east England on Teesside, the largest conurbation in Britain without a university. Its buildings will be financed by the government's Teesside Development Corporation and run jointly by Durham University and Teesside Polytechnic. The government has approved £8.4m funding of the first stage of the university college.

#### UK monarch to visit assembly

Queen Elizabeth II will visit the European Parliament in Strasbourg next year. She will address the assembly and will visit the Council of Europe, which is also based in Strasbourg. It will be the first visit by an EC monarch to the parliament.



## UK NEWS

## Labour issues warning on consumer boom

By Ivo Dawney, Political Correspondent

BRITAIN'S opposition Labour party yesterday signalled a significant tactical shift in its attacks on Tory economic policies by warning that Britain now faces a return to a short-lived boom fuelled by consumer credit, set to be followed by a new downturn.

The warnings, the first tacit acceptance by the main opposition party that recovery may be underway, came as the Liberal Democrats also opened their own onslaught on government "short-termism" at their annual conference.

Evidence of the impact of improving economic indicators on the pre-election manoeuvring came in speeches by Mr Neil Kinnock, the Labour leader, and Mrs Margaret Beckett, the treasury spokesman. Both avoided challenging government claims that a recovery was in sight, preferring instead to predict a rapid return to the "boom-and-bust" cycle.

In Bournemouth the Liberal Democrats' conference approved a package of radical measures in what amounts to the party's first comprehensive economic policy.

Refusing to comment on his likely tactics in the event of a hung parliament, Mr Paddy Ashdown, the party leader, instead tried to shift the spotlight to the package which he claims represents a significant

advance in the party's economic credibility.

Among the measures are efforts to limit politicians' involvement in economic decisions through decentralised pay bargaining and an independent central bank, a tough competition policy, the setting of a national savings target and swift movement towards a single European currency.

Mr Alan Beith, the party's Treasury spokesman, told representatives that under the Tories the economic debate had been reduced to a single question: "When will it end?"

Labour's conversion to "waiting-for-Father-Christmas mode". Labour's conversion to free enterprise was "dictated by events rather than beliefs," he said.

In an effort to head-off Liberal incursions into the Tory vote, Mr Chris Patten, the Conservative party chairman, used a speech in Southampton to accuse the party of being ready to barter their votes "in return for a few crumbs from Labour's cabinet table".

"Voting Liberal Democrat could once again, as in 1974, let Labour in by the back door," he warned, adding that the party would bring in a range of new taxes and end the capping of local government spending.

## Liberal Democrats urge aid package for Soviet Union

THE Liberal Democrats yesterday urged the government to give the Soviet Union massive food aid and technical assistance.

Lord Bonham-Carter, the party's foreign affairs spokesman in the House of Lords, condemned government insistence that economic aid would only follow economic reform, and said such reform could only be introduced if it was backed by aid.

In a short debate which emphasised human rights in the Soviet Union, Mr Menzies Campbell, the party's defence spokesman, told the annual conference in Bournemouth:

that those trying to fill the void left by the dissolution of the Communist party were facing severe problems with a rudimentary infrastructure and a damaged environment.

Spelling out the opportunities for democratisation and nuclear disarmament which the failure of the coup had brought, he urged western Europe to help to bring stability to the republics.

"We once used an air lift to ensure the continued existence of Berlin against the Soviet threat. Now we need a massive air lift to secure the existence of the people of the Soviet Union."

## Police braced for further violence on estate

By Chris Tighe and Ralph Atkins

RIOTING on an estate in North Shields, north-east England, early yesterday erupted spontaneously and was controlled by the police with minimum injury, Mr John Major, the prime minister, was told last night.

However, the police were bracing themselves for further violence amid rumours that public buildings and shops would be targeted by rioters. Eight people had earlier been arrested following the disturbances on the Meadow Well estate.

The scenes of mayhem, which the Home Office believe were not pre-planned, followed rioting in the past

two weeks in three other cities, Cardiff, Oxford and Birmingham, adding to a picture that has become reminiscent of the summer of 1981.

Mr Major, however, said the latest riots "all seem to have a different genesis and one often gets this copy cat effect... It is just not an acceptable way for people to behave."

On Monday night about 200 police, including members of the Special Patrol Group, struggled to bring the riot under control. Many local people claimed the police had kept away from the area for four hours while the riot was in progress - an allegation denied by police.

The sister-in-law of one Asian shopkeeper said she was told, "we can't do anything" when she repeatedly rang the police in response to a call for help from her terrified relatives.

Mr Doug Henderson, a local Labour party MP, said the rioting in North Shields showed, "law and order has broken down and that crime is out of control in many parts of the region". This week Northumbria reported crime levels among the highest in Britain.

Mr Roy Hattersley, opposition spokesman on home affairs, said the public had to be defended, but believed that, at least in part, "these outrages were a

product of the despair that comes from unemployment".

The government backed the action taken by Sir Stanley Bailey, chief constable of Northumbria, who was praised by officials for his commitment to community policing.

Sir Stanley said the police had deliberately avoided injury to police or civilians. "I would much rather we kept the iron fist inside the velvet glove," he said.

Community policing was not easy, he acknowledged. "It's very difficult on some estates where people feel bottom of the pile."

## Parties seek US advice on how to win votes

By David Owen

BRITISH opposition parties have followed the Conservatives' in seeking advice from US political and communications consultants in the run-up to the general election.

All three leading political parties have established contacts with transatlantic companies offering advice on how to win votes.

Labour's contact with the US companies is Mr Philip Gould, a central figure in the party's Shadow Communications Agency (SCA). Those in touch with Mr Gould have included:

- Mellman & Lazarus, a Washington-based political strategist, which has worked for Mr Boris Yeltsin, president of the Russian republic, and Mr Cesar Gaviria, president of Colombia.

- Sally Hunter Productions, a New York-based group which advised on Labour's 1987 party political broadcast.

- Napolitan & Associates, a New York political strategist which has done work for British trade unions.

- Doak Shrum Associates, one of the most experienced companies of consultants to the US Democrats.

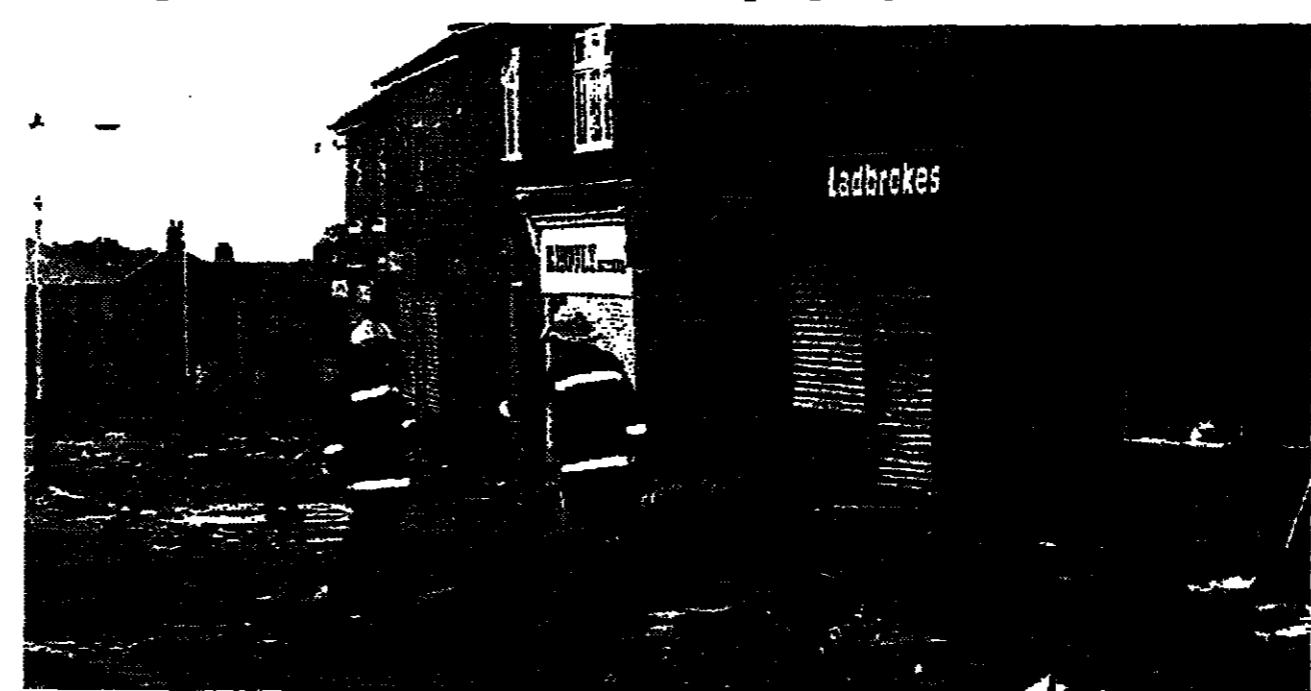
These contacts have been made despite an ambivalent attitude within the party towards accepting US advice directly.

Mr Colin Byrne, a Labour party spokesman, said: "Labour has never consulted American consultants. It is right that Philip (Gould) should acquaint himself with what is happening in America because the Tories are armchairing themselves with their techniques."

The Liberal Democrats are using Ridder Braden, a Colorado-based company whose clients have included Senators Albert Gore and Gary Hart.

The company has conducted polls and written a book about telephone campaigning for the party.

Finally, the Conservative party still has ties, begun in 1988, with The Wirthlin Group. The Wirthlin Group is best known for its work for Mr Ronald Reagan, the former US president, and other leading Republicans.



Morning after: firemen attempt to clear up some of the debris following Monday night's riots in Meadow Well

down-hearted.

"What happened last night was wrong but it can't be put right just by blaming the people here," she says.

But many people on Tyne and Wear, exasperated by the county's horrendous and escalating rate of car crime, are happy to dismiss the entire population of estates like the Meadow Well as scum. It is just one of a number of estates in the north east of England beached by economic and social change, whose notoriety guarantees their isolation.

Nearly a quarter of all the children on North Tyneside's 'At risk' register live here, and recently social workers have increasingly had to deal with

Property upgraded during the past 20 years using investment worth £18m was promptly wrecked by vandals.

Government hopes of upgrading council estates through pride in home ownership look unlikely: fewer than 10 of the 1,770 dwellings have been sold, and 27 per cent are empty and boarded against wrecks.

In an attempt to change this, and to defuse criticism that it is providing jobs and homes for the middle classes, not deprived areas, the Tyne and Wear Development Corporation is starting pre-recruitment

terrified people reporting death threats from neighbours.

Estimates of unemployment on the estate vary between 30 per cent and 52 per cent and many young people, the product of homes where nobody has worked for years, have no expectation of ever being in work.

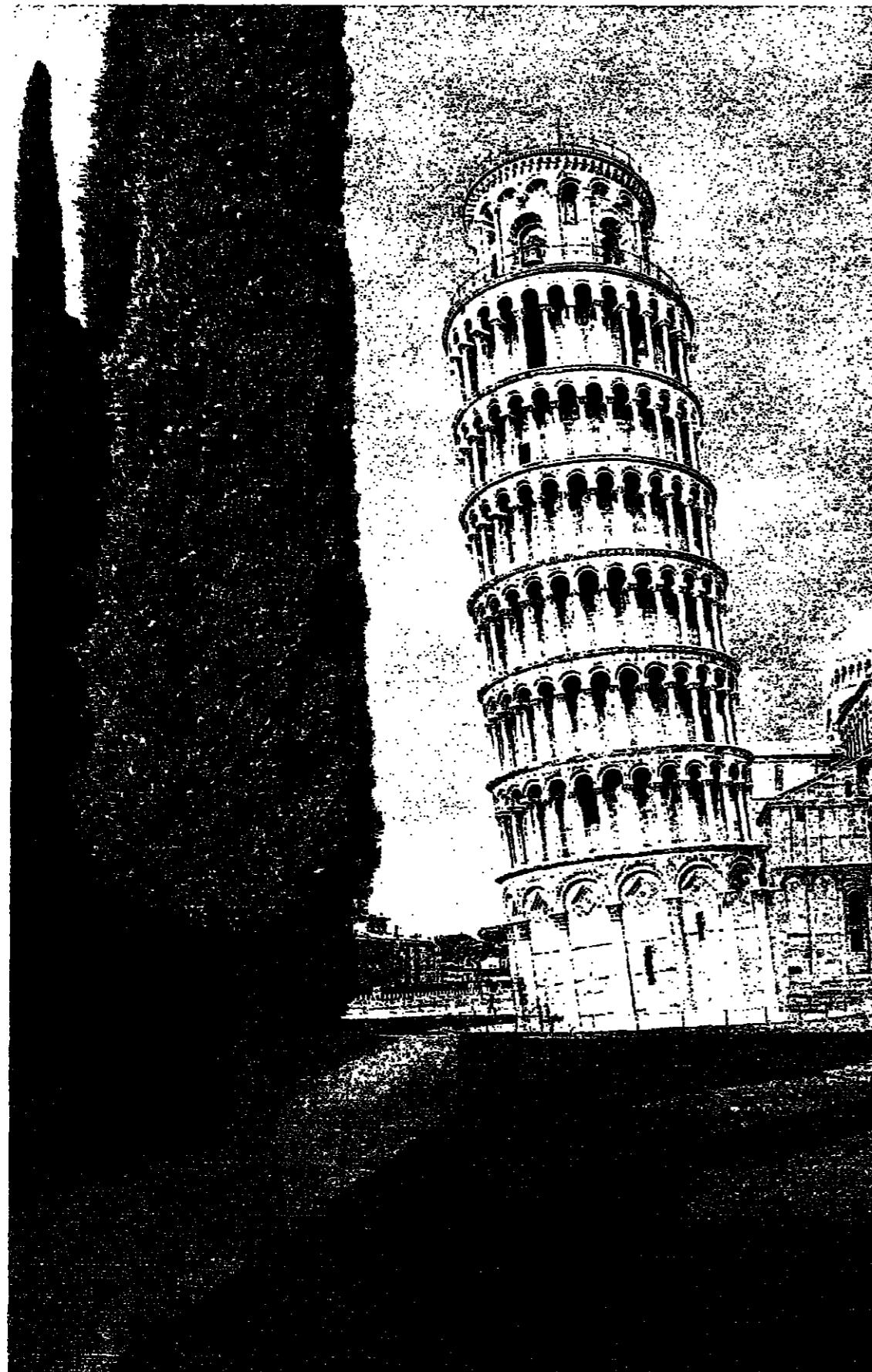
Nearly a quarter of all the children on North Tyneside's 'At risk' register live here, and recently social workers have increasingly had to deal with

training courses in problem estates, including Meadow Well.

But the business people in the front line are the small shopkeepers, trying to make a living on a poverty-line estate.

The worst affected are the Asian shopkeepers who sell tobacco and alcohol. One family, who live above their shop, had to take refuge in a nearby house as gangs looted and burned their premises.

Some premises survived the riot - for now. But the air of hopelessness hangs heavy.



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parties seek  
JS advice  
in how to  
win votes

David Owen  
British opposition par-  
ties followed the Labour  
Party in seeking advice  
on political and economic  
issues in the run-up  
to the general election.  
All three leading politi-  
cal parties have established  
links with transnational  
advisors offering advice on  
voting systems.

Labour's contacts with  
US companies is at its  
most extensive. Shadow Chancellor  
John Smith (GMB) has  
met with Mr George W.

Meilman & Lanza,  
Washington-based poli-  
cymetrist, which has advised  
Mr Bertie Ahern, prime  
minister of the Plataan Republic  
& Cesar Gaviria, presi-  
dent of Colombia.

Souls Hunter Prober,  
New York-based group of  
advisors on Labour's left  
political broadsheet.

Napierman & Associates,  
New York political group  
which has done work for  
both trade unions.

Best Strategic Asso-

ciate, one of the most ex-  
pensive companies of consulting

the US Democrats.

These contracts have

been made despite an am-  
bitious resolution within the  
party towards accepting US

directives.

Mr Colin Byrne, a Labour  
party spokesman, says  
Labour has never had  
American consultants.

Right Wing Philip the

American consultant based

what is happening in the

market. The Tories are

themselves with their

experts.

The Liberal Democ-

ats, under Robin

radiant compa-

nists, have included Sir

Albert Gore and Con-

radine.

The company has re-  
cently sold a large

majority stake in

its European

subsidiaries to the

French

group.

Finally, the Conserv-  
ative party, which has been  
advised by the US firm

Conrad, The Whitehead

Partnership, the US firm

McDonald Thruhan, the US

group, and others.

Conrad

is believed.



## WHY DO THE WORLD'S LEADING CAR MAKERS PARK HERE?

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**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

\*Source: EBRIS 1989

## MANAGEMENT

# Paying the price of past excesses

Patrick Harverson reports that the US securities industry is reining in salaries and bonuses

**A** 26-year-old Wall Street trader who earned more than \$2m last year is suing his former employers for not paying him enough. At the same time, the \$23m paid to a trader at a rival securities firm continues to embarrass his employers, long after the payment was first uncovered by the press.

The two huge pay cheques were both awarded at the end of a year which was, by most measures, the worst ever for the US securities industry. In 1990 the seven largest broking houses recorded pre-tax losses totalling \$678m, management heads rolled and thousands of employees were made redundant.

At first glance it might look as if little has changed on Wall Street since the boom years of the 1980s, when management handed out extravagant rewards like confetti at a Broadway parade. Yet the lawsuit over the unpaid millions and the blushing caused by the \$2m payout are evidence of change, not inertia.

At the height of the bull market in the 1980s the lawsuit

would have been unlikely because the 26-year-old trader would have earned considerably more than \$2m, and the securities firm that handed over \$23m would not have blushed quite so red at the size of the payment because few would have regarded it as excessive.

Today, the climate has changed. Senior managers at Wall Street firms have learned their lesson from the 1980s, when pay and compensation ate up vast amounts of revenues. According to Sibson, a US human resources management consultancy, between 1985 and 1990 compensation and related expenses accounted for as much as 80 to 85 per cent of distributable pretax earnings at the big securities houses.

That might have been acceptable when markets and profits were booming. But since the slump in margins and earnings began in 1990, firms have woken up to the need to rein in compensation costs.

The result has been that management is taking a tougher line, especially on the issue of bonuses, which to Wall

Street executives have always been the main course after the salary appetiser. Not only are bonuses now smaller, they are being shared and paid out differently.

Most important of all, management has learnt that compensation costs cannot be brought under control until an organised system for allocating bonuses is introduced to the decision-making process.

Vincent Perro, principal with Sibson, says: "Most firms didn't have, until recently, a disciplined approach to making decisions about bonuses based on contributions."

One new approach on Wall Street, says Perro, is to treat bonuses as capital investments, subject to the same kind of rules and scrutiny applied to capital equipment. This means regularly reviewing the return a firm gets from each employee, and then deciding if the return is reasonable relative to what the employee is paid.

Introducing performance assessment is not easy. Judging a trader by his profit and loss account is relatively straightforward, but how do you judge the returns brought in by an investment banker? Not all investment bankers are responsible for initiating and completing a deal. Whole teams will work on deals, with everyone making different contributions.

In the past, the solution was to pay everyone involved a similar share, which meant that those who processed investment banking deals were paid almost as much as those who originated them.

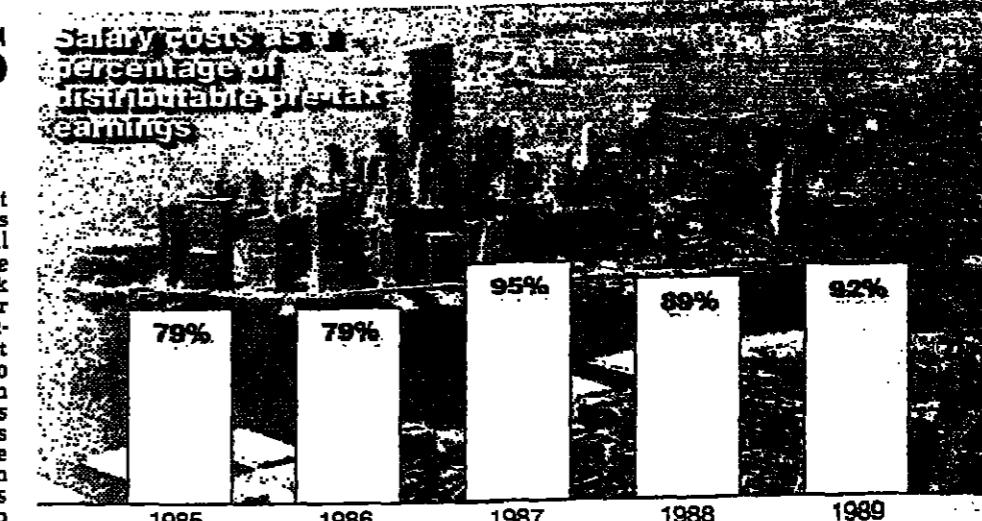
This practice is now changing, with awards to revenue production. The "rainmakers" - those who originate deals - still make the big money, but the rest are having to make do with a smaller share of team and departmental bonuses.

This process of sorting out the real revenue earners and paying them a lot more than the rest can create tensions within a firm. Wall Street egos have always been big, primarily because the old system of sharing bonuses enabled everyone to feel like a "Master of the Universe".

Pooled bonuses have not been phased out, but managers have become more careful about who gets what, and the size of pools have shrunk under the pressure of slimmer profit margins. Sibson estimates that in 1990, Wall Street bonus pools were cut by 20 to 30 per cent. The decline in bonus earnings per head was smaller because redundancies reduced the number of people sharing the cake, but even then per capita bonuses dropped by an estimated 10 to 20 per cent.

Those who were lucky enough to get a bonus last year (in some firms they were frozen), did not always get their hands on it straight away. Firms have been increasingly paying bonuses in the form of stock or stock options (this has the dual effect of postponing payment and binding employees closer to the company), while some have deferred cash payments until a later date.

Implementing change would have been easier this year if the first six months had not proved so enriching for the securities industry. The near-record profits earned on Wall



Street since January have raised expectations of hand-some bonuses among many dealers, salesmen, and investment bankers (at least those involved in the booming business of stock and bond underwriting, rather than the still-stagnant mergers and acquisitions).

Yet employers have had to bring staff not to expect big bonuses. As Joan Zimmerman of C2 Stephens, a New York executive recruiting firm, explains: "Companies are trying to prepare staff for a different attitude to compensation."

This new attitude, says Zimmerman, could lead to clashes over pay. "Senior management is cautious [about bonuses], but investment bankers, traders and salespeople are already looking at this year's record profits and trying to calculate their portion of the fee."

Change is not just limited to the million-dollar earners. Pay levels are also being altered at the entry level. During the boom years graduate joining Wall Street (especially those from Ivy League universities like Harvard and Yale) could expect a healthy starting sal-

ary of somewhere around \$50,000 a year, plus a guaranteed bonus, often paid up-front as a signing-on fee. Within a year or so the smart graduate could look forward to a package running into hundreds of thousands of dollars.

Not so today. Starting salaries are modest by the old standards (no more, it seems, than \$30,000), and bonuses are not paid until they are earned. What securities houses are doing is robbing something that seemed to have died out a long time ago on Wall Street: the apprenticeship.



Jan Morovic: attention to detail

formal course in November.

Morovic's vision may be described as "snowball" management training, spreading it rapidly across the country. "The only way central Europe can move is at speed," he says. "But I am concerned about quality. That is why the initial period of the course is very important." It can only be hoped that the snowball does not melt in the haste to put training in place.

## Czechs remove the stigma from planning

Andrew Jack reports on the difficulties of translating a British business course into an east European culture

**A** sk Jan Morovic a straight question and you get a precision-tuned answer. When did the roundabouts begin for his ambitious plan to spread management teaching across Czechoslovakia? "April 25 1990."

When was his first meeting with a consultant from the Open University Business School, whose materials he is using? "One month later. It was raining - and we were 1½ hours late," he says, with a mischievous glance towards Brian Lund, the man in question.

It is the sort of attention to detail required from someone who has developed an idea for management training, chosen a model, identified curricula materials, translated and partially rewritten them, trained tutors and recruited his first class of students, all in 16 months.

Morovic, a senator in the Czechoslovak federal assembly, founded the City University of Bratislava in June 1990 with the aim of teaching practical management skills for the market economy by "distance learning". His institution will be officially opened on September 18.

The strategy relies heavily on the pattern adopted by the Open Business School, a faculty within the Open University in the UK. Stu-

dents learn at home or workplace using audio and videotapes and workbooks, supported by tutors.

This approach, without the need for heavy central overheads like full-time teaching staff, has allowed the Open Business School to grow rapidly since it was established in 1983. It currently has 22,000 students enrolled on its management courses, and over 3,000 on the MBA programme alone - more than one third of all British MBA students.

Enrolment spread within three years to Belgium, initially for British people working in the European Community, and then for other nationalities. It has since opened centres in France, Spain, Germany, Switzerland and Eire, and plans to expand into Italy and perhaps Greece and Denmark next year. Its courses have been marketed under licence to the Budapest Open Management School in Hungary. Now Brian Lund, a consultant with the Open Business School, has helped to develop a partnership with the

City University in Bratislava to use the British course materials.

City University has spent about \$300,000 so far developing the courses, paid for through contributions to an endowment fund from businesses and city and state funding. It has also received £10,000 from a British Foreign Office fund supporting the restructuring of eastern Europe, and is optimistic of receiving a further \$20,000.

Each new student will pay £200, compared with \$225 for those who take the courses in the UK. The Open Business School has negotiated a royalty fee of £50 for each student enrolled, but is considering reducing the fee.

Teaching management skills will not be easy. It requires the development of a new vocabulary. The concept of a "manager", for example, has not previously existed in Czechoslovakia, says Morovic. So the nearest equivalent was a "controller", whose responsibility it was to ensure that a state plan was met.

"These people had no free space for decisions, but simply fulfilled the plan," he says.

Other new entries to be introduced into the glossary of business jargon include mission statements, targets, efficiency, effectiveness and even decision taking, he says.

Some managerial ideas have existed in the past, but have been interpreted in different ways. The word "plan", for example, is now heavily stigmatised. Discussing the idea of a strategic business plan sends shivers down the spine of many new entrepreneurs, who associate it with the government plans of the past.

Personnel skills will also present challenges. The concept of managing people in order to bring about implementation rather than simply declare objectives is novel, according to Morovic. So is the idea of career development, which was previously considered both impractical and selfish.

At the same time, there is an urgent need for training in such areas as financial analysis. Enterprises must learn how to establish their own pricing structures where previously the state determined centrally what could be charged.

The pace and scale of Morovic's approach is extremely ambitious. He recruited 41 English-speaking candidates last autumn and enrolled them on the basic Open Business School course, "The Effective Manager" in October 1990.

They are now helping translate this first module into Slovak, and will begin offering teaching support for it next month. Morovic stresses the importance of scrupulous translation in that it should reflect the spirit of the words. Some examples and illustrations may also be reprinted to make them more relevant to Czechoslovakia.

Of the 36 who completed the course and passed in May, 33 are now studying a second module in English, "Accounting and PC for managers". The hope is to translate this course into both Czech and Slovak, along with two others, "Managing Health Services" and "Managing Customer and Client Relations", for the next academic year.

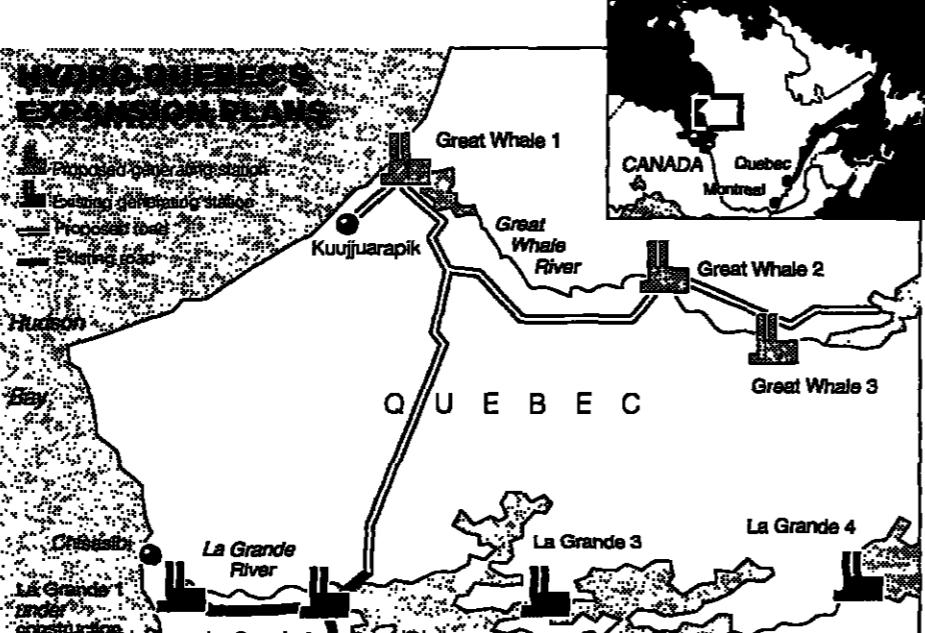
"It was very important for us to choose teachers who want to learn a new culture of management, to support the transformation of the whole culture of management," says Morovic. "We picked some young people who can adopt and adapt these new concepts." Teachers from existing schools with more traditional methods and understanding of business were not selected.

Morovic says his initial target audience includes small entrepreneurs, staff of central and state government bodies and finance and insurance companies. More than 220 students have already enrolled, including recent college graduates and whole boards of senior executives in enterprises. They will spend several weeks learning how to study before starting work on the

## BUSINESS AND THE ENVIRONMENT

**B**ernard Simon on plans to build a hydro-electric grid in northern Quebec's sub-arctic wilderness

### The floodgates are open



minus 23 deg C. Although the mercury content of the river caused by construction of the reservoirs. This will severely disrupt fishing in the area, and may also contaminate bears and birds which feed off the fish, he predicts.

The natives have a host of other concerns, ranging from the disruption of traplines to the danger of fatal accidents on the newly-built roads. To support their case, they point to the experience over the past 15 years at the La Grande project. High mercury levels, which were not foreseen when construction began, have led to a total ban on fishing in the La Grande reservoirs.

The Quebec government has handed out about 4,000 permits to non-native hunters in the La Grande area. "They're killing off the economic base for present and future generations," Mukash says.

But Hydro-Quebec contends that many of the costs will be offset by benefits, such as jobs in the market economy, and

main concern is the higher mercury content of the river caused by construction of the reservoirs. This will severely disrupt fishing in the area, and may also contaminate bears and birds which feed off the fish, he predicts.

The protesters, however, are far from satisfied. New York energy conservation groups say they will accept nothing less than the cancellation of the state's contract with Hydro-Quebec. The Cree and their supporters have launched a myriad of court cases aimed at stalling the project.

Barring a slump in demand for power, Hydro-Quebec is unlikely to back away from Great Whale. Robert Bourassa, the provincial premier, has made it clear that, as far as he is concerned, the extra jobs and export earnings which will accrue to the province as a whole outweigh the environmental concerns of a handful of remote native communities.

## Aluminium gets top marks for publicity

Ken Gooding examines Greek recycling initiatives

**B**earing bright-eyed children are talking about the environment. The captured moment is captured by cameras from three television channels.

The children explain how they collect and sell used aluminium cans, not only to reduce waste and litter but also for the money which buys extra equipment for their school.

The setting is the island of Skyrós where the mayor is hosting celebrations to mark Greece's National Aluminium Recycling Day.

It is one more coup in the aluminium industry's campaign to promote the idea that it produces "green" packaging. In the propaganda war the aluminium companies are leaving the steel can makers, their main rivals in the fizzy drinks packaging business, well behind.

Later in the day the children play and distribute leaflets about aluminium can recycling. Skyrós' mayor makes a speech and introduces 11 other people, mainly local politicians, who also want to have their say.

Like the 17 mayors from other municipalities who have travelled to the island, half an hour's flight north of Athens, the politicians have had to do their homework. By now they are fully aware of the benefits claimed for aluminium cans: that aluminium is particularly suitable for recycling because it can be melted down into new metal again and again without loss of quality; that up to 95 per cent of the energy used in the production of primary aluminium is saved during the remelting process because the metal is melted down into new metal again and again without loss of quality; and so on.

The idea of linking pictures of happy children with a product or campaign is not original. But the Aluminium Association of Greece also used its national aluminium recycling day for an innovation: it gathered top executives from the aluminium industry and senior members of the European Commission for a colloquium and exchange of ideas.

The industry put its point of view, the Brussels bureaucrats explained EC ideas about such matters as recycling, packaging, waste management, education, energy and taxation - all topics in which the aluminium industry has a vested interest. The Greek Aluminium Association started its recycling campaign as recently as 1986. In that year 22m cans were recycled. In 1990 the total was up to 11m. Today 24 municipalities in Greece and four communities are running aluminium recycling projects. The association also gained Ministry of Education approval to take the campaign into the schools and now has more than 40 elementary and high schools on its list. It provides information material and technical equipment and keeps in constant touch with teachers.

Europe consumed 4.6m tonnes of primary aluminium in various products last year while production in the region provided only 4.6m tonnes.

Because it takes so much energy to produce primary aluminium, output of the metal in Europe is expected, at best, to stabilise and might even fall even though consumption is showing a healthy rate of growth. The industry is putting its new production plants in areas outside Europe where energy is cheap. Already 51 per cent of the energy needed to make primary aluminium in the western world comes from hydro-electric power, which the industry constantly reminds customers is an inexhaustible and environmentally acceptable type of power.

Aluminium recycling is already well-established in Europe. About 80 per cent of aluminium used in building and more than 90 per cent used in transport components is recycled. By these standards the can business is not doing particularly well because the industry estimates that by the end of last year its recycling rate was running at about 20 per cent. However, this brought in 25,000 tonnes of used aluminium cans.

Europe's recycling rate lags that in China, Hong Kong and Korea, where 90 per cent of used beverage cans are collected and re-used.

The Greek association has been able to draw heavily on the experience of the Aluminum Can Recycling Association (Acar), set up to promote the concept throughout Europe by some of the world's biggest producers: Alcan of Canada, two US groups, Alcoa and Reynolds, Pechiney of France and VAW of Germany.

These producers are providing money not only to promote aluminium can recycling but also to help put the necessary collection infrastructure in place.

They have good commercial reasons for doing so. Not only does recycling cut their costs, Europe needs the metal. What used to be called western

ARTS GUIDE

## ARTS

## TELEVISION

*Night-time diet of US pop and corn*

**O**n a pillar-like that of Simon Sytles stands a statuesque blonde, dressed like Superwoman in the colours of the American flag: red and white headband and sequined bustier, blue stretch satin knickers, white knee pads and boxing boots. She is holding a large rubber shield. Thirty or 40 feet away stands another woman, done up like Tweedledee or an American footballer, with crash helmet, visor, and padded one-piece suit. She takes hold of a rope, swings through the air like Tarzan, and crashes into the blonde who staggers around her tiny platform but avoids falling. There is ecstatic applause from the studio audience.

To the left another pair of women go through the same performance, but in this case the sytles is knocked from her pillar to land on deep rubber cushions. The "event" has lasted about five seconds, though it took three or four minutes to set up, with explanations from not one but two presenters, and it is followed by long and earnest discussions between presenters and contestants about how things went. They could not be more serious, nor more detailed in their analysis, if this was a world chess championship or a Wimbledon final rather than a puffed American version of *It's A Knockout*.

The scene is not familiar to you? You have never watched *American Gladiators*? What on earth do you get up to at two o'clock on a Saturday morning? Perhaps you live in one of the ITV areas where the programme is not shown... or maybe the early hours of the morning are

not your favourite viewing time. For insomniacs and shift workers who do like to watch through the night, the material provided by British television proves to be weird and wonderful - though only for a week or so. After that it becomes intolerable, being aimed almost exclusively, it seems, at teenagers who are assumed to be either drunk or mentally deficient.

There are exceptions to this rule

for those of us with satellite dishes.

At any time of the night we can switch to Sky News and, within a short time, see a news bulletin with, between times, all sorts of features and reports including American news programmes from CBS. Furthermore Sky Sports was staying on the air last week until 3.00 am or so to bring us the US Open Tennis Championship from Flushing Meadow, so we were able to lounge around in the middle of the night watching the terrifying Monica Seles beat Jennifer Capriati who proved even more frightening because, at 15, two years younger than Seles, she came close to winning. Better still, we could watch Jimmy Connors, 39, like some old knight in the lists, needing to be winched into the saddle but then, with the euphoria of the crowd, losing his stiffness and finding that he could still do all his old tricks and beat just about every young challenger in the contest. It made splendid inspirational entertainment.

It was the exception, however, which highlights the rule, the rule appearing to be that late night television must be very cheap. What that, in turn, means is that it is more likely than not to be a pro-

gramme offering free promotion to movies or, above all, rock music. Switch on at random any night of the week between midnight and, say, five in the morning and you are more likely to find yourself watching a video - of Cher, M.C.Hammer, Madonna - than anything else. This is most likely of all for dish owners because two of the all-night satellite channels, MTV and Lifestyle, are devoted entirely to rock videos.

Even if you stick to terrestrial television, pop music is still a staple. The *Hit Man And Her* is a series recorded in clubs and presented by a middle aged man in a grey suit teamed with a pert girl in a bathing costume and little black shorts. In London it goes out on ITV at 4.15 on Sunday mornings and this week, shortly after 5.00 am, he and she were, more or less, holding up a sheet in a club in Redruth to show off to a boy/girl couple behind it compete to see which pair could swap clothes fastest. It probably seems hilarious if you are 16 and full of Grolsch. *Bhangra Beat*, shown by ITV three hours earlier, pursues racially separate development in pop music in Britain with the same dedication that British broadcasters have always opposed apartheid in South Africa.

*Raw Power* at 3.35 on Saturday mornings brings you an hour of heavy metal - well, that is what last week's edition did, anyway, with painfully loud stuff from Megadeth, Anthrax and the like - then at 2.15 on Thursday mornings and again at 4.30 am on Fridays you can watch Kasey Kasem (who makes Alan Freeman look youthful) pres-

enting *America's Top 10*. And that brings us to the second striking point about Britain's all-night television: most of it is American.

In many cases, of course, this is unremarkable. For decades we have been watching action drama from the US such as the vengeance series *The Equalizer* (currently screened in London and some other ITV areas at one o'clock on Wednesday mornings), American comedies such as *Coach* (an unfunny series about an egocentric sports teacher showing at 1.45 on Sunday mornings) and movies such as the 30-year-old John Wayne Western *The Comancheros* which was seen on much of the ITV network between 12.15 and 2.15 am last Thursday.

But what are we in Kentish Town supposed to make of a series which habitually employs phrases such as "And now: The number one film in multiplexes and driveways from coast to coast". From Blackpool to Scarborough? Hardly, because we are told later in the programme that "if you are 16 and full of Grolsch, *Bhangra Beat* shown by ITV three hours earlier, pursues racially separate development in pop music in Britain with the same dedication that British broadcasters have always opposed apartheid in South Africa.

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enting Friday and 5.30 the next morning, ITV in London will show a 30-minute British news programme, a one-hour British rock programme, and eight American programmes lasting seven hours. This will include, at 1.05 am, *Rescue 911*, an ambulance-chasing series which literally chases ambulances (and fire engines and police cars) in order to peer at people as they are having heart attacks, or are trapped in fires. Last week one of the casualties we followed all the way into the operating theatre died on the table.

Many readers will never have seen any of the programmes mentioned here, but it would be unwise to assume that they can be safely ignored and left to meander along in the distant tributaries of the night, presenting no threat to the more demanding viewer of peak time schedules. Experience over the last 10 years suggests that what is used to top up remote tributaries today may well be diverted into the mainstream tomorrow - especially if it is cheap and the language used is English, or something proximate. The temptation to start bringing in rubbish of this sort to the main schedules once the Government's demented scheme for auctioning off franchises has begun to have its effect may well be too powerful for some broadcasters to resist.

Given the ratings that used to be achieved by *It's A Knockout* the lure of Knock-The-Lady-Off-The-Pillar could prove irresistible in a post-auction world.

Christopher Dunkley

Suitable for short-term insomnia: *'American Gladiators'*



Britta Smith and Imelda Staunton

## Bold Girls

### HAMPSTEAD THEATRE

The word "bold" has two meanings, one each side of the Irish Sea. It is evident in its English sense in the decision to take a piece from a Scottish writer about women in Belfast. Fiona Munro applies it in its Irish sense - bad, naughty, mischievous - to a quartet of characters who, but for the distant tint of gunfire and the talk of their menfolk in the Kesh, could (accents aside) be from practically any small Celtic town.

To a stage swash with dramatisations of "the troubles", Munro brings a portrayal of Northern Ireland that is radical in its denial of any political perspective. We know that these women have Republican connections because of what has happened to their husbands, sons and brothers, but their physical embattlement merely serves as a catalyst and focus for their emotional muddle.

Even a feminist solidarity is denied them. The real trouble, Munro appears to be saying, is that this is a society of women unable to

cope with men. She illustrates her point with a mother, a wife and a daughter, each of whom clings to her worthless idol: Nora (Britta Smith) is the doting mother of a jaded son to whom she sends exotic baskets of fruit in lieu of the traditional maternal fry-up; her daughter, Cassie (Imelda Staunton, on searching form) is disgusted by her husband but worships the memory of her dead, wife-beating father; while the madonna-like Marie (Orla Charlton) keeps desperate faith with a husband who was inevitably a hopeless philanderer.

Their humdrum dissatisfactions are brought into the open by the arrival of a mysterious, thieving wif in white who, by some mysterious compulsion, arrives at and is welcomed into Marie's parlour where she proceeds - with moon-faced truculence - to demolish their self-deceptions.

Munro's writing is at its best dealing with the oblique conversational rituals of her characters: over

an episode of *Blind Date* on television, Nora and Cassie speculate about the motives of the bedraggled young infiltrator (Catherine Cusack); over a name-the-price auction at a local disco, they squabble about Cassie's morals, while Marie is boldly winning herself a Magimix food processor.

The point that this is an ordinary group of women is echoed on every level of production: through John Dove's direction, Robert Jones' immaculately dowdy set, and the unstintingly honest performances which frame the one extraordinary feature of the evening - Imelda Staunton's explosive portrayal of a woman tugging at the end of the communal tether. Cassie is the bold girl, in both its English and Irish construction. But the imaginative boundaries adopted here are finally such that, even as she appears to be breaking free, one knows that she has no hope of escape.

Claire Armitstead

Royal Flanders Philharmonic Orchestra (233 7160)

### ■ BERLIN

Großer Sandesaal des SFB 20.00 Michael Gielen conducts the Junge Deutsche Philharmonie in Mozart's Symphony No 25, Schubert's Ninth Symphony and Lutoslawski's Cello Concerto, with Yo Yo Ma (West Berlin 2027 242).

Schauspielhaus 20.00 Claus Peter Flor conducts the Berlin Symphony Orchestra in Mozart's Coronation Concerto K537, soloist Annerose Schmidt, and Shostakovich's Tenth Symphony. Tomorrow and Fri:

Simon Rattle conducts the CBSO (East Berlin 2272 251).

Philharmonie Kammermusiksaal 20.00 Sabine Meyer Wind Ensemble

plays music by Mozart and Franz Krommer. Tomorrow: Berlin Philharmonic Wind Quintet (West Berlin 2614 383).

### ■ FRANKFURT

Oper 20.00 Ivan Anguelov conducts Graham Vick's production of *Rigoletto*, with a cast led by Jean-Philippe Lafont, Luigi Roni (Hand Alejandro Ramirez). Next performance on Sat (773667).

### ■ ANTWERP

De Singel 20.15 Paavo Berglund

conducts the Royal Concertgebouw Orchestra in Debussy's *Prelude à l'apres-midi d'un faune*, Mendelssohn's Scottish Symphony and Sibelius' Fourth.

The programme is repeated tomorrow at Zutphen. The same conductor and orchestra give a free lunch concert today at 12.30 in the Concertgebouw. Tomorrow: Frans Brüggen conducts a Mozart programme with the Orchestra of the 18th Century. Sat, Richard Dutillo conducts Netherlands Radio Symphony Orchestra in Bernstein and Copland. 20.15 Dutch National Ballet in works by Hans van Manen, William Forsythe, Toer van Schayk and Balanchine.

Repeated tomorrow, Sat, Sun (6255 455/credit card bookings 6211 211).

Ensemble 415 presents an all-Vivaldi programme, Sat:

Nicholas Cleobury conducts an all-Prokofiev programme with the

Freiburg Baroque Orchestra plays music by Zelenka, Bach and Telemann. Fri: Michael Schneider conducts a concert performance of Gluck's Paride ed Elena, with a cast led by Margaret Marshall. Sun: Michael Gielen conducts the Junge Deutsche Philharmonie in symphonies by Schubert and Mozart, with Yo Yo Ma soloist in Lutoslawski's Cello Concerto (1340 400).

**THEATRE** The 1991-92 season opens on Friday with Strindberg's *Miss Julie* at the Kammerpiel (230601) and Somersett Maughan's *The Constant Wife* at the English Theater, Kaisersstrasse (242 3160). The Somersett Maughan production by Martin Harvey runs till Nov 16, except Mondays. The first production at the Bockenheimer Depot is Goethe's *Iphigenie auf Tauris*, opening on Sep 20.

**LONDON** Sadler's Wells 19.30 Moscow City Ballet production of *The Sleeping Beauty*, also tomorrow. Fri and Sat: Swan Lake (071-278 8916).

Coliseum 19.30 Guido Ajmone-Marsan conducts a revival of Jean-Claude Auveray's production of *La Bohème*, restaged by Julia Hollander. The cast includes Vivian Tierney as Mimì, Lesley Garrett as Musetta, Joseph Evans as Rodolfo and Alan Opie as Marcello, also Sat. Tomorrow: Werther. Fri: Billy Budd (071-836 3161).

Queen Elizabeth Hall 19.45 From the BBC: the Brian Lerner Octet and Ray Wordsworth's Modern Jazz Sextet pay tribute to Count Basie and the pioneers of Bop (071-928 8800).

**MUSIC AND DANCE**

Requiem, with soloists Lucia Popp, Eva Randova, Josef Protschka and Ivan Mikula. At 20.00 in the Mozart Saal, Ensemble Modern plays music by Lachenmann, Kurtág and B.A. Zimmermann, with Christine Whittlesey soprano soloist.

**■ MILAN**

Teatro alla Scala 20.00 Georg Solti

conducts the Scala orchestra and

Proms: George Cleves conducts the English Chamber Orchestra in an all-Mozart programme, with soloists including Mitsuko Uchida, Ann Murray, William Bennett and Frank Lloyd. Tomorrow: LSO plays Bernstein and Stravinsky (071-823 9988).

**THEATRE** Three Birds Alighting In A Field is a new play by Timberlake Wertenbaker, award-winning writer of *Our Country's Good*. Directed by Max Stafford-Clark and designed by Sally Jacobs (Royal Court, 071-730 1745).

Hedda Gabler: Fiona Shaw stars in a widely acclaimed Abbey Theatre Dublin production of Ibsen's quasi-feminist tale of quiet oppression, directed by Deborah Warner (Playhouse 071-839 4401).

Our Town: Alan Alda makes his British stage debut in Thornton Wilder's play set in an imaginary small American town. The cast also includes Judi Dench, Ian McKellen and Robert Sean Leonard. Directed by Peter Hall (Shakespeare's *Henry V*, 071-5570).

**OFF BROADWAY THEATRE**

Tango at the End of Winter: Kunio Shimizu's Japanese play, in a transfer of the Edinburgh Festival production directed by Yukio Nishigawa, with a British cast led by Alan Rickman (Piccadilly 071-867 1118).

For ticket information about all West End shows, phone Theatrelane from anywhere in the UK: Plays 0835 430559 Musicals 0835 430560 Comedies 0835 430961 Thrillers 0835 430962.

**■ VIENNA**

Staatsoper 19.00 Berislav Klobucar

conducts Otelio with Giuseppe

Giacomi's *La Traviata* and Mirella Freni as Desdemona, also Sat.

Tomorrow: Madame Butterfly (51444 2960).

Passion. Apropos of that, for example, the Emerson Quartet violinist Eugene Drucker played Bach's G minor Chaconne and his G minor Sonata - coolly, metaculously - with redundant piano-supports by Mendelssohn (quirky and fascinating) and later by his protege Schumann (dull huck-stuff) to lubricate the austere music for mid-19th-century ears.

Though period instruments are no part of the Bard Festival plan, an old wooden-frame piano would have reproduced the original balance more truly than Diane Walsh's big modern Steinway. It might also have helped her to project more character in two of Mendelssohn's fine, Bach-inspired Preludes & Fugues, and in Brahms' virtuous re-write of the G minor violin Presto - but her self-evidencing good taste is anyhow not a virtuous trait. She accompanied the baritone William Sharp to much better purpose in his Goethe settings, matching Mendelssohn's against Zelter and Schubert. As a *Liedersänger* of high

intelligence and easy grace, Sharp ingeniously awaits discovery on this side of the Atlantic.

The pianist Todd Crow led a stirring account of the B minor Quartet, op. 3 - too loud by several degrees (the Steinway problem again), but taut and vital. Yet it was Miss Rothenberg, no virtuoso but a passionate interpreter, who provided the revelation of the second Bard weekend with Fanny Mendelssohn's *Das Jahr*, published only recently by a small German firm dedicated to women composers' music.

This three-quarter-hour piano cycle is a kind of diary of Fanny's single life in Berlin (Rome above all, but Venice too). It proves to be no less cogently varied and intricately imagined than, say, Schumann's *Davidstädter* set; it even looks forward to the discursive, freely dramatic cycles of Fibich and Janácek. Its idiom is not Mendelssohn-minus, but Mendelssohn-plus - the familiar, artful plangent tropes and emotional excur-

sions beyond Felix's cultivated territory.

None of it sounds second-hand. Far from shadowing her clever little brother's music, Fanny's piano-writing might have been the broad

found from which he drew his own polished vein. More probably, Miss Rothenberg set out her flight judiciously, without axe-grinding, and then brought *Das Jahr* to life at the keyboard with passionately detailed sympathy (if not the well-drilled fingers of a 19th-century bourgeois daughter).

She persuaded us that *Das Jahr* is no mere curio but a boldly assured creation, worthy to set against the piano-music of her brother and Schumann, to mutually illuminating effect.

Richard Fairman

### ■ STOCKHOLM

Royal Opera 19.00 Johannes

Fritzsch conducts Ralf Langbecks

production of *Don Giovanni*, sung in Swedish by Gunnar Lindberg

in the title role, Carl Appelgren

as Don Alfonso, Tomasz Konieczny

## FINANCIAL TIMES

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## Soft landing for Japan

**OVER THE** past two years, Mr Yasushi Mieno, the governor of the Bank of Japan, has walked a narrow tightrope. His balancing act has been to keep rates high enough, for long enough, to puncture and deflate the Tokyo asset price "bubble", but not so long as to force a sharp economic slowdown. So far it seems that he will achieve this remarkable feat. The Japanese government's task is to ensure that he does not have to do it again.

Five discount rate increases between May 1989 and August 1990 have punctured Japan's "bubble economy". Stock prices fell sharply last year - the Nikkei index is now 42 per cent down on its peak at the beginning of 1990.

The land market has been slower to respond, particularly in central Tokyo, causing the authorities to keep policy tight. Turnover has collapsed and many property speculators have gone bankrupt. Meanwhile the collapse has shaken out a series of financial scandals which have rocked the Japanese financial community.

So far the real Japanese economy has continued relatively unscathed, avoiding the dual threats of inflation or recession. But it is now beginning to slow. Property-related companies are suffering. Housing starts fell 21 per cent in July, and bankruptcies were 63 per cent higher in the first seven months of the year, compared with the same period in 1990, mainly among property companies. Consumer spending is also down, particularly on imported luxury goods. Yesterday's news that seasonally adjusted private sector machinery orders fell by 1 per cent compared to a year ago suggests that corporate investment is also beginning to slow.

### Plentiful capital

A sharp fall in capital spending is the main threat to economic growth. Business investment accounted for 55 per cent of real economic growth since 1986, against a background of cheap and plentiful capital.

All that has now changed. The Tokyo stock market has no appetite for new issues, while banks, struggling to meet internally agreed minimum capital-asset ratios, are unable to lend as before.

## Corporate fun

**THE COLLAPSE** of the Keith Prowse group has rocked the UK corporate hospitality industry. It was the largest company in the £500m a year business, and official agent for the Wimbledon tennis championships and Lords test matches.

Like the industry itself, Keith Prowse had experienced a decade of explosive growth. This growth might appear unexpected at a time when tax cuts and rising executive incomes have initiated a trend away from perks and benefits, yet corporate hospitality has proved to be a cost-effective form of marketing.

International trading companies have long known that entertaining clients is a necessary part of doing business in Japan and the Middle East. But it is increasingly part of the marketing armament elsewhere. A survey in October 1990 found that eight out of 10 UK companies rated the relatively small amounts they spent on corporate hospitality as more effective than advertising, exhibitions and direct mail.

There are dangers in the practice, which can easily be portrayed as a form of bribery. With average expenditure per event under £200 a head, the moral hazard is probably low. But much larger expenditure is not unknown, and wise employers will take steps to avoid undue pressures on employees through a policy of disclosing significant treats. A

company like Sainsbury, whose directors routinely refuse all invitations, places itself above suspicion.

It may just be that the greater damage is done to the event which hosts the entertainment. Complaints that philistine businessmen with mobile telephones are drowning out the Mozart at Glyndebourne are exaggerated. But the success of this year's unscheduled Sunday session at Wimbledon - at which any corporate spectators were spending only their own money - indicates that something can be lost from great occasions when the hospitality marques are erected.

Admitting Mammon to sporting and cultural events can certainly raise significant sums of money. Companies which sponsor institutions such as the Royal Opera House or events such as test matches are entitled to be rewarded for their philanthropy with tickets for their staff and customers.

And if the wealthier business customers are corralled in a high-priced corporate ghetto - as at Wimbledon - the trickle-down effect may operate for ordinary spectators who can still buy reasonably-priced tickets through the draw. However, a sensible promoter will limit the seats allocated to corporate hospitality, and wring the maximum revenue by auctioning the rights to them to the highest bidders.

## Brussels cool

**IT IS** A real pleasure to be able to welcome a proposal from Brussels without reservation. Too many people have been seduced by high-pressure selling of time-share holiday developments; they have signed in haste, found that they cannot rescind their commitment, and repented at leisure. Some have even discovered that they have no good title to the property they have "bought" and found no remedy. So Mr Karel Van Miert, the EC commissioner for consumer affairs, is proposing a compulsory Europe-wide "right of reflection" for seven days, in which binders would be free to withdraw.

Excellent (though seven days is not long to review such a large and legally complicated commitment.) This sensible notion is a world away from

another recent proposal from the same office, which may yet make kippers illegal (astonishing, from a citizen of the land of the smoked eel). It is not that we like kippers and dislike pressure selling - though this is true - but that we like laws to be made at the appropriate level.

Timeshare involves salesmen in one country and customers in another; protection needs to be transnational. National governments are perfectly able to decide whether to preserve their citizens' right to indulge a taste (if British) for the odd kipper. Brussels too often forgets this, and to aim for a Europe not so much harmonised as homogenised. That kind of proposal deserves a brickbat just as this one gets a bouquet.

**T**his Sunday's general election in Sweden may mark the end of a political era, as the Social Democratic party that has ruled the country for all but six of the past 58 years goes down to defeat. The public opinion polls all point to a victory for the five non-socialist parties - though whether they will remain united enough to establish a viable coalition government that stays the course of a three-year parliament must remain in doubt.

If the Social Democrats do lose, it will be a historic reversal. The party has, after all, been virtually synonymous with Sweden for decades; in the eyes of its admirers it is the most successful democratic party in the world. Now - although it will remain by far the largest party in parliament and will continue to influence Sweden from opposition - it is set to be replaced by a government that may have fewer inhibitions about exposing the country to untrammeled market forces.

Social democracy as Sweden once knew it has in any case been dying for some time. The party has been forced to stage a strategic withdrawal during the 1980s in the face of enormous economic and social changes that are transforming the Swedish Model into a western European market economy. Over the past three years under Prime Minister Ingvar Carlsson it has moved a long way to come to terms with Sweden's demands for more individual freedom and the internationalisation of the economy.

In one policy area after another - agriculture, retail distribution, privatisation of state-controlled industry, competition and anti-monopoly laws - the Social Democrats bowed to the market and began to pull down the panoply of controls and regulation that protected much of the economy since the early 1940s.

The removal of foreign exchange controls in July 1989 coupled with this summer's decision to link the krona to the European Currency Unit as a step towards membership of the European Monetary System has ensured that the country can no longer devalue to improve industrial competitiveness.

Party leaders have also questioned openly many of the old Social Democratic shibboleths. They accepted that the conquest of inflation should be a higher priority than the maintenance of full employment and acknowledged that public expenditure must be reduced as a proportion of gross national product to much less than its current 57 per cent.

And in its 1990-92 tax reforms, the party accepted that the tax burden must be shifted off incomes and on to goods and services as an incentive for

**M**r Carl Bildt, 42-year-old leader of the Moderate party, believes he will be Sweden's next prime minister after Sunday's election, at the head of a non-socialist coalition government. If he is right, he will become the first conservative prime minister the country has had since 1930.

Selected to lead the party in August 1986, he owed his rapid rise in Swedish politics to his parliamentary battles over foreign and defence policy with the late Olof Palme. The former prime minister once accused Mr Bildt of being a "security risk" after he briefed the US State Department on Soviet submarine incursions into Swedish waters.

In fact, Mr Bildt is probably the most knowledgeable politician in Sweden about international relations. He is on close personal terms with Chancellor Helmut Kohl of Germany, and is a friend of Chris Patten, the British Conservative party chairman.

Since his election to parliament on the Stockholm list in 1979, Mr Bildt has made the place of Sweden in the world his primary interest. Indeed, he has been a fervent supporter of Swedish European Community mem-

**R**obert Taylor explains why Sweden's Social Democrats may face general election defeat

## Reshaping the Swedish Model



The way it was: Ingvar Carlsson victorious in 1988 appears set for defeat on Sunday at the hands of Carl Bildt, right

people to work. This was a significant break with traditional social democracy - indeed, ministers admitted it had its roots in Reaganomics.

Under their finance minister Allan Larsson the Social Democrats also followed prudent and responsible financial policy. There has been no pre-election spending spree even though the country is in the depths of a recession - a fact which seems to have impressed the money markets more than the electorate.

The Social Democrats' foreign policy has been no less malleable. Sweden's traditional neutrality - always

a somewhat flexible concept in any case - is no longer seen as a barrier to western European integration. The party's election manifesto is almost devoid of ideas, consisting mainly of a paean to the past. To its many critics, the party now lacks the vitality and cohesion to dictate the agenda of Swedish politics.

The fundamental revision of Swedish democracy has come as a shock to many non-socialists who accused the party of stealing many of their own best electoral clothes. It has been even more confusing for the party faithful.

To the electorate at large, social

democracy is showing signs of intellectual exhaustion. The party's election manifesto is almost devoid of ideas, consisting mainly of a paean to the past. To its many critics, the party now lacks the vitality and cohesion to dictate the agenda of Swedish politics.

From the 1930s onwards the Social Democrats won the battle of ideas. The party combined administrative competence with an idealistic vision. Unlike democratic left-wing parties elsewhere, it avoided bitter schisms and was able to absorb other political movements that might have threatened its dominance, such as the anti-

communist parties of Sweden.

Small wonder that the electorate bankers after change - even if it looks set to produce a weak, divided coalition with little ideological glue to bind it. It is Sweden's misfortune that this is likely to be the result at a time when the country needs a strong government to negotiate the best terms for EC membership and to pull the economy out of the doldrums.

ing Centre party whose leader Mr Olof Johansson is already laying down in public terms for joining a Bildt coalition.

To add to the probable post-election confusion the recently formed populist New Democracy also looks set to enter parliament. If it secures enough seats to hold the balance of power and to stop the other four non-Socialist parties achieving a majority between them, Mr Bildt might find it hard to keep his putative coalition in line. The Liberal leader has warned that his party would refuse to join a non-socialist coalition that depended on ND for parliamentary survival.

Mr Bildt has never held senior office before, having been only a backroom adviser and co-ordinator in the 1976-1982 non-Socialist government. The Moderate leader knows he is playing for high stakes this weekend. If he succeeds in forming a government he could lead Sweden into the EC and start to wean his country away from Social Democratic attitudes. But if he fails he could set back the cause of conservatism in Sweden for another generation.

## The freer-market man

Robert Taylor on Moderate party leader Carl Bildt

bership since he was at university in the early 1970s.

It is this commitment which gives Mr Bildt's politics logic and coherence. "Europe has become the symbol of hope for the regeneration of Sweden - from food policy to taxation, from culture to the environment," he asserts. To Mr Bildt his country's move into the EC signifies a clear break with the old notion of Sweden as a middle way, a country balanced ideologically between east and west.

Mr Bildt believes Sweden's convergence with the EC will render much of the country's collectivist ideology obsolete. While Ingvar Carlsson often gives the impression he wants to destroy Europe, Mr Bildt is seeking the opposite.

In his view the domestic agenda of the Moderate party will turn Sweden into a country fit for EC membership.

Mr Bildt wants to cut the heavy tax burden, privatise state industry, abolish the public wage earner funds, stimulate freedom of choice in the welfare system and encourage the work ethic, personal saving and small businesses. Only by carrying through a more robust market strategy, he reasons, can Sweden enjoy a competitive advantage when it enters the EC - a move which may come as soon as January 1 1995.

Although the Social Democrats love to caricature Mr Bildt as a Thatcherite figure hell-bent on destroying the welfare state and creating mass unemployment, he is a conservative much more in the mould of Edward Heath than of Margaret Thatcher. But in a political system that thrives on consensus Mr Bildt can be seen as a divisive figure. The sociable Ingvar Carlsson cannot dis-

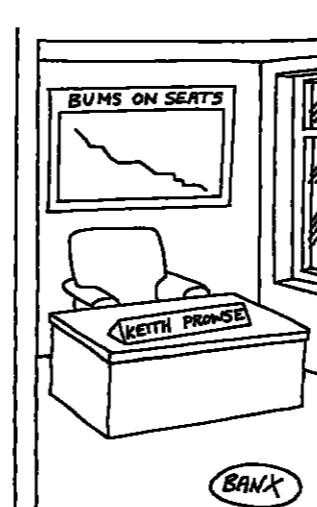
guise his distaste for Mr Bildt.

But the tall, donnish young man will not enjoy complete political freedom to do what he likes if the Social Democrats lose on Sunday. His own party can expect to poll only about 31 per cent of the workforce and is set to climb to 4 per cent or more next year. This may be modest by western European standards but it alarms many Swedes who have grown up with full employment.

He must build a broad coalition of non-socialist parties to ensure a majority government - and that will not be easy. He has good relations with Liberal leader Bengt Westerberg. The two men have agreed on a common economic programme - which they have called New Start for Sweden - aimed at opening the economy to market forces.

But to ensure a viable government they also need the backing of the Christian Democrats - a small party set to come into parliament for the first time - and more problematically the unpredictable and left-leaning

## OBSERVER



advisers, he has decided to bet big on his own company's money on training the English cricket team for the next four years.

Whereas bigger sponsors demand setpiece events, at which they can wine and dine clients, Whittingdale wants the money to be spent on behind-the-scenes training. Nothing more.

Even for big spenders like the Prudential or NatWest, £1m is a lot of money. For Whittingdale, who has carved out a specialist niche managing money for Lloyd's syndicates, it is a massive amount. The 48-year-old Whittingdale, who set up his 35-strong fund management company in 1977, is already one of the games best philanthropists and his latest gesture is the biggest boost British cricket has had in years.

With an eye to the pension funds he hopes to woo, Whittingdale portrays himself as very much the long-term investor. But his magnanimous gesture could still backfire.

How can he hope to recruit the top fund managers when such a large part of the company's profits are being sunk into a game with such a poor track record?

### Bounders

■ British Airways' chairman Lord King has suddenly taken off, and in the pages of today's pink 'un' at that.

The 74-year-old is the first of 26 assorted high-fliers who've agreed to be pictured jumping for joy in advertisements for the Prince's Trust, which helps to give a lift to disadvantaged young people. The ads, to appear in the FT every Wednesday for the next half year, are sponsored by Mercury Communications, part of the Cable and Wireless empire.

does not signal any disagreement over its proposed new trading strategy, which has already been through more pairs of hands than the average rugby ball (George Hayter, Billé's erstwhile boss and original architect of the plan, jumped ship a year ago).

Meanwhile, one old exchange staffer lost in the recent purge has reappeared. Mick Newman, who played a key role in the development of computer systems ahead of Big Bang, has been brought back as a consultant to Taurus, the troubled settlement system. His experience turned out to be invaluable after all...

### Ex-poodle

■ Early days yet, but it sounds as if the European Bank for Reconstruction and Development's president Jacques Attali is no longer listening quite so intently to his master's voice.

The man who used to be President Mitterrand's closest personal adviser was in Washington yesterday urging Western European countries to be brave and open up their markets to poor Eastern European farmers. Back home his old mentor in the Elysée Palace seems intent on doing the exact opposite, upsetting everyone by blocking central European meat imports.

Of course, it may just be that Attali was trying to impress his biggest shareholder on its home turf. But then again it could be another telltale sign that even Mitterrand's closest advisers are starting to jump ship.

### Roundabout

■ What on earth is going on at the London Stock Exchange? Senior staff are coming and going (and coming again) so fast, it's difficult to see any stability returning to the organisation.

The latest to go are David Billé, a former Chase Manhattan banker who was director in charge of strategy in the exchange's markets division, and Peter Holloway, former head of market making at Barclays de Zoete Wedd and a special adviser to the exchange on market development. Billé lasted just 15 months, while Holloway's one-year contract has not been renewed.

The exchange claims this

is excusing himself for drowsing on for too long, a longwinded speaker at a recent conference pointed out that the ball did not contain a clock. Whereupon a voice from the floor responded:

"Thank God they've got a calendar."

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## LETTERS

### Ingredients for a backlash exist in eastern Europe

From Mr R. Tyrrell

Sir, Andrew Phillips is correct when he takes you to task for your too simplistic view of "capitalism's" triumph. (Letters, September 5). Besides the reasons he cites for this view, there are others.

The wave that broke over eastern Europe in 1989 is already beginning to ebb. This is not only the result of the downsides of capitalism during the adjustment period to a market economy - as inflation and unemployment rise

and living standards fall.

More important, there is the return to the values that governed for more than 40 years, and were substantially believed in for about half that period. A generation feels that its life's experience has been rejected as worthless - and that hurts, particularly so when some of the values are still believed in.

As the apocryphal story of the Dresden man's view on capitalism's triumph goes: "We only had Trabants then... but

The wave will ebb. The inter-

esting thing is what the backlash will mean for capitalism - something we tend to ignore in our smugness at its triumph.

Capitalism vintage 1991 is definitely not the end of history, maybe just the end of a chapter in the economic and social history of Europe. The next one could have an interesting twist or two in the plot.

R Tyrrell  
The Henley Centre,  
2 Tudor Street,  
London EC1Y 0AA

### Pay review for teachers

From Mr Nigel de Gruchy

Sir, I believe your report that the TUC "committed itself to opposing a pay review for teachers" (September 6) to be inaccurate. Congress resolved unanimously to seek a restoration of teachers' rights to conformity with "the relevant International Labour Organisation (ILO) Convention".

The National Association of Schoolmasters and Union of Women Teachers (NASUWT) firmly believes that the Pay Review Body, acceptable to the overwhelming majority of teachers and five out of six of their associations, conforms fully with the ILO Convention.

It is true that others think differently. Whatever view one takes, it would be curious for the TUC to complain to ILO about the review body when so many teachers and their associations have positively welcomed its introduction.

The Labour party is also on record as supporting pay review bodies in such circumstances.

Nigel de Gruchy,  
general secretary,  
NASUWT,  
5 King Street,  
London WC2

### How to get the best of both worlds in accounting

From Professor D.R. Myddelton

Sir, Professor Michael J. Page (Letters, September 4) is quite right to emphasise the importance of stewardship in financial accounting. The English Institute's Recommendation N15 of 1982 stated: "The primary purpose of the annual accounts of a business is to present information to the providers showing how their funds have been used and the profits derived from such use." This suggests that it may be desirable for UK financial accounts to move back towards a stricter use of historical cost, in line with US practice.

Even the Sandilands Committee, which recommended Current Cost Accounting in 1975 under the influence of political pressures, noted (para 273) that "historical cost accounting 'has proved to be of great value in protecting the

interests of shareholders and creditors of companies and, when prices are stable, results in a clear and unambiguous view of a company's affairs'". Indeed, subject always to the phrase "when prices are stable", Sandilands identified many advantages of historical cost accounting: "reliability, usefulness, verifiability, freedom from ambiguity, prudence, comparability between companies and over time, intelligibility and cheapness".

During its extended trial period Current Cost Accounting proved both unpopular and unworkable. Yet the UK is still suffering from rapid inflation which continues to distort financial accounts. The average rate of inflation since the Sandilands Report was published exactly 16 years ago has been just under 9 per cent a year, and the pound has lost

nearly three-quarters of its purchasing power since then.

May I suggest a way to get the best of both worlds: to retain the many important advantages of historical cost accounting, while also having a system of accounting for inflation which is relatively simple, logically consistent, comprehensive, relevant and useful. I mean, of course, why not adopt Constant Purchasing Power (CPP) accounting? As Recommendation N15 itself pointed out, CPP accounting "is not strictly a proposal for a change from accounting based on historical cost".

Professor D.R. Myddelton,  
professor of finance and  
accounting,  
Cranfield School of  
Management,  
Cranfield,  
Bedford

### Architects who suffer in silence through recession

From Mr David Thurlow

Sir, It would seem that the professions are not used to suffering the effects of recession. There is much advice given to the young architect in his professional training, but liquidation and receivership are not on the curriculum.

Perhaps this explains the pre-

vails. The profession is more outraged by the antics of Prince Charles than by the systematic deconstruction of great swathes of our practices.

It is expected that one-third of all practices will fail by the end of the year and that 40 per cent - 50 per cent of the profession will be redundant.

Is the government deliber-

ately allowing the construction industry to remain in free fall to bring us into line with Europe? If so, why not discuss the problem with the industry?

Or is it a policy of total disregard, with no control over the future, of one of our biggest and most important industries?

The current problems are rather like the Great Plague; a disease that affects all, not just the weak and unfit, but the rich, famous, efficient and well-respected alike. Unlike the plague there is a cure, which involves investment and a condition of confidence for the industry to make a controlled recovery. Steady growth, made possible through good communications between government, institutions, the professions and the construction industry... now.

David Thurlow,  
president,  
Association of Consultant  
Architects,  
Buchanan's Wharf,  
Bristol BS1 6HT

### IoD survey of business opinion

From Dr Ann Robinson

Sir, The number of respondents (320) to the Institute of Directors' survey of business opinion may be smaller than the number of respondents to the Confederation of British Industry's quarterly survey but it is certainly not "less systematic" (September 9). Quite the contrary: the IoD survey is very systematic.

The institute's survey is based on a sample of the IoD's 33,000 UK members. The sample, which reflects the membership in terms of company size, sector of operation, position in company and geographic location, is taken from a randomly selected list of names drawn from the IoD membership data

base. It is as systematic and as valid as any of the major surveys of voting intentions where 1,000-2,000 respondents are contacted.

The IoD survey is also "systematic" in so far as it covers the entire economy, not just manufacturing, because of the IoD's membership itself corresponds closely to the pattern of business activity in the UK. Its special features are that it is conducted by telephone, enabling individuals to be targeted and responses are made by those whose job it is to direct their companies.

Ann Robinson,  
Institute of Directors,  
116 Pall Mall,  
London SW1

### PERSONAL VIEW

## A 12-month turnaround for the unemployed

By Richard Layard and John Philpott

As the chancellor, Norman Lamont, has said, unemployment is a price we pay for controlling inflation. But does it really have to be so high? We cannot avoid some short-term unemployment. But there will soon be nearly 1m Britons who have been out of work for more than a year. Long-term unemployment does almost nothing to control inflation.

People who are out of work for more than a year are four times less likely to find work than the newly-unemployed. They become demoralised and lose their habit of work. Employers are loath to risk employing them, so that they cease to be a part of the effective supply of labour.

This is a human tragedy, and an economic disaster. An efficient society prevents long-term unemployment.

Yet almost by mistake we have a system which directly causes it. Our unemployment benefits, though mean, last indefinitely, which makes it possible to survive indefinitely on benefits. At the same time, we very little to help the unemployed find work or improve their skills.

This is the exact opposite of what Beveridge intended. He believed that unconditional benefit should be paid for a limited period. After that state assistance should be in the form of training or work.

We therefore need a new contract between the state and the citizen. The duty of the

state should be to ensure that within a year of being unemployed every individual has offers of training and/or work. And the duty of the citizen should be to accept one of a number of reasonable offers.

This general principle is such common sense that any fair-minded person should surely accept it. But how exactly would it be applied?

It could not be introduced overnight. But that is inevitable. We should build a system that can survive the economic cycle and we should stop living from one expedient to another.

The following structure could be established within the life of a parliament.

Each Jobcentre would have the duty to secure offers of work or high-quality training within 12 months for every unemployed person.

Each unemployed person would have a personal placement officer equipped with on-line information about all vacancies in the country. If travel agents and stockbrokers need to be computerised, so does the labour market.

After six months, if the person was still unemployed and needed to be trained or retrained, he or she would be sent on a high-quality training course - normally full-time - leading to a recognised qualification. Local employers would control these courses and collectively aim (or even guarantee) to employ all successful students.

People who could not benefit from training would, after nine months, join a special intensive job club which would provide an accurate account of their capabilities. Any

employer hiring a person from this club would get a £1,000 subsidy.

As a last resort, anyone still unemployed after 12 months would be offered a proper six-month job at a regular workplace, paid at the rate for the job. Hospitals, social services, voluntary organisations would be the main employers.

All the money to finance these activities should be routed through the Jobcentres, which would then buy the most cost-effective deal for their clients.

This plan would, of course, cost money. But it would also save money. When someone is unemployed, the nation typically loses £20,000 a year. The taxpayers lose £5,000, the unemployed person £15,000, and companies lose the rest.

If we could eliminate half a million long-term unemployed, we could save the nation £10bn a year and save the exchequer £4bn. This could be achieved within five years at a cost to the exchequer of less than £2bn a year. What a bargain. If the number to be coped with were larger, the costs would be larger, but so would the benefits.

It is a matter of spending money to save money. In places such as Germany and Sweden the argument is better understood than in Britain. These countries spend substantially more on "active" help to the unemployed, as compared with "passive" benefits. And they have less long-term unemployment.

In 1990, these countries persuaded the Council of the Organisation for Economic

Co-operation and Development to propose a new framework for labour market policy, with priority for "active" help. Little has happened in the UK.

One problem comes from our system of departmental responsibilities. If the Department of Employment's programmes save money on benefits, those savings go to the Department of Social Security. The answer here is simple: put benefits under the Employment Department (just as Jobcentres and benefit offices are together).

All these changes will take time. In the first years, while recession persists, they will be hard going. And they will be far more effective if accompanied by wage-bargaining reform, making possible a more buoyant economy.

But the key decision is one of principle - to have a system which prevents long-term unemployment. With rising numbers of pensioners and decaying cities, it is mad that people who want to work should spend years in idleness.

Cheap schemes to improve the figures do little good. Instead, we should be serious about our human resources and give help that really helps. So let us adopt one simple commitment: to stop unemployment lasting more than a year.

Richard Layard is director of the Centre for Economic Performance at the London School of Economics. John Philpott is director of the Employment Institute. Their book, *Stopping Unemployment* (£9.95), is published tomorrow by the Employment Institute, Southbank House, Black Prince Road, London SE1 7SJ.

**Edward Mortimer**

## The pursuit of greatness

Patriotism should be separated from the state. Two books show why this is difficult for the British

What a pity it is that Robert Birley is not alive today. What intense pleasure he would take in explaining the background to a book that the national strings that have resurfaced with the collapse of communism, and how enjoyable it would be to listen to him. He was headmaster of Eton when I was there, and one of those great teachers whose enthusiasm for his subject was so palpable you could not help being infected by it, and no subject excited him more than nationalism.

"I do not believe for a moment," he said in 1973, "that the Soviet Union has finished with the problem of nationalism". And in the same lecture he warned that "of all the nationalist movements in Europe today none is more violent or more likely to cause a revolution than the Great national movement in Yugoslavia". And behind that we are divided not by language but by alphabet and spiritual allegiance. "And behind that we find the epoch-making decision of the Emperor Diocletian in AD 285 to divide the Roman Empire, for the line between the Churches still approximates very closely to this line of seventeen hundred years ago."

He began the lecture by pointing out that there is nothing new about national feelings or the sentiment of patriotism, and quoted lyrical passages about Italy from Dante and Petrarch. But, he went on, "it never crossed the mind of either Dante or Petrarch that Italy might be united to form a single independent state". It was only at the time of the French revolution that nation and state came to be identified, according to Lord Acton, the partition of Poland (1795) "awakened the theory of nationality in Europe... Thenceforward there was a nation demanding to be united in a State - a soul, as it were, wandering in search of a body to begin life again".

But where does Britain fit into all this? Many people see England as the first and most successful nation-state. Although Birley cited Shakespeare as better known as Ireland. But in ordinary language today "Britain" is synonymous with the United Kingdom, and most people seem to think, or assume without thinking, that it was called Great in reference to its power and status in the world. Was that not implied in Mrs Margaret Thatcher's 1987 election slogan, "Britain is Great Again"?

Thus the British national identity is intimately bound up with the idea of Britain as a state, and even as a great imperial power. This point is vividly illuminated in two books by British historians published this month: *The Pursuit of Greatness*, by Robert Holland (Fontana, £8.99), and *Britannia Overruled*, by David Reynolds (Longman, £26.00). Both are essentially histories of British foreign policy in the 20th century, and both take as their main focus the effort devoted by Britain's governing élite to maintaining the country's sta-

tement as a great power, at a time when its power was, in fact, bound to decline, because, as Mr Reynolds puts it, "power is not a possession but a relation".

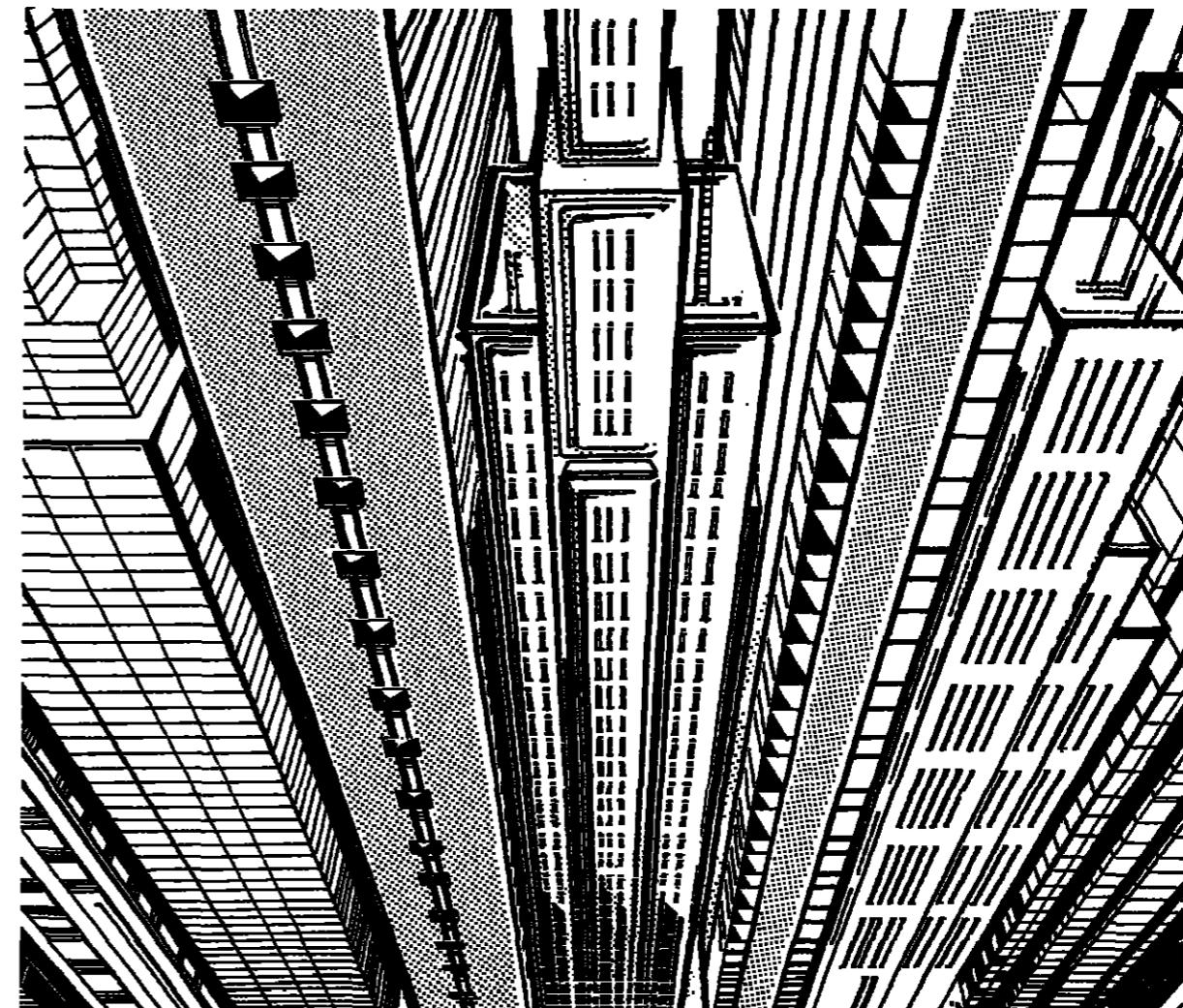
Britain was uniquely powerful in the mid to late 19th century not so much because of its intrinsic strength as because it had no global rivals, while in Europe there was a "temporary equilibrium". Even then, Britain was not a great military power, and Bismarck could say that "if the British army landed on the German coast he would send the local police force to arrest it". Historically, Britain had always relied on allies and coalitions to achieve its foreign policy goals, and in the 20th century, with the rise of new world powers and new technologies of war (especially air power) this became more and more necessary. Europe as a whole has lost power dramatically compared to the rest of the world.

**After 1967, Britain became 'a polity at last adapting to the problem of efficiently governing itself, rather than other people'**

What is Britain, if not a state? An island which the English share with the Scots and the Welsh? It was the state that bound the three nations together in one. English people use "British" and "English" as almost interchangeable terms, without thinking about it. Scots and Welsh retained a separate national consciousness, while participating in a highly-successful state enterprise known as Great Britain. For them, as for other European nations, it is no problem to retain the same national consciousness while participating in another enterprise, which in the new circumstances has more to offer, called Europe. But the English have more difficulty in detaching their national feelings from the sovereignty of the British state.

*The lecture is reprinted in History and Idealism (John Murray, £14.95), a collection of his essays, addresses and letters published last year by his son-in-law Brian Rees.*

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# WORLD CAR INDUSTRY

Wednesday September 11 1991



After stumbling in 1991, world car sales are forecast to recover in 1992, but producers and their suppliers face unprecedented challenges through the 1990s.

**Kevin Done** looks at growing trade conflicts as Japan consolidates its position in the US and Europe

## Roads ahead look rough

CAR MAKERS in North America, Europe and Japan are operating in an increasingly harsh financial climate. They face heavy losses particularly in the US, where they are assailed by fierce competition and recession.

In Europe the pattern of demand is precariously balanced. Several volume markets led by the UK, Spain and France, have been scored deeply by plunging sales.

In stark contrast, record demand in Germany fuelled by unification, has created an unprecedented order backlog, with which car makers have been unable to keep pace. However, the German industry is warning that demand can hardly continue much longer at such overheated levels.

Sales have weakened in Japan after several years of buoyant growth and the profits of some leading Japanese car makers are slipping, although they have still to confront problems on the scale of their American and European rivals. The US big three, General Motors, Ford and Chrysler, were all deep in loss in the first half of the year.

After stumbling in 1991, world car sales are forecast to stage a recovery in 1992, but

car producers and their suppliers still face unprecedented and expensive challenges through the 1990s.

Environmental regulations are being toughened with costly demands for still-lower emissions, while regulations governing improved fuel economy and the recycling of old cars appear unavoidable.

Recent regulatory developments in the US virtually ensure the electric car will play an increasingly important role on the roads of North America, and probably the world, before the decade's end.

Twelve US states are now considering moving California into adopting stringent clean air legislation, part of which would require "zero emission vehicles" (ZEVs) to form a small but increasing proportion of car makers' total sales from the late 1990s.

The most dynamic long-term growth in car sales is forecast for markets where many of today's leading car makers are barely represented - in eastern Europe and in Asia (excluding Japan). The opening up of such markets is happening against a background of considerable political and economic uncertainty, heightening the investment risks.

Investigations in Europe of car makers' pricing policies in different markets is threatening to undermine the industry's long-standing selective distribution system and could lead to a revolution in the way cars are retailed.

The pace of new model development led by the Japanese appears to be remorseless. As model life cycles are reduced the battle by European and US makers to match the leading "lean" producers is intensifying. The gap in productivity, efficiency and quality between the world's leading car makers remains alarming, however, as the battle takes on a global dimension.

The focus of Japanese competition is moving to Europe, where the spectre of overcapacity, already a reality in North America, looms as Japanese car makers establish their first wave of transplant (local assembly plant) facilities.

The inexorable rise of the Japanese car makers in North America and in Europe is again fuelling trade conflicts as protectionist pressures grow, particularly in the US.

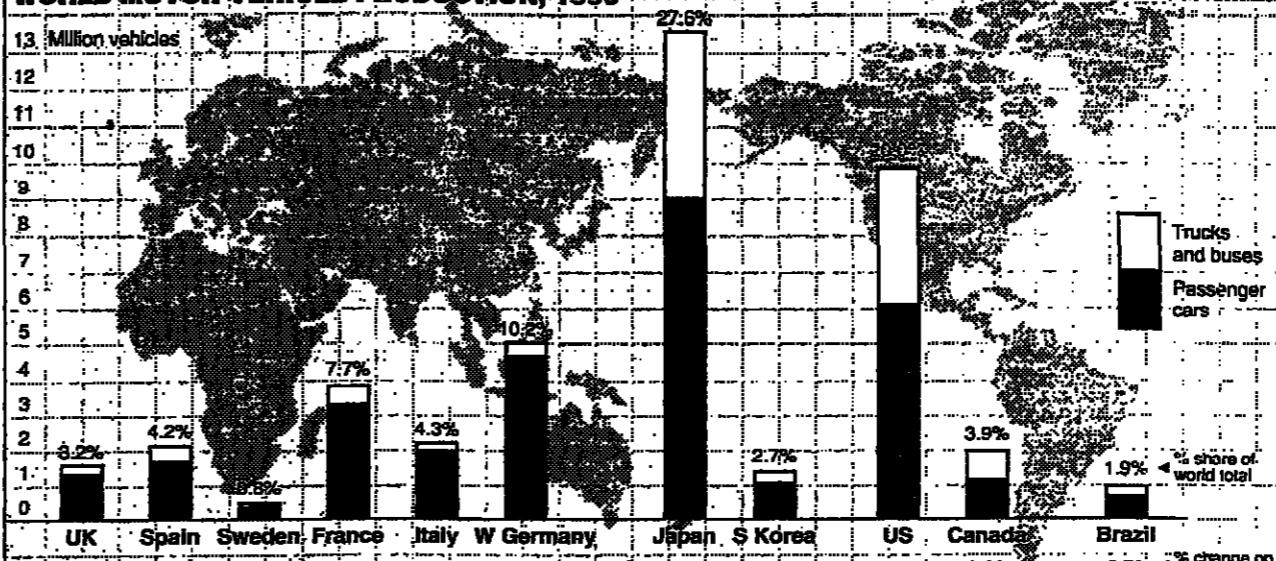
The big three US makers have broken with tradition by joining forces to lobby the US government about the woes being suffered by the domestic car industry.

Earlier this year Mr Robert Stempel, chairman of General Motors, Mr Harold Poling, chairman of Ford, and Mr Lee Iacocca, chairman of Chrysler, made a joint lobbying visit to Washington for the first time in nearly a decade. In a letter to President George Bush, Mr Iacocca claimed the domestic US car industry was "confronting a serious problem that threatens our survival".

Apparently to little avail, the US car producers have sought a "temporary market share standstill" for Japanese car makers in the US, where their share has now reached around 30 per cent. Mr Iacocca has voiced the concern that the Japanese share in the US could reach "40 per cent or more unless they exercise some kind of restraint".

"At a Japanese share of 40 per cent in a depressed industry Chrysler is gone and Ford could be mortally wounded from a competitive stand-

### WORLD MOTOR VEHICLE PRODUCTION, 1990



Can the new VW Golf remain Europe's best-seller ...

point," said Mr Iacocca. "Even GM is at risk unless and until we decide as a nation that a domestic auto industry is a strategically important industry and should not be allowed to fall victim to Japan's industrial strategy of targeting key industries."

The big three have inflamed the debate by filing dumping charges against Japanese minivan imports into the US, and similar charges could follow against Japanese luxury cars.

In Europe, Japan and the European Community have recently ended their prolonged wrangling over trade in cars in



... in competition with the new Opel/Vauxhall Astra?

the single European market after 1992, but scepticism remains on how the agreement reached at the end of July will work in practice, and whether the market will in fact be fully liberalised after 1993.

Interpretations of the deal among EC member states are already far apart with the UK insisting that it sets absolutely no limit on the build-up of Japanese assembly capacity in Europe, while protectionist voices in France and Italy claim privately that safeguards have been agreed.

A process of six monthly monitoring of Japanese auto exports to the EC, beginning in 1993, has been accepted by Brussels and Tokyo. The monitoring is to be conducted throughout the planned seven-year transition to a liberalised market. It is likely to provide fertile ground for repetition of the protectionist debate, as the perception grows of the damage being inflicted on the European motor industry by increasing Japanese sales and the expanding Japanese share of the European market.

While the 1980s was the decade in which Japanese car makers concentrated on building their production pres-

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Editorial Producer: Roy Terry

largest island". Honda also owns 20 per cent of Rover, the UK car maker.

Late last month Mitsubishi Motors finalised a deal with Volvo of Sweden and the Dutch state to create a joint venture in the Netherlands with the aim of producing 200,000 cars a year in the second half of the 1990s. Suzuki is established in Spain and is planning to assemble cars in Hungary, which leaves only Mazda of the leading Japanese car makers still to arrange its entry into manufacturing in Europe.

As a harbinger of another line of attack Honda and Mitsubishi Motors have started this year to ship cars to Europe from assembly plants established in the US in the 1980s.

Japanese car makers have around 11.6 per cent of the total western European market but what they can achieve in unprotected European markets without a domestic producer is already evident. While they captured a 5.1 per cent share of the "restricted" European markets last year they controlled more than 30 per cent of the "open markets".

With a disturbing competitive advantage in manufacturing productivity, the effectiveness of new model development and the speed and variety of new model offerings they pose a formidable challenge.

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## WORLD CAR INDUSTRY 2

**Kevin Done looks at UK prospects**

### Japanese march in to expand capacity

THE 1990s are supposed to be the decade of opportunity for the motor industry in Britain.

More car assembly capacity is under construction than anywhere else in Europe, and by the mid-1990s output is forecast to be more than double the crisis level of the early 1980s. As the Japanese carmakers march in, component suppliers that have previously shunned manufacturing in the UK are returning in their wake.

In the short term, however, the industry could be forgiven for thinking that it was slipping back into the dark days of the late 1970s and early 1980s. The decade has begun with the steepest slide into recession since the war.

After five successive record years from 1985 to 1989, UK new car sales last year were down by 12.7 per cent – admittedly from a record level – and sales have plunged by a further 25 per cent in the first seven months this year, a period in which registrations were 33 per cent lower than two years ago. UK producers have forecast a fall in new car sales to around 1.55m this year from 2m in 1990 and a record 2.3m in 1989.

The UK motor trade and industry is facing a further 40,000 job losses by next summer, bringing the total to 68,500 since mid-1990, according to the Society of Motor Manufacturers and Traders, the UK motor industry trade association. At the same time, the Retail Motor Industry Federation believes that 500 franchised dealers will have been forced out of business by mid-1992 as a result of the decline in the car market.

Among UK car makers Jaguar, the luxury producer taken over by Ford of the US for £1.6bn at the end of 1989, has been one of the hardest hit, as it has suffered the impact of the recessions in both the UK and in the US, its two most important markets worldwide.

It is being forced to make severe cuts in its workforce and job losses by 30 per cent in 12 months to less than 8,500. Jaguar output is expected to fall by 40 per cent to less than 25,000 this year, the lowest level since 1982 and less than half the peak level of 51,939 reached in 1988. Sales worldwide plunged by 42.4 per cent in the first seven months to 14,403.

A £66m loss at Jaguar, coupled with the financing costs for the very expensive takeover, helped to push Ford of Britain, now the Jaguar parent company, into a £274m pre-tax loss last year, compared with a pre-tax profit of £485m in 1989, the first loss suffered by Ford in Britain since 1971.

Ford is cutting its UK workforce and other carmakers, including Rover, Peugeot-Talbot and Rolls-Royce Motor Cars, are also shedding labour in the face of the severe downturn in demand.

Surprisingly, car output in the first seven months of 1991 at 796,434 was actually 7 per cent higher than in the corresponding period last year, although it was still 2 per cent below the level of two years ago. UK car production has been supported by the unexpectedly strong growth of sales in export markets, although the SMMT has warned recently that the rate of growth in exports will slow significantly in the final months of the year.

Ford, Rover, General Motors (Vauxhall) and Nissan have all sharply increased exports this year, partly in response to the big jump in new car demand in Germany. Production of cars for export in the first seven months rose by 10.5 per cent to 373,442 from 173,253 a year ago, while output for the domestic market fell by 23.3 per cent to 422,992.

Production at Nissan's plant at Sunderland in northeast England, the first Japanese car assembly operation in Europe which began at low volume in 1988, is now rising quickly and is expected to reach 120,000 compared with 75,000 in 1990.

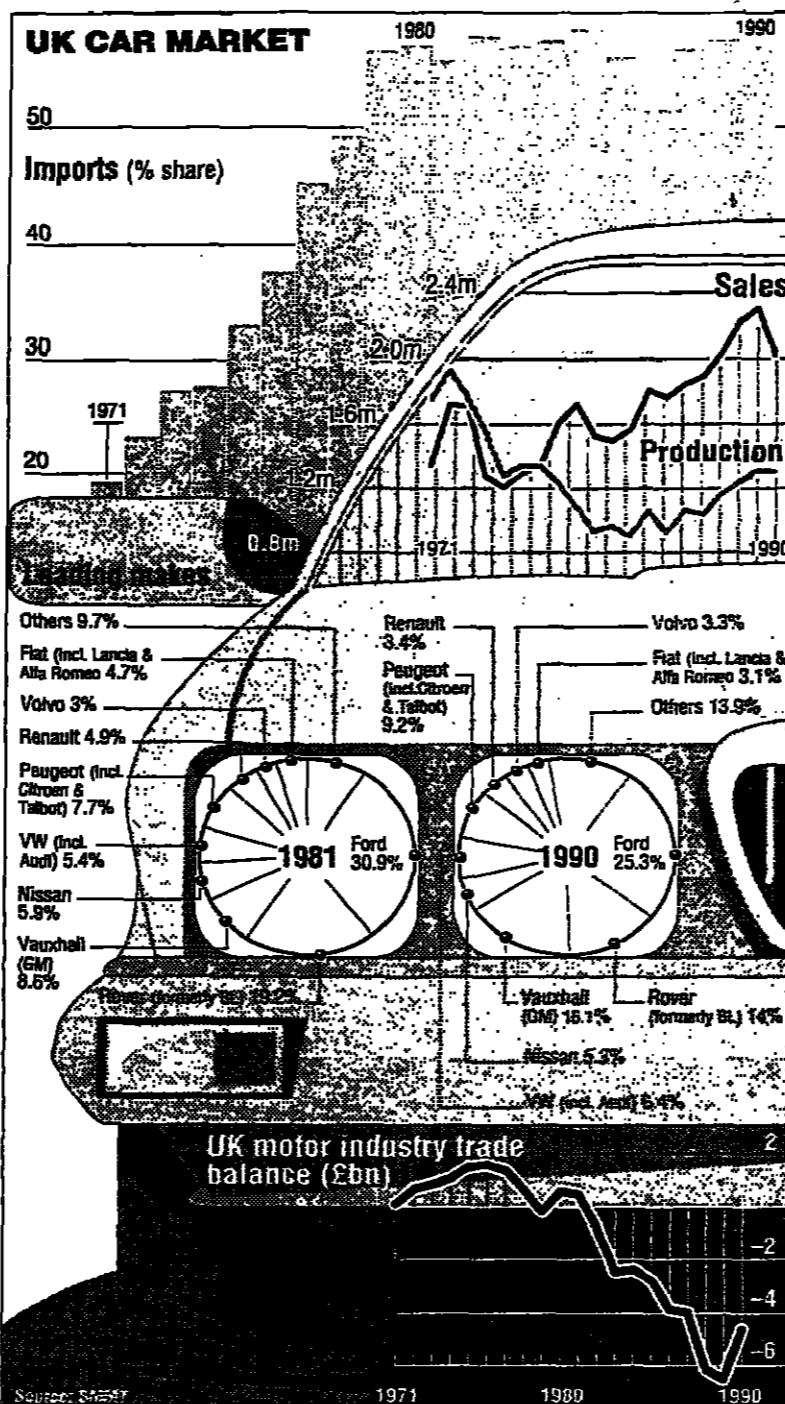
A further boost will be received next year when Nissan begins output of a second car range at the plant and the full capacity of 220,000 cars a year could be reached in 1993.

The export programmes at Vauxhall (the UK subsidiary of General Motors) and Ford, which stem from changes in sourcing policy by GM and Ford's European operations, have helped to cushion assembly plants at Luton and Ellesmere Port (Vauxhall) and Dagenham (Ford) from the impact of the recession.

One benefit from the recession has been the unexpectedly rapid improvement in the UK motor industry trade balance, which has languished in deficit for most of the 1980s. In the first six months the deficit was reduced by 75 per cent to only £617m from £2.987bn a year ago. The value of UK motor industry exports rose by 18 per cent to £5.474bn, while the value of imports fell by 20 per cent to £5.091bn.

The improvement has been driven by the recession, which has sharply depressed imports of new cars and commercial vehicles, and by the marked improvement in exports.

In spite of the retrenchment brought on by recession, the accent through the 1990s in the UK car and components sectors is still expected to be firmly on expansion with optimistic forecasts suggesting a leap in UK car assembly



capacity from 1.7m in 1989 to 2.7m-2.8m by the end of the decade.

The sector's prospects are being transformed by the wave of inward investment by Japanese car makers into the UK. It appears certain that by the second half of the 1990s Japanese carmakers will account directly for around a third of UK production of some 2m units a year, helped by total planned investments of more than £1.8bn that have already been announced.

Nissan will build more than 200,000 cars a year at its 2700m Sunderland plant. Honda holds a 20 per cent equity stake in Rover's vehicle operations.

### GERMANY

#### A powerful impetus

THE ADDITION of the car-hungry east German market has given west Germany's motor industry a timely impetus at a time when sales in other countries are mostly slowing down.

Not only has German unification led to higher sales of western cars in the east, but it has also boosted western Germany's second-hand car market and thus helped new car sales. With used vehicle prices showing increases of up to 30 per cent as a result of demand from the east, the temptation for west Germans to sell their old models and buy new ones has been immense.

Without the powerful impetus from Germany's five new eastern states, in two of which modern car plants are being built by Volkswagen and Opel, the car industry would be much less buoyant.

Since a high proportion of the western German car industry's sales go to foreign markets, the steep deterioration in export business is a cause for concern. In the first seven months of 1991, car exports slumped by 23 per cent to 1.2m units. Total output, however, was up by 4 per cent to nearly 2.5m cars as the domestic market kept on growing.

Sales also spurred in this period. Some of the domestic sales improvement in July was caused by a concentration of buying just before the ending of tax concessions on purchases of cars using lead-free petrol. New car registrations in western Germany shot up by 33 per cent in January-July to 2.45m cars; in July, the rise was 54 per cent over the same month last year and 26 per cent up on June 1991.

The fervent hope among car industry executives is that as the time domestic growth tails off, as it inevitably must, foreign markets will have picked up. In Europe, says James Capel, the UK stockbrokers, "the phenomenal strength of the German market is at the moment almost exactly compensating for the weakness of other markets, and all producers are attempting to increase their sales into Germany to take advantage of the boom".

For the full year, James Capel expects car sales to show an increase of 20 per cent to 3.93m units, equivalent to 30 per cent of the total western

European market, against 24.5 per cent in 1990. But the pace will slow in the second half as a result of consumer tax rises (including petrol) to help pay for unity, rising unemployment in eastern Germany, and the fact that demand was already high in the second half of last year. It expects a rise of 10 per cent in the third quarter and a 5 per cent decline in the fourth quarter.

Next year, Capel reckons the German market will drop by about 7 per cent. For the car companies, the domestic sales volume could not have come at a better time. It has enabled them to offset the effect of slowing sales elsewhere, particularly in the UK and Spain and in the US. But the volume produced like VVV and Opel (part of General Motors of the US) have been unable to produce enough cars to meet total German demand.

Thus importers have also benefited from rising sales in

#### Unification has increased sales of cars in the east

the enlarged market. Last year, says the German motor industry association (VDA), imports accounted for nearly a third of the domestic market, with new registrations of French cars showing a rise of 20 per cent and the Japanese adding 11 per cent.

If the cars made by German producers abroad – as in Spain or Belgium – are included, the import share rises to 38 per cent.

Because west Germany has traditionally been an open market, the import share tended to be higher than in neighbouring European markets, with the Japanese establishing a strong foothold. But pressures from outside are now increasing and the German producers are well aware that they will be forced to compete even more effectively for the rest of the 1990s, especially against Japan.

After 1992, the EC will be opened up more widely to outside competition, though not all at once. The Japanese will obviously make increasing use of this opportunity, having already begun to sell their new luxury models on the European market in addition to

their constantly evolving family and sports car ranges. With German labour costs higher than in Japan and most European countries, and working hours shorter, the going will become rougher, warns the VDA.

Thus the German advantages of high quality, reliability and performance will become eroded. Car and parts producers have complained bitterly about the pay rises of engineers this year. Companies are buying an increasing volume of components in lower-cost countries abroad, or shifting output of some products – as in the case of Robert Bosch, the components maker – overseas where output is cheaper.

Germany's two big luxury car makers, Mercedes-Benz and BMW, are well aware that the Japanese have not been idle in their market sectors and that they will have to strain to the utmost to keep profits at levels high enough to finance the high development costs of new cars. Mercedes recently brought out its costly S-class executive model at the top of the range, and is charging a higher price for the car. But all the range will come under increasing pressure.

BMW has just produced the latest generation of its successful 3-series at the lower end of its range. Demand has been high and the waiting lists are long. But the company is concerned that if Japanese rivals pitch the prices of their new models too low, this will cut into BMW's profit margins; these depend on the company's ability to offer a variety of style and equipment options within its basic model range, for which it is able to charge premium prices.

With nearly 300,000 employees, the German motor industry plays a vital role in the German economy. As the VDA emphasises, the key to maintaining competitiveness lies in the cost structure. So far, the German companies have coped with their high costs, not least by producing some highly desirable cars and keeping their performance and environmental standards high. The pressure is on them to continue doing just that.

Andrew Fisher

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## WORLD CAR INDUSTRY 3

Worldwide new car sales are expected to decline by 3.3 per cent

## Prepare for rising demand in less developed countries

**WORLDWIDE** new car sales are expected to decline by 3.3 per cent this year to 34.4m from 35.6m in 1990, the sharpest downturn since the second oil shock caused sales to collapse in 1980.

According to the world automotive forecast report by DRI/McGraw-Hill\*, new car demand in the previously strong markets of western Europe and Japan will drop by 2.2 and 3.2 per cent respectively, while new car sales in North America are likely to fall for the third successive year, this time by 7.7 per cent.

DRI suggests the depression in the world industry is likely to lift towards the end of 1991, however, as the rapid resolution of the Gulf crisis leads to a gradual recovery in business and consumer confidence.

It forecasts global car sales will grow by just 5 per cent in 1992, with further steady growth averaging 3.3 per cent a year from 1993 to 1995.

The downturn in western Europe, which has already had a severe impact on the profitability of several leading European car makers, has been softened by the strength of car sales in Germany in the wake of reunification.

In 1991 car registrations in former East Germany are included in the western European figures for the first time and thus have a distorting effect on the market.

Without sales in eastern Germany, DRI suggests new car registrations in western Europe would be 4.3 per cent lower this year than in 1990. Excluding Germany, western European sales are likely to be around 8 per cent lower this year.

According to the DRI forecast, the surge in new car sales in Germany will weaken significantly in the second half of the year, and sales in western Germany are forecast to fall by around 6 per cent in 1992 before recovering in 1993-95.

After the "disastrous" decline in UK new car sales in 1990 and 1991, with short-term prospects having weakened since the Budget, DRI suggests that sales could recover to around 1.9m next year in what will probably be an election year. The 1992 total would still be the second lowest since 1957, however.

DRI says that the recovery in the UK will be slow with the return to a 2.2m market not expected before 1994 at the earliest.

South Korea will remain one

### WORLD CAR SALES FORECAST (000s)\*

	1989	1990	1991	1992	1993
<b>WORLD TOTAL</b>	35,277	35,615	34,928	35,101	35,825
Germany**	2,882	3,041	3,583	3,422	3,667
Italy	2,382	2,348	2,294	2,264	2,350
UK	2,301	2,008	1,700	1,910	2,252
France	2,274	2,309	2,131	2,377	2,392
EC total	11,244	982	895	983	1,537
Western Europe total	13,415	13,197	12,901	13,442	14,736
Eastern Bloc total	2,278	2,299	2,046	1,937	2,333
US	9,867	9,483	8,704	9,430	10,103
North America total	10,855	10,369	9,844	10,488	11,239
Japan	4,404	5,103	4,941	5,058	5,497
South Korea	500	604	675	734	947

### WORLD CAR PRODUCTION FORECAST (000s)\*

	1989	1990	1991	1992	1993
<b>WORLD TOTAL</b>	35,628	35,855	34,822	35,341	40,080
Germany**	4,584	4,621	4,683	5,007	
France	3,409	3,285	3,069	3,305	
UK	1,229	1,286	1,277	1,370	1,604
Spain	1,927	1,875	1,778	1,807	1,908
EC total	13,116	13,589	13,593	13,654	14,955
Western Europe total	13,701	13,574	13,141	13,804	15,184
Eastern Bloc total	2,455	2,464	2,246	2,288	2,735
US	6,967	6,298	6,022	6,478	6,835
North America total	7,973	7,366	7,023	7,572	7,981
Japan	9,052	9,948	9,577	9,948	10,458
South Korea	880	920	1,031	1,181	1,604

\*1989-90 actual; 1991/95 forecast. \*\*From 1991 Germany total includes East German states.

Sources: DRI World Automotive Forecast Report

of the world's fastest growing new car markets, having more than doubled in volume since 1987. The market is forecast to reach a new peak of 675,000 this year.

DRI suggests that, notwithstanding the impact of higher automobile related taxes, South Korea will achieve average growth of 9.4 per cent a year and will be close to being a million unit car market by 1995.

### The depression in the industry is likely to lift at the end of 1991

In spite of the present dip in worldwide vehicle demand, in a longer perspective sales and production are still set for strong growth according to the World Vehicle Market Strategic Review And Forecast Data Book\*, an ambitious study published last month by Euromotor Reports. It forecasts that worldwide motor vehicle sales will jump by more than 50 per cent in the next 20 years to reach 74.7m in 2010 compared with the 49.3m vehicles sold last year.

According to the report, nearly a third of the growth or 18m units would be accounted for by the net increase in sales in the Asian region, excluding

Hitherto, motorisation has been a phenomenon of the western world. Last year western markets accounted for 75 per cent of all vehicle sales and 76 per cent of the world vehicle fleet for only 15 per cent of the world population, says the study.

It forecasts that the less developed countries will gain massively in importance as vehicle markets grow in the next 20 years.

The outlook for 2010 is for more than a third of the world's vehicle sales (65.5 per cent) to be made in the less developed countries, more than triple the share they had in 1980.

The report says that sales rates of vehicles in the less developed countries are lagging those in the more developed countries by around 35 years. The most developed countries absorbed 13m vehicles in 1980, a demand level that will be reached in the less developed countries in 1988.

The report warns western car makers to maintain and build their strategic positions in the less developed countries as "by far the majority of the rising demand in the less developed nations will be met by local assembly and/or manufacture".

In the more developed countries, car sales in the next 20 years are forecast to increase by 40 per cent and commercial vehicle sales by 62 per cent.

The study warns that the numbers of vehicles needed to be scrapped in 2010 will be "immense on a global basis".

"Underlying the worldwide sales in 2010 of almost 750m cars and commercial vehicles will be the scrapping of some 65m vehicles. This is double the number scrapped as recently as 1985 and a 70 per cent increase from the more than 32m vehicles that went to auto graveyards in 1980."

The forecast scrap rate only 20 years from now - 220,000 vehicles every working day - has immense implications for the global infrastructure that deals with the recycling of vehicles and their components and materials."

1 World Automotive Forecast Report, DRI Europe, Wimbledon Bridge House, 1 Hardwicke Road, Wimbledon, London SW19 8PL. 2 The World Vehicle Market Strategic Review And Forecast Data Book, Report no. 200, Euromotor Reports Ltd, 105/106 New Bond Street, London, W1Y 0LG. Price £100.

Kevin Done

EUROPE is becoming the main battleground in the world automotive industry in the 1990s with Japanese car makers set to increase rapidly their market share with the build-up of local production.

The agreement by the European Commission and Japan at the end of July on the issue of Japanese car sales in Europe, appears effectively to have frozen to the end of the decade the level of direct exports of cars and light commercial vehicles from Japan to the EC.

The agreement, reached only after years of negotiations among EC member states themselves as well as between Brussels and Tokyo, suggests a level of direct exports from Japan in 1995 of 1.23m vehicles (cars and light commercial vehicles up to five tonnes) compared with 1.24m in 1990.

The way appears to have been left open, however, for Japanese car makers to build up significantly the volume of vehicles assembled at so-called transplants, Japanese plants in Europe, with no restrictions being placed either on Japanese investment or on the free circulation of European-made Japanese vehicles in the Community. Japanese vehicle makers also appear to be free to export cars from the US to Europe outside any ceiling.

When the deal was announced Brussels made clear it had estimated output of Japanese cars in Europe could rise to 1.2m by 1995. Already the interpretations of the agreement have begun to differ greatly, however, with London insisting no limit has been set on the level of transplant production, while French car makers appear to be considering a 1.2m units cap.

The Economist Intelligence Unit forecast recently that Japanese vehicle manufacturers could produce more than 1.8m vehicles a year in Europe by 1995, including cars and light commercial vehicles, compared with 57,000 in 1990.

Under the deal between the European Commission and the Japanese Ministry of International Trade and Industry, Japan will monitor exports to the EC in accordance with a forecast level of exports in 1995 of 1.23m, based on an assumed level of demand in the EC of 15.1m (cars and light commercial vehicles) in that year.

Most analysts consider sales will easily exceed this level by 2000, however, as the EC forecast suggests only a minimal growth of 0.8 per cent a year from the 13.94m vehicles (cars and light commercial vehicles) achieved in 1988.

Included in the overall export figure of 1.23m are sub-caps for exports to the five EC states - France (150,000), Italy (138,000), Spain (79,000), Portugal (23,000) and the UK (180,000) - which now impose national curbs on Japanese car imports.

The five EC states have

### The European road is bumpy

## Battleground of the industry

### WEST EUROPEAN NEW CAR REGISTRATIONS\* January-June 1991

	Volume (Units)	Volume Change (%) Jan-Jun 91	Share (%) Jan-Jun 90
<b>TOTAL MARKET*</b>	7,355,000	+1.7	100.0
<b>MANUFACTURERS:</b>			
Volkswagen (inc)	1,217,000	+10.7	16.5
Audi & SEAT	979,000	-9.7	13.3
Fiat (inc Lancia, Alfa Romeo, Ferrari, Innocenti, Maserati)	934,000	+9.1	12.7
General Motors (Opel/Vauxhall, USG & Saab)	899,000	+10.0	12.2
- Opel/Vauxhall	7,000	-35.4	0.1
- Saab	27,000	-18.3	0.4
Ford (Europe)	895,000	+7.0	12.2
USG & Jaguar	886,000	+7.5	12.0
- Jaguar	7,000	-10.0	0.1
Peugeot (inc Citroën)	840,000	+10.0	11.4
Renault	710,000	-1.5	9.7
Mercedes-Benz	246,000	+12.1	3.4
Nissan	235,000	+17.3	3.2
BMW	205,000	+3.7	2.8
Toyota	189,000	+0.5	2.6
Roover	180,000	-12.1	2.4
Mazda	156,000	+8.2	2.1
Volvo	111,000	-18.4	1.5
Mitsubishi	105,000	+16.5	1.4
Honda	87,000	+8.0	1.2
Total Japanese	898,000	+10.7	12.2
<b>MARKETS:</b>			
Germany*	2,386,000	+50.7	32.2
Italy	1,327,000	-2.7	18.0
France	991,000	-16.5	13.5
United Kingdom	802,000	-24.8	10.9
Spain	454,000	-16.4	6.2

\*January-June 1991. \*Car sales reported by EC member states. Excludes 50 per cent and more imports of Soviet Automobiles. \*\*Includes 20 per cent stake in Rover vehicle operations; \*\*\*Renault and Volvo are linked through minority cross-shareholdings. Source: Industry estimates

five successive years of record car sales in western Europe up to the end of 1989. In the past two years sales patterns have begun to diverge sharply in different European markets, however, as demand in several key volume countries such as the UK, France and Spain has been diversified, while sales in Germany have surged to a record.

While many German car plants are working at full capacity, the industry elsewhere has shed thousands of jobs. The profits of some car producers in Europe have collapsed, while others have colapsed into loss, in the face of severe sales problems. The impact of demand on car makers has been uneven. With several of Europe's car producers still over-dependent on domestic national markets, some have inevitably been hit hard, where these markets are in recession. In the first seven months of the year new car sales in western Europe at 6.55m were 4 per cent higher than a year ago with the high level of demand in Germany masking the recession in several other leading European markets.

The car operations of its Swedish partner, Volvo, also remained in loss in the first half of 1991.

Among the big six volume car makers in Europe Ford also suffered a harsh financial setback in 1990 with its second worst result in 10 years. The net profits of its European operations

## WORLD CAR INDUSTRY 4

**EC agreement on Japanese competition buys breathing space for French manufacturers**

## Considerable weaknesses exposed

LESS THAN two years ago French car makers looked fit and healthy, with strong sales and bright prospects in their home markets and abroad. Since then, their considerable weaknesses, including high fixed costs and heavy dependence on a now nervous home market, have been exposed.

In the agreement hammered out with the European Commission in July, state-controlled Renault and PSA, privately-owned maker of Peugeot and Citroën brands, may have bought themselves some breathing space before the Japanese manufacturers are allowed virtually unlimited competition at the end of 1993. But their task of restructuring and shaping up for the free market is likely to be difficult and may get harder before it gets any easier. Some analysts fear they will never make the grade.

One Paris broker, looking towards the end of the century, forecasts that the European car market will grow at an average of 1.5 per cent for the rest of the decade.

If the Japanese are allowed to take a 16.7 per cent share of the total market, a figure already exceeded in some territories, less than half of the growth will go to European manufacturers. On an individual country analysis the prospects look even worse for the French producers.

The same broker's best case scenario is that Japanese manufacturers will be able to capture 10 per cent of the French market.

turers will achieve only a 7 per cent market share, compared with the current 3 per cent official quota.

His worst case scenario is that Japanese cars will account for 11 per cent of new registrations. As much as the largest suppliers to their home market and heavily dependent on it, Renault and PSA are the most likely to lose out. For PSA its market share could drop from 33 to 31 per cent and for Renault a fall from 28 to 26 per cent is quite possible.

When Renault and PSA's foreign sales potentials are taken into consideration, the picture is even worse. Italy, Germany and Spain are currently their

**The task of restructuring and shaping up for the free market is likely to be difficult**

best export markets. With the exception of Germany, they are also the next most protected and therefore most susceptible to Japanese imports after liberalisation.

That gloomy summary takes no account of the reactions of



Citroën ZX Reflex: new lower-medium competitor

Ford and Opel, whose American parent companies, after being battered in the US, will be loath to let the red tide wash over them a second time in Europe.

Nor does it consider the effect of Japanese manufacturing in the US (from where under Gatt rules the Japanese are already free to export to Europe) or Japanese satellite plants nearer home in the UK, Belgium and Spain.

Small wonder, then, that the two French manufacturers laboured hard to keep the restrictions on the Japanese in place for as long as possible. Small wonder, too, that Mrs Edith Cresson, the new prime minister, whose mission seems to be both controversial and patriotic, supported them in her bull-headed way with vitriolic attacks on the Japanese.

Now was it surprising that, having secured what was probably the best proposal the French industry could have reasonably hoped for, Mrs Cresson was pragmatically willing to clutch the Japanese nettle and suggest that the Japanese would indeed be a good site for a future satellite factory?

Meanwhile, forecast sales this year have been tough. France was late into the recession but now unemployment is rising steadily.

Consumers have unsurprisingly cut purchases of new cars. Although company cars have been rising as a proportion of the market for the past two years, from roughly 19 per cent in 1989 to 23 per cent in 1990, there is not yet the same fleet support for the market as in the UK. The manufacturers, still largely reliant on private purchasers, have been trying all the traditional means of sales support possible, save massive price discounting.

Already ticked off by Mr Pierre Bergégo, the finance minister, for increasing their prices above the inflation rate in the past three years, Renault and PSA have both been unwilling to admit they can

reduce them.

Mr Raymond Lévy, the Renault chairman, probably has more to worry about than Mr Jacques Cauvet, his opposite number at PSA, which is generally regarded as having the stronger product range. Its small hatchback Peugeot 205, despite its age, remains the best selling car in the country, accounting for 9.3 per cent of all sales. The introduction of the new Citroën ZX earlier this year has helped restore the marque's quality image.

The Renault stable, on the other hand, is beginning to look a little tired. The Clio, its replacement for the RS, introduced in France at the end of July 1991 figures are provisional.

Source: Comité des Constructeurs des Échos

last year, has met with only modest success.

In direct competition with the 205, it scored only a provisional 7.7 per cent market share in July.

For the future, analysts foresee little change in policies.

The drive for productivity is

likely to be the main theme for the rest of the decade.

At PSA, it is taking a radical form. In April the Poissy plant, near Paris, producing the Peugeot 305 and the Citroën ZX, began working four-day weeks in shifts of 10 hours each, much to the horror of the government which is trying to reduce working hours in France.

At the Super 5 it replaced,

body variants fell from 208 to 27 and the total number of body components dropped from 179 to 119. Now Mr Lévy hopes to cut development time.

Yet not only has Renault's profitability been wobbly in the past few years, but it must also begin to pay back the FF 1.7m of state aid that the EC has declared illegal. Its problems are the more pressing, but both manufacturers have essentially the same eight-year task ahead of them: grinding away at productivity until it is on a par with the Japanese.

PSA last month acted to

improve the productivity of its sales operation and took the embarrassing decision to pull Peugeot out of the US market, having sold only 2,300 cars there since the beginning of the year.

Renault has approached the problem differently. It says its alliance with Volvo, made possible by Renault's change of status from a state guaranteed regime into a limited liability company, will lead to an interchange of functions and components between the two firms and enable the long-lasting gains in productivity and profitability needed for a more secure future.

It already claims a major advance with the arrival of the Clio, which cost FF 1.5bn to develop. Man hours involved in assembly were 18 hours on launch compared to 22 hours for the Super 5 it replaced. Body variants fell from 208 to 27 and the total number of body components dropped from 179 to 119. Now Mr Lévy hopes to cut development time.

Yet not only has Renault's profitability been wobbly in the past few years, but it must also begin to pay back the FF 1.7m of state aid that the EC has declared illegal. Its problems are the more pressing, but both manufacturers have essentially the same eight-year task ahead of them: grinding away at productivity until it is on a par with the Japanese.

Patrick Frater

**David Lane looks at the industry in Italy**

## Fiat's market share drops

THOUGH nobody is talking about crisis at Fiat, the Turin car maker faces testing challenges. Progress in the Italian market by foreign makers has eroded what until recently seemed a secure home base. From 52.8 per cent last year, Fiat's share of car sales in Italy has dropped steeply.

Italian sales by the group, whose badges include Lancia, Autobianchi, Innocenti, Alfa Romeo and Ferrari, have now been overtaken by imports. The sorpasso that occurred during 1990 has been confirmed in the first half of the year, with imports moving further ahead. Figures from the importers' association Unione Nazionale Rappresentanti Autoveicoli Esteri (Uniae) show that Fiat Group's share is now 47.6 per cent.

Visitors to Italy in the 1980s may remember the almost complete dominance of Italian-made cars on the roads. About six cars from every seven that left the showrooms had been made in Italy. But during the 1970s two out of three new registrations had come off Italian assembly lines.

The position of Italian makers worsened during the 1980s, when their average share fell to about 58 per cent. By the end of the decade made-in-Italy meant built-by-Fiat, and the group maintained its share.

Fiat Group followed its 53.9 per

cent of home market in 1988 by taking 57.7 per cent in the following year.

Clearly the 1990s have started badly for Fiat, and many ask when the decline will stop. It is unlikely that marketing staff at Fiat headquarters would have forecast today's position two or three years ago.

It would have taken courage to predict the drop of more than 10 per cent. Are Fiat's forecasters now telling top management that its share will fall by a similar amount over the next two years, as predicted by Uniae?

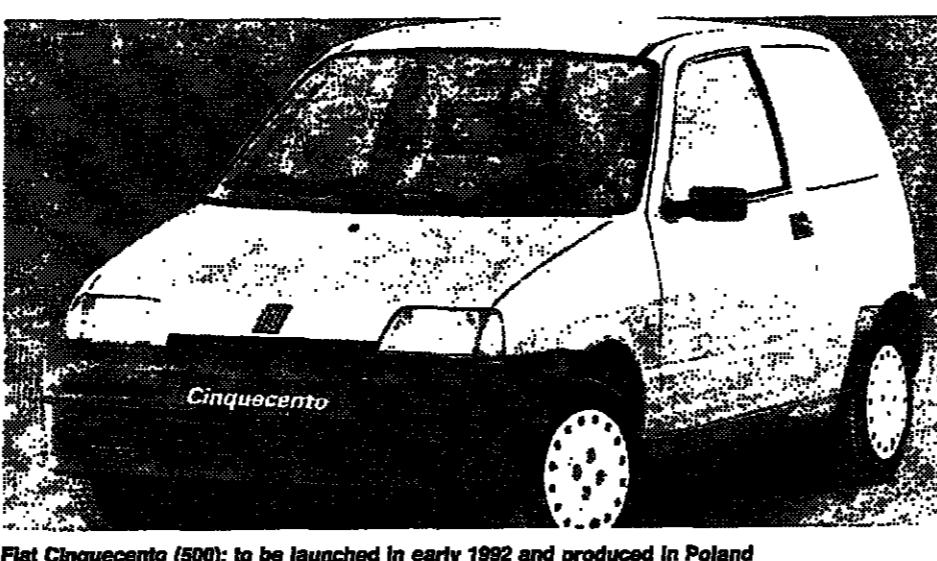
Officials at the importers' association say that in an industry that has been undergoing a process of globalisation, and given Italy's EC membership, it was impossible for Italian cars to keep their share of the national market.

Other factors have also contributed to Fiat's weakening position. Industry analysts point to a combination of quality problems, an ageing model range and aggressive competition by importers.

Fiat has been unable to lose a reputation for quality shortcomings. While Fiat emphasises the increasing attention it gives to quality, analysts say results do not match the progress of competitors.

The marketing manager of a leading foreign maker suggests

Fiat				
	1986	1987	1988	1989
<b>Financial data (Lbs)</b>				
Net revenues	16,384	22,142	25,454	28,424
Operating profit	1,578	1,998	2,136	2,382
Investment	2,060	2,177	1,875	1,444
Research & development	376	558	673	821
<b>Sales data (000 units)</b>				
Italy	1,021	1,234	1,346	1,419
Share (%)	60.5	59.7	59.9	57.7
Europe (excl Italy)	509	635	661	698
Share (%)	4.8	5.6	5.8	5.9
Rest of world	181	168	192	167
Total Fiat sales	1,711	2,037	2,199	2,284



Fiat Cinquecento (500): to be launched in early 1992 and produced in Poland

Fiat's strong position at home, with buyers who until now have been relaxed about quality, has been an Achilles heel. Fiat has never faced up to the task of satisfying the more demanding requirements in export markets. This creates problems if it wants to compensate falling home sales by higher exports," he says.

Fortunately for Fiat, the evergreen Uno continues to be a success. It remains a constant favourite in spite of its January 1988 launch, and still leads the listings. With more than 200,000 delivered to Italian buyers between January and June, the Uno sold nearly twice as many as its nearest Segment B rival, Ford's Fiesta.

Though the Uno's achievement is considerable, ground is being lost to newer models. Italians are not only being lured into Ford's showrooms by the Escort in Segment C and the Fiesta. Their attention is being attracted and cheque books opened by Volkswagen's rejuvenated Polo and Passat, Renault's Clio and Opel's Vectra.

However, competition is no longer limited to the familiar names of Europe's automobile industry. This year is likely to be remembered for the foothold secured in the Italian market by cars with Japanese names. That the frontier has now been breached is recorded in Uniae's statistics.

During the first half of the year Nissan sold nearly 9,000 cars in Italy, followed by Suzuki with 7,000 and Honda and Mitsubishi each with 4,900. Sales at the end of June amounted to almost 35,000, pointing to a full year that exceeds the all-time total imported up to three years ago. Moreover, there has been a radical change in the type of vehicle brought into Italy. Ordinary saloons now comfortably outnumber four-wheel drive off-road vehicles.

Italians are starting to get a taste for the models made by Japanese car makers. And this switch in loyalty is of great concern at Fiat's headquarters.

"Medium-term prospects, together with expectations of a generalised economic upturn, present a picture of greater complexity of demand and extremely aggressive competition. On this latter point, there is particular concern about the prospects of large-scale entry by the Japanese automobile

industry into the community market," Fiat chairman Giacomo Agnelli told shareholders at the end of June.

Fiat agreed with the line adopted by the hardest European opponents regarding Japan's opposition to the introduction of the new Citroën ZX earlier this year. The introduction of the new Citroën ZX earlier this year has helped restore the marque's quality image.

Already ticked off by Mr Pierre Bergégo, the finance minister, for increasing their prices above the inflation rate in the past three years, Renault and PSA have both been unwilling to admit they can

environmentally disruptive.

A study of urban transport history seems to show that the real purpose of any new public transport scheme is to speed travel along a particular corridor in which congestion is threatening to reach crisis level, and to process traffic to this day, as witness the plans to extend London's underground railway system. The clear implication is that public transport must work in unison, and not in opposition.

At the more detailed level, there is now great interest in Europe in the potential of electronic controls and computers to ease traffic flows. There is a logic to this, since Europe has by far the largest number of ancient cities - most of them suffering severe congestion of horse-drawn traffic 100 years ago - which cannot seriously contemplate tearing up large tracts of their centres to install split-level intersections.

The crucial question in this area, seldom asked and never properly answered, is what gravitational force creates a big urban centre. We are, after all, in an age of electronic communication; with a handful of specialised exceptions, our big shopping areas have moved out of large city centres; our living areas moved out of them long ago.

Yet some force causes offices and their attendant service industries to agglomerate in London or New York or Tokyo. This suggests that far from the problems of a congested environment forcing companies and people to move out, there is a critical size beyond which ever more companies are attracted to move in. Nobody seems to know why, yet the answer is crucial to the way traffic congestion is approached.

The Polish venture, continuing a longstanding relationship that has involved the production of the 126 and 128 models, is part of a strategic positioning that seemed to give Fiat a valuable competitive edge as eastern Europe opened up. But expectations have been scaled down in recognition of the severe problems faced in the newly-democratising region.

With the large Yelabuga project, announced three years ago, now put on hold, Fiat's position in the Soviet Union centre of the Togliatti plant. A memorandum of understanding was signed in April that foresees VAZ's privatisation. Fiat's purchase of share capital and involvement in developing and managing the company will further an association that dates back to the establishment of the Togliatti plant 25 years ago.

Eastern Europe offers no easy alternative to solving problems at home and in the EC market. As profits decline, speculation continues about possible alliances, with the names of Toyota and Ford often being mentioned. If another Uno was assured and in sight, then reservations about Fiat's capacity and interest in carrying on alone in the automobile business might be less.

However good the Polish

Cinquecento turns out, it will

give low margins in a contracting segment.

The three years until the launch of the Uno's successor promise a nail-biting wait.

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In 1951 Mercedes-Benz patented an invention so important to motoring safety that it was more than merely another competitive advantage. It was literally a life-preserving breakthrough - the rigid passenger safety cell protected front and rear by energy-absorbing crumple zones.

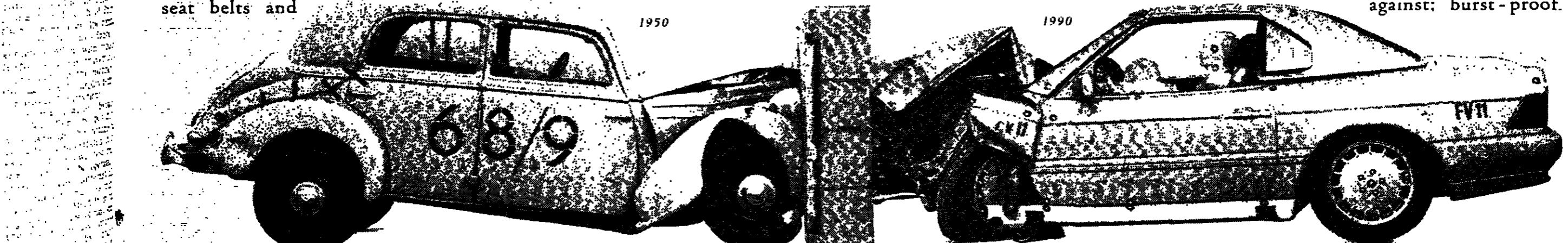
So radical an advance was it that Mercedes-Benz decided it would be socially irresponsible to keep the concept to themselves. It was an idea too good not to share. So, in subsequent years, as other car makers gradually absorbed the lessons of such ground-breaking research, Mercedes-Benz did not once enforce their patent rights. As a result, the motoring world has become a safer place.

#### SAFETY CELL NOW FUNDAMENTAL TO CAR DESIGN

Today the steel safety cell is an almost universally copied concept. But, just as Mercedes-Benz were the only manufacturers in the world with the depth of engineering experience needed to invent the safety cell, so they retain their edge today by conducting the most exhaustive crash-testing programme there is.

Copying a principle is one thing. Fully exploiting its potential is quite another. And Mercedes-Benz are ideally placed to know how well they stand in the safety stakes because they crash test competitors' products as well as their own.

Back in the early '50s, however, only one production car, the Mercedes 180, used the rigid passenger capsule. This was a quantum leap by the company that among other things, had also given the volume production car its first independent front suspension, its first anti-lock brakes, its first impact absorbing air-bag, and was among the first to introduce seat belts and



the collapsible steering column. An inventory of safety engineering that is without peer.

#### REWRITING THE SAFETY RULES

These days, Mercedes-Benz conduct crash tests every week. And today, as they have since 1951, Mercedes-Benz demand more of themselves than is ever imposed by the safety legislation of any government.

For example, Mercedes-Benz crash test cars for both the 25% and 40% off-set frontal collisions that their research shows are the most common types of head-on accident. Government statute calls for only 100% head-on collision testing, so that is the route the car-making herd follow. But the stresses of all three types of impact are allowed for in every car body built by Mercedes-Benz.

The result is a range of cars from the 190 series

*Jedda 1951*

Erlaubt auf Grund des Ersten Überlebensgesetzes vom 8. Juli 1949  
(RGBl. S. 178)

BUNDESREPUBLIK DEUTSCHLAND



AUSGEZEICHNET AM  
21. OKTOBER 1951

DEUTSCHES PATENTAMT

PATENTSCHRIFT

JB 854 157

KLASSE 63c GRUPPE 43a

D 72; 11/63c

Rein Berényi, Stuttgart-Rohr  
ist als Erfinder genannt worden

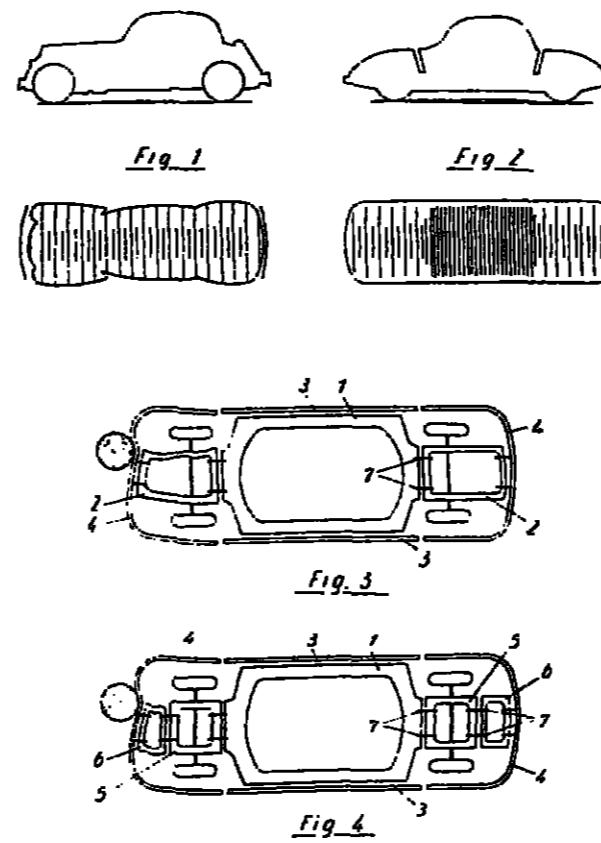
Daimler-Benz Aktiengesellschaft, Stuttgart-Untertürkheim

Kraftfahrzeug, insbesondere zur Beförderung von Personen

Patentantrag unter der Nummer 854 157 vom 22. Januar 1951 in

Patentanmeldung bestätigt am 26. Februar 1952

Patenterteilung Bekanntmachung am 26. August 1952



## An idea too good not to share

FINANCIAL TIMES WEDNESDAY SEPTEMBER 11 1991

to the new SL sports car, that are uniquely well-equipped to reduce the risk of serious injury in a major accident. No car maker crash tested their cars at all until Mercedes-Benz showed them the value of such a programme. And where Mercedes-Benz led, again the world eventually followed.

Gradually the full safety jigsaw came together as Mercedes-Benz took the next logical step - improving in-cabin protection. Seat belts, for example, were offered as early as the late '50s.

Then, in 1959, as the crash-testing programme taught ergonomic engineers its invaluable lessons, the Mercedes-Benz 220 became the first car equipped with an interior designed to help protect unrestrained occupants during an accident.

New features included a large, padded steering wheel boss; a padded, yielding instrument panel; padded sun visors, window trim and arm-rests; and recessed door handles. And this, remember, was all more than 30 years ago.

#### COMPREHENSIVE COLLISION TESTING

During the '60s and '70s, Mercedes-Benz consolidated their pioneering role in safety engineering. The company was directly involved in developing a lateral roll-over test now used throughout the world. Today, rear-end, side-impact and roof-drop testing are also central to the Mercedes-Benz programme.

Take side-impact testing. Countless experiments have proven to Mercedes-Benz that car doors must combine two essential properties: great impact-absorbing strength that also spreads the protective effort across the even stronger side pillars, floor sills and roof that they must be braced against; burst-proof.

locks that can nevertheless be easily opened from both inside or outside after a major collision.

#### THERE IS ALWAYS MORE TO DISCOVER

In the 1990s, Mercedes-Benz are pushing as determinedly as ever at the frontiers of safety research. With many hundreds of important patents to their name in safety alone, they continue to add to a storehouse of knowledge that has been garnered, usually in a pioneering role, over the past 60 years.

That rigid safety cell was a pinnacle in a continuous unrivalled record that began with the introduction of independent front suspension to volume cars in 1931, a measure that made them more predictable and sure-footed vehicles to drive. Yet one more idea that was too good not to share.



ENGINEERED LIKE NO OTHER CAR  
IN THE WORLD

## WORLD CAR INDUSTRY 6

Japanese car production in Europe is set to rise rapidly during the 1990s as investment in car and engine plant capacity increases



Toyota Carina: UK production begins in 1992

### All set to begin UK production

TOYOTA, Japan's largest car maker, sold 351,000 cars in western Europe in 1990 and appears on course for a marginal increase this year. Unlike Nissan and Honda, its car sales in the region are made up entirely of imports from Japan.

All that will change from December next year, when the assembly lines start to roll at its £700m (£1.176m) car plant now moving rapidly towards completion at a 280-acre site at Burnaston, Derbyshire.

The plant, which is complemented by a £140m engine-manufacturing facility at Shotton, north Wales, is due by 1995 to be producing 100,000 units a year of a 1.8 litre successor to Toyota's Carina family saloon.

This output is officially

#### Toyota

scheduled to rise to 200,000 units, possibly through the adoption of a second model, by well before the end of the decade. By then, the two plants should be employing a total of 3,300 people.

In the past few weeks, as the EC and Japan have arrived successfully at an "understanding" on the liberalisation of Japanese car sales in the EC post-1992, the suspicions of some industry observers that these output figures understate Toyota's real intentions appear to have been borne out.

The UK government's own Department of Trade and Industry (DTI) is now known to have internal estimates forecasting that Toyota will be producing 300,000 cars a year in the UK by the end of the decade.

So far at least, Toyota professes to have no explanation of how the DTI has arrived at this figure.

However, the same government estimates - used in establishing the government's stance in the EC-Japan talks - also show Nissan producing 400,000 cars a year in the UK by the end of the decade, compared with 200,000 acknowledged formally by Nissan itself, and 200,000 by Honda, which so far has declared a commitment to only 100,000 units a year.

Such projections imply good news for Europe's components manufacturers, given the commitments of all three manufacturers to "local" - meaning EC - content of at least 47 per cent in full production.

This is particularly the case since Toyota is expected to join Nissan in exporting both UK-built cars and engines, not just to Continental markets but to Japan as well.

Mr Junji Numata, chairman of Toyota Motor Manufacturing of the UK (TMMUK), says that some 40,000 engines a year will be supplied to other Toyota plants overseas, including North America.

Toyota itself recently completed the process of choosing its 150 or so prototype component suppliers, only a handful

of which are either Japanese-owned or European joint ventures with Japanese companies.

Successful European compa-

nies include the UK's GKN group, Pilkington's Triplex subsidiary, BTR and Pirelli.

Even so, it is inevitable that the total of £1.8bn being invested by Japanese car makers in the UK is drawing in an increasing number of Japanese component companies, such as Nippondenso and Calsonic, who will undoubtedly use contracts with the car companies as a springboard for seeking business with indigenous European car companies.

Privately, TMMUK, the UK manufacturing company, has

set itself the goal of achieving

more than 90 per cent local content - a level which would require gearboxes, also, to be manufactured within the Europe.

This is now understood to be part of Toyota's planning for the UK, although so far it is neither denying nor confirming that such a plant will go ahead.

The UK is not Toyota's only manufacturing venture in Europe, although so far it is the only one involving cars.

Since 1989 around 10,000 Toyota light pick-ups have been produced at Volkswagen's Hanover plant in Germany, with two-thirds of output being sold as VWs and one-third under the Toyota badge.

Recently, the collaboration with Volkswagen has been

strengthened with an agreement under which Volkswagen cars are to be sold through Toyota dealerships, which are to set up separate sales and service outlets for the German car.

Toyota's overall aim is to at least double its share of the western European car market, to around 5 per cent, by the late 1990s.

To achieve this, Toyota is taking firm action to increase the size of its sales networks in western Europe, by nearly one half to 2,500, in particular in its "home" European base, the UK.

To this end, it is taking a progressively larger stake in Toyota (GB), the Incegate Group-owned importer which has sold Toyotas in the UK for many years.

Under the agreement, Toyota will have 51 per cent control by 1998. To underline the partnership aspects of the deal, however, Toyota has taken a 4.7 per cent stake in Incegate.

Like all Japanese manufacturers, Toyota knows perfectly well that the days of selling in one market cars originally designed for another are well and truly over.

It is for that reason that it has established an engineering and marketing centre near Brussels, at a cost of more than £100m, to develop cars in time with the tastes and other requirements of European buyers.

John Griffiths

HONDA. Japan's third largest carmaker, is now moving on a broad front to expand its presence in Europe, encouraged that the long-sought framework for Japanese car sales in the EC post-1992 is now in place.

Within days of the EC-Japan agreement being reached last month, Honda announced that it would expand its European dealer network to around 2,000 by the mid-1990s, from its current just under 1,500.

The expansion is needed to cope with a planned increase in west European sales from 160,000 last year - representing just 1.2 per cent of the west European market - to 350,000 over the same period, as Honda starts to feel the benefit of its manufacturing operations at Swindon in the UK and the post-1992 easing of sales restrictions in other large EC markets such as France and Italy.

The Swindon plant is due to start production of a medium-size family car, code-named Syncro, late next year, with output scheduled to rise to more than 100,000 cars annually by 1995, when 2,000 should be employed there. About half will be sold as Hondas, the other half under the badge of Rover, with which Honda has 20 per cent cross-shareholdings.

Though never confirmed by Rover, the Swindon car is widely expected to provide an upmarket replacement for Rover's ageing Montego range, produced at Cowley to the east of Swindon, in a plant scheduled for closure in the early 1990s.

Honda's Swindon plant is rapidly taking final shape on a 360-acre site in the Wiltshire countryside. It already employs nearly 700 people and has had engine production on stream for two years, providing units for the Honda Concerto/Rover 200/400 models that Rover produces for both partners at Longbridge, near Birmingham. It

made 75,000 engines last year and there is capacity for 200,000.

This year Rover will provide Honda with 40,000 Concertos, up from 25,500 in 1990, and expected to remain at that level until 1995, when the models' successors should be due.

The extent to which Honda and Rover will collaborate on future models has been the subject of considerable speculation, largely because of what happened after the launch of their first jointly produced cars, the executive class Rover 300/Honda Legend.

The agreement provided for Honda to build Rover's version as well as its own in Japan, and for Rover to do the same in the UK. Both activities quickly came to an end, requiring the companies to rebut industry rumours that Honda was dissatisfied with its

partner's build quality. Such rumours were further fuelled by the poor reputation of the big Rover quickly acquired in North America, and the fact that since then executive car replacements have been developed separately.

However such problems, if they existed, appear to have been laid to rest by the successful Rover 200/

#### Honda

Honda Concerto programme and the taking of cross-shareholdings with Rover, which is 50 per cent owned by British Aerospace. Sir Graham Day, Rover's chairman, says that further clear evidence that the collaboration is alive and well is to emerge later in the decade, when other new model

programmes coincide.

Despite the 50 per cent sales growth Honda envisages in western Europe over the next four years, Honda insists that none of it will be accounted for by increased exports from Japan. Instead, some of the increase will come from higher imports from Honda plants in North America, from which Accord estate cars are already being shipped at a rate of 5,000 a year; that is expected to rise to 10,000 a year by 1995.

The bulk of the increase, however, will come from Swindon. Exports from Japan will remain at around last year's 150,000 level, despite last month's EC-Japan "understanding", say executives of Honda Motor Europe, the UK-based company set up late last year to oversee both Honda's developing pan-European strategy

and its existing activities.

The latter extend to 17 sites and manufacturing subsidiaries or affiliates, including motorcycles and power products and - of considerable significance - a research and development centre at Offenbach, Germany.

Within the next two to three months a new building complex is scheduled for completion at Offenbach which will allow Honda R & D Europe more adequately to fulfil its triple role of providing Japan with intelligence on market and technical trends in Europe, supporting manufacturing subsidiaries in their product planning, designing and development of locally produced components, and helping Japanese R & D teams adapt products to European tastes.

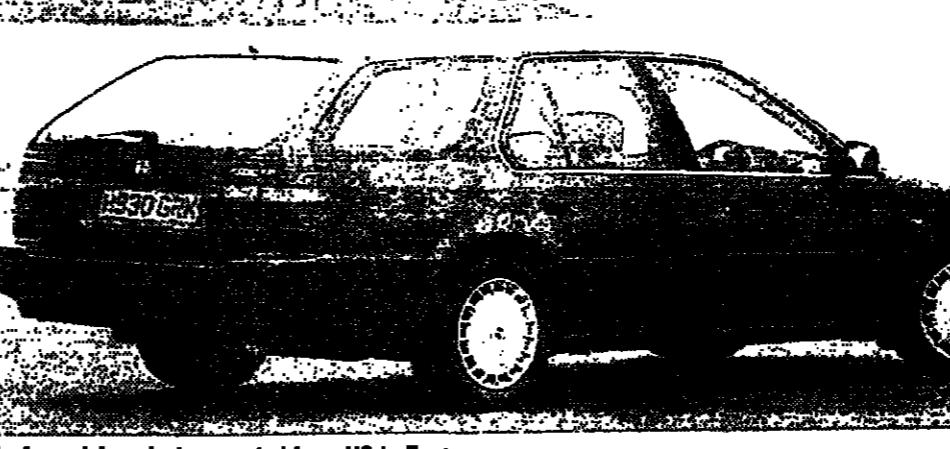
Meanwhile, Honda has chosen the 130 component suppliers for the Syncro. Between them they will share annual business estimated by Honda of the UK Manufacturing (HUM) to be worth £500-800m. In full production, UK suppliers are expected to account for about 50 per cent of the total.

The list includes most of the UK's biggest component groups, together with the German group Robert Bosch whose 2,000m alternator plant at Milnathort, near Cardiff, is now on stream.

Honda has already expressed the hope that it will be able to increase its European car sales to 300,000 a year in the second half of the 1990s. That would mean either a really big increase in imports from North America or a further manufacturing extension at Swindon.

While Honda has declared no intention to increase output beyond the 100,000 a year mark, it is significant that private estimates within the UK Department of Trade and Industry put Honda's UK output at 200,000 cars a year by 1995.

John Griffiths



Honda Accord Aerodeck: exported from US to Europe

### Trailblazer for manufacturing investment

NISSAN, Japan's second largest car maker, has been the trailblazer for Japanese car manufacturing investment in Europe.

Its plant at Sunderland in north-east England, is entering its sixth year of production, and by the end of this year is expected to have increased its output of the Primera medium saloon by 58 per cent from year-ago levels to an annual rate of 120,000 units.

There should be another landmark next year, when production starts of a second range of cars, the replacement for the small Micra hatchback. This, in full production, should

fully take up the declared 220,000 cars a year capacity of the Sunderland plant.

Nissan should thus be able to build significantly on its present sales in western Europe which, at 381,000 last year, made it the leader among

the UK's aircraft carrier off the coast of Europe.

About 80 per cent of Sunderland's output is being exported, double the 30-40 per cent originally envisaged by Nissan and contributing about £500m to the UK's balance of trade.

Not all are the cars destined for Europe: earlier in the summer the plant began shipping 2,000 units a year to Taiwan and the first of 8,000 Primeras a year to Japan itself.

Nissan's manufacturing attentions are by no means focused solely on the UK. It

has substantial capacity, through its Spanish operation, Nissan Motor Iberica, producing Patrol off-road vehicles, as well as vans and a new "multi-passenger vehicle" (MPV), the Serena.

Nissan has also linked up with Ford to produce a four-wheel-drive leisure vehicle to compete with vehicles pioneered by Land Rover and Japanese rivals, such as the Mitsubishi Shogun/Pajero, Isuzu Trooper and Suzuki Vitara. It is being developed mainly by Nissan and will be built at Nissan's Motor Iberica plant.

To bolster its manufacturing efforts, the company has established two centres in the UK for its European vehicle design and development operations as part of a £31m investment programme.

Nissan is to undertake considerable strengthening of its distribution activities in Europe to prepare for increased sales.

But at least one of its biggest headaches, a long-running dispute with its distributor of

The question most occupying the attention of analysts now is for how long Nissan will be content to stay at even the 220,000 capacity level.

Nissan has previously indicated informally it would like to move towards an output of 400,000 cars a year in the UK, and the UK government now believes this is likely before the end of the 1990s.

Such output would leave Nissan challenging Ford and Vauxhall as the UK's second-largest producer behind Rover Group.

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But at least one of its biggest

more than 20 years in the UK, appears finally to be over.

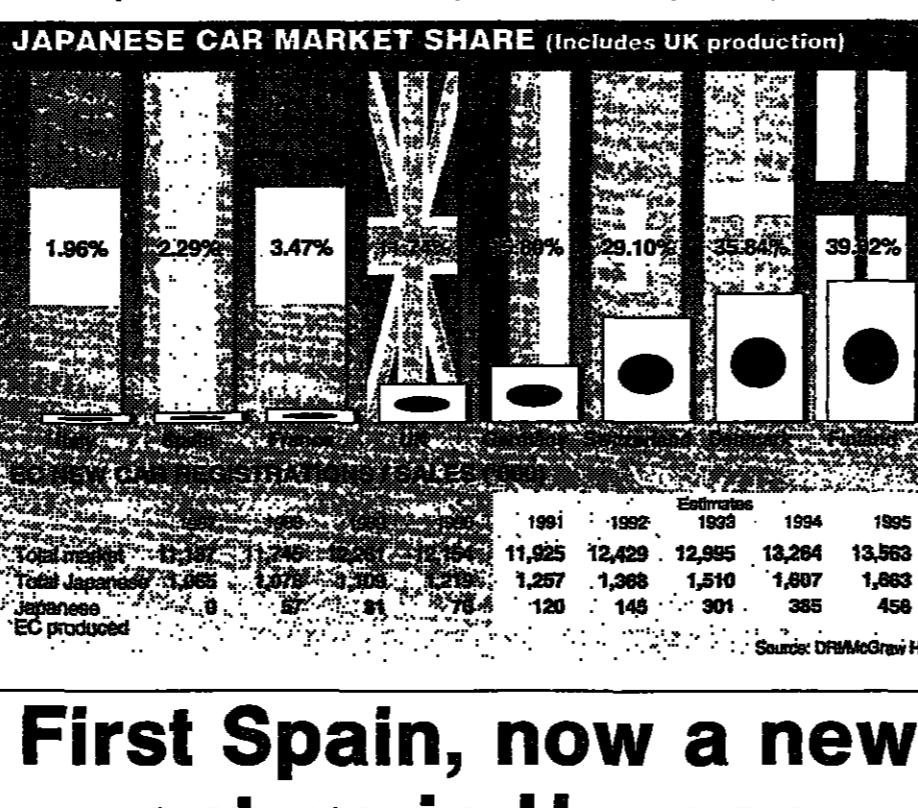
It is setting up a new company, Nissan Motor (GB), to distribute all Nissan products in the UK next year, following an Appeal Court decision not to intervene in its decision to cut all ties with Mr Octav Botnar's Nissan UK from December 31 this year.

The UK has been by far the most important market for Nissan within Europe, until recently accounting for about half of all Nissan sales in Europe and nearly 6 per cent of the total UK market.

The dispute with Nissan UK, however, over a number of issues including pricing, this year has sent Nissan's sales plunging to less than half this level and the new network will have a huge task next year to launch a recovery.

In the long term, Nissan hopes to secure 10 per cent of the UK market.

John Griffiths



### First Spain, now a new venture in Hungary

SUZUKI is the sixth most important Japanese manufacturer in western Europe, with total vehicle sales of 117,000 units in 1990, when car sales increased by 12 per cent to almost 100,000 units.

Vehicle sales centre on the Swift and Alto cars, the Vitara and SJ (Samurai) 4WD sports utility and the Carry van, which is also built at the GM-Suzuki IBC operation in the UK and badged as the Bedford Rascal in certain markets.

Suzuki plays no role other than as a supplier of kits to IBC and has no plan to step up its involvement further.

The Japanese manufacturer now in effect controls the Land Rover Santana operation in Spain following Land Rover's disposal of its 23 per cent stake in the company last year. Suzuki has slowly built up its stake in the operation, from an initial 3 per cent in 1984 to 17 per cent in 1986, 32 per cent in April 1989 and finally to 49 per cent. The company builds both the SJ and Vitara, as well as a version of Land Rover's venerable Defender range.

In 1990, 21,000 Suzukis were built at the plant compared with just 6,000 Land Rover based Santanas. At present, however, Santana has not been fully integrated into Suzuki's operations: the company cannot sell its Suzuki products in Scandinavia and must compete with exports of the Vitara from Japan in some other markets.



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Year of Reg. \_\_\_\_\_ Age if under 18 \_\_\_\_\_

ALL MODEL YEAR 1991 SAAB'S INCLUDE CATALYSTS AS STANDARD.

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AIRCRAFT INSPIRED.

## WORLD CAR INDUSTRY 9



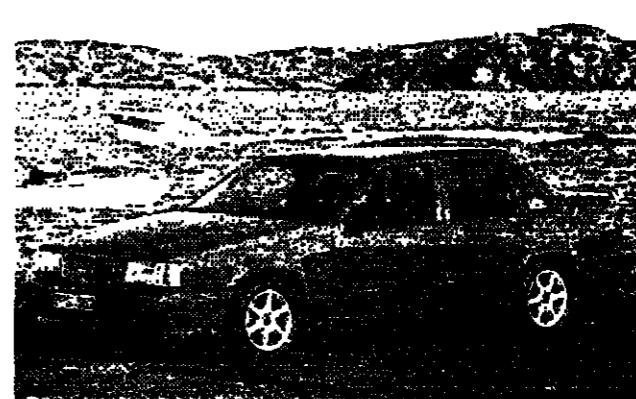
Mercedes S-Class: seeking a new standard in luxury cars



Rover 220 GTI 16v: the new flagship model



BMW 3-series: Munich maker's mainstream offering



Volvo 850: Swedish maker goes front-wheel drive

Stuart Marshall finds a common theme in this year's new models

## Designers opt for a natural improvement

**ENVIRONMENTAL**  
acceptability in its widest sense is becoming a crucial factor in the design and marketing of today's cars.

Once, it was enough simply to make cars that were beautiful and luxurious, potent and desirable or merely practical and economical.

Now every new model must be seen to make as little impact as possible on the world in which it operates.

**Now every new model must be seen to make as little impact as possible on the world**

Take, for example, the new S-Class Mercedes-Benz saloons. They are widely held to be the best cars of their kind in the world at present. Not only do they sit silent along the German autobahn at speeds unattainable anywhere else; they are also claimed to be the least polluting as well as the most advanced cars of their size.

The catalytic converters which take the poisonous elements out of their exhaust gases reach working temperature in half the time of those in other cars.

Some of the new S-Class models would easily exceed their governed top speed of 250 kph (155 mph). But Daimler-Benz has chosen this fact aside as barely relevant. It prefers to draw attention to the fuel efficiency and pollution-reducing capability of the electronic management systems controlling their up to six-litre engines.

It is a considerable tribute to the ingenuity of the world's car industry that these aims are being achieved without debasing the product or making it less attractive to look at, drive or ride in.

And, when a long, safe working life is over, it must lend itself to being recycled into the raw materials from which a new generation of cars can be made.

It is a considerable tribute to the ingenuity of the world's car industry that these aims are being achieved without debasing the product or making it less attractive to look at, drive or ride in.

Daimler-Benz, BMW and Jaguar are now facing a growing challenge from Japanese makers.

Japanese makers, like Toyota (Lexus), Honda (Acura Legend) and Nissan (Infiniti). Others like Mazda and Mitsubishi are square up to meet the opposition.

These Japanese cars may be short of perceived status but they make up for it with advanced technology. They are the equal of their generally more expensive European rivals in performance and

refinement. Japanese producers have also made a profound impression in the sporting high-performance segment. Such cars as the twin-turbocharged Nissan 300ZX and the brilliant all-aluminium, mid-engined Honda NSX are in the Porsche and Ferrari class for everything except price and prestige.

Lower down the performance market, the Toyota MR2, Mazda MX-5 and the new Mazda MX-3 hardtop coupe, with a highly innovative 24-valve, V6 engine of only 1.8 litres capacity, have few obvious European competitors apart from the Lotus Elan and Volkswagen Corrado.

While shying away from producing large volumes of 2+2-bodied sporting cars, Europe's manufacturers offer similar performance in models looking exactly like the family hatchbacks on which they are based.

Prominent among these are the new Citroën ZX Volcane, 16-valve engined versions of the Renault 19 and Fiat Tipo, the supercharged VW Polo and Britain's Rover 220 GTI. Most of the cars bought in

Europe are in the supermini, small-medium and medium size classes, respectively typified by the Renault Clio, VW Golf and Vauxhall Cavalier (Opel Vectra). The trend has been for all new models in these classes to be a little bigger, more powerful, better equipped and dearer than their predecessors.

This has opened a potential gap in that part of the market where price is all-important.

and a positive incentive to trade down in size but in nothing else.

On very long journeys with a full load of people and luggage, the attraction of driving a large car is obvious. But for everyday use, probably by the driver alone, small or at any rate smaller has become beautiful, especially when the car still has power steering, automatic transmission and perhaps air conditioning.

The Audi 80s are only one example of this new generation of modestly dimensioned, luxuriously furnished and comprehensively equipped cars. Much the same can be said of the BMW 3-series, the Rover 200/400 and the new front-wheel driven Volvo 850 GLT, which has perhaps the best driving characteristics of any car Volvo has ever made. There are many others, especially from Japanese makers.

Responding to the pressure of public and official opinion, far less emphasis is being put on sheer performance. Only a handful of small volume makers of ultra-fast cars for the wealthy now boast of 300 km/h (186 mph) maximum speeds

that are, mercifully, both illegal and for all practical purposes unattainable even on the German autobahn.

Higher up the market, the introduction of larger and more sophisticated new models has increased the possibilities of substitution.

The new Audi 80 and 100 models are both bigger and considerably better than the cars they replace. It is foreseeable that many 100 owners will find the new 80 models most acceptable substitutes.

They offer virtually everything the larger 100s provide in terms of performance and refinement. All they lack is the bulk. As traffic becomes ever more congested, this is a bonus.

As a result, a basic version of the Renault 5 has been kept in production as a price-leader, although that model has been succeeded by the Clio. Peugeot's latest product is a smaller, lighter and cheaper car than its perennially successful 205.

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## WORLD CAR INDUSTRY 10

THE Big Three Detroit motor manufacturers, still bleeding red ink from the US recession of the past year, are beginning to make cautiously optimistic noises about recovery. Yet any celebrations ought to be extremely muted, for the industry still faces daunting long-term problems as it struggles to combat even more intense Japanese competition.

The Big Three - General Motors, Ford and Chrysler - collectively lost almost \$4bn in the first half of this year as the industry went through its worst downturn in a decade, and none of the companies is expected to return to the black for 1991 as a whole.

In the first seven months of this year, US car and light truck sales totalled 7.34m vehicles, down from 8.49m in the same period of 1990, and while there are tentative signs of an upturn in demand, the recovery is likely to be very gradual. GM is forecasting 1992 industry-wide sales some 10 per cent higher than this year, of 13.5m to 14m vehicles, but still below the long-term trend in volume growth.

There is, moreover, precious little hope of demand coming into balance with manufacturing capacity in the near future, and that is likely to keep downward pressure on vehicle prices. Over the past year manufacturers have had to offer

rebates averaging \$1,000 or more to maintain their market position.

Japanese manufacturers, who have set up so-called "transplant" assembly plants across the US over the past decade, are continuing to expand capacity as they make deeper and deeper inroads into the market. Detroit, for its part, has been slow to cut capacity in line with its reduced market share.

The top-selling car in the US is Japanese - the Honda Accord - and Japanese models now account for more than 30 per cent of the US market - including Japanese cars sold through American companies.

Their penetration of the market is much more serious than even that figure suggests. For about 35 per cent of the US car market consists of heavily discounted sales to fleet rental companies, which have close ties to the Big Three. When those are excluded, Japanese cars account for well over 40 per cent of the market, and European and Korean products take the total up to around 50 per cent.

Moreover, Japanese cars are particularly popular among younger buyers and on the trend-setting West Coast. The implication is that as older Americans die, their brand loyalty will go with them and Japanese penetration will increase.

That said, the Japanese are far from foolproof - they too have had to introduce discounts on their vehicles and Nissan, in particular, has been finding the US market very difficult. The once arrogant US companies have also responded vigorously over the past few years to the Japanese threat, but it is questionable whether they are moving sufficiently far or fast to shore up their position. Elements in their counter-offensive include:

■ Capacity cuts. Worldwide, production capacity is estimated to exceed demand by some 8m units a year - but some 6m of those units are in, or aimed at, the North American market. All of the Big Three have cut capacity, but more still needs to go. Ford has been boldest, with a large rationalisation in the

late 1980s, and its plants are now estimated by analysts to be running at near 80 per cent of capacity. However, the figure for Chrysler is around 65 per cent and for GM perhaps 55 per cent. GM's new chairman, Mr Robert Stempel, has pledged to balance capacity with

**Any celebrations ought to be extremely muted, for the industry still faces daunting long-term problems**

demand by the end of 1992, although company officials recently said this could stretch into 1993.

Plant closures are a matter of delicate negotiation with the United Auto Workers Union, and the industry's contracts with the union restrict the cost-savings that can be achieved in this area. GM last year signed a pattern-setting three-year deal which guaranteed workers much of their salaries and

benefits whether or not they worked.

At same time, to shut capacity is to finally admit a permanent loss of market to the Japanese, and the US manufacturers may be unwilling to concede so much ground just yet.

■ Plant efficiency is also much improved - and well ahead of most European rivals - with Ford again leading the way. Some of its assembly works - notably its Atlanta, Georgia, plant - are now regarded by industry analysts as almost as efficient as those of its best Japanese rivals, thanks to the implementation of better production methods and good labour relations. Chrysler and GM still have substantial ground to catch up.

But the Japanese also have the advantage of green-field sites in rural areas of the US with relatively cheap, young labour. The US companies have also been fundamentally re-evaluating the way they organise their businesses, learning from joint venture operations they have been running with the Japanese.

There has been a gradual movement towards the "lean" manufacturing techniques pioneered in Japan, involving changes in relations with suppliers, between corporate departments, managers and workers, and in attitudes to the customer.

■ Protectionism. Faced with all these pressures, US manufacturers are seeking political help to stem the Japanese advance. An important landmark came last June when the Big Three, in a rare display of co-operation, filed an anti-dumping suit against Japanese producers of mini-vans, claiming these are being sold in the US market below cost. If that suit is successful, others seem sure to follow, particularly at the luxury end of the US market, where the Japanese have been making big inroads.

The industry has also been lobbying Congressmen for action to limit Japanese sales in the US and for relief from costs which Detroit says gives its rivals a head-start. These include high US health-care costs and onerous safety, clean-air and fuel economy regulations.

Japan is getting closer to the American consumer

## Transplant sales are overtaking imports

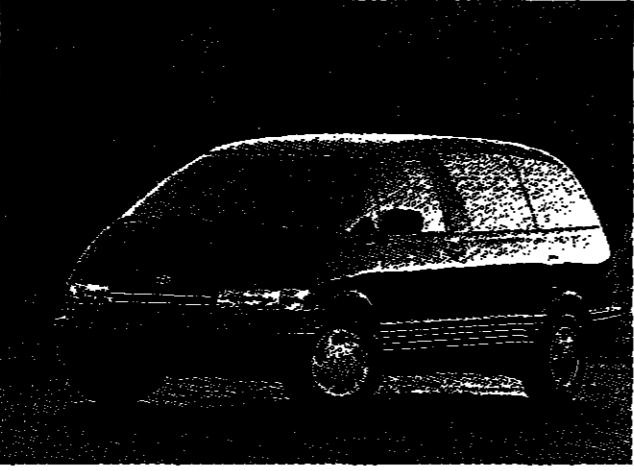
"THE amazing new car from Ohio that goes around corners, up hills and overseas."

Thus has Honda Motor, the Japanese car manufacturer, been proudly advertising a new Accord station wagon built at its plant in Marysville, Ohio. It is the first Japanese car to be designed and built solely in the US - although the basic sedan from which it was derived was designed in Japan - and some of the vehicles are being exported to Europe and even Japan itself.

The advertising campaign underlines the anxiety of the Japanese car manufacturers who have set up eight factories (so-called "transplants") in the US to be seen as American companies at a time when their ever-increasing advances are again setting off protectionist noise in Detroit.

And the fact that the car was designed and built in the US illustrates a new trend in the Japanese companies' strategy: by researching, engineering and designing their cars in America, as well as building them in the country, the Japanese are getting closer to the consumer and improving their marketing abilities, as well as speeding up the time it takes to bring products to market. And in the intensely competitive 1990s, these could prove crucial advantages as manufacturers respond to fast-changing consumer tastes.

The past decade has revolutionised the Japanese role in the US car industry. The late 1970s saw the first big burst of expansion: thanks to the two successive Middle East oil crises, which switched the fashion to smaller, fuel-efficient cars, Japanese manufacturers managed to capture some 17



Toyota Previa: facing US dumping charges

per cent of the US car market by the turn of the decade, entirely through imports.

However, rising US protectionist sentiment led to voluntary import restraints and a realisation by Japanese companies that for further expansion they would need to set up manufacturing facilities in the US. Honda was the first in, opening its Marysville plant in 1982, but by the middle of the decade it was being followed by Nissan, Toyota and other Asian manufacturers, some working alone and some in joint ventures with US companies.

By the end of last year, nine Japanese and one Korean company had taken some 29 per cent of the car market, and 24.9 per cent of the total truck and car market, up from 27.1 per cent and 23.1 per cent in 1989. When vehicles engineered by the Japanese, but sold by US companies are included, the total car total jumped to around 32 per cent last year.

This implies a huge cut in the Japanese import quota, which stands at 2.3m units a year. However, for the past four years Japanese imports have fallen well below that level - 1.7m units in 1990 - because of the build-up of production from the transplants.

The speed of the advance has so alarmed their American rivals that several leading Detroit figures and the United Auto Workers Union have been calling for new import quotas, or even a cap on the total Japanese share of the US market.

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And among the larger manufacturers, sales from transplant operations had overtaken, or were on the way to overtaking, their imports. The market share gains seem set to continue as they increase US production over the next few years and expand their distribution network - particularly in the Midwest, which remains a sales heartland for the American Big Three.

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Contributory factors include their green field sites, their generally younger, non-union labour forces, their temporary freedom from pension costs and their production techniques. But the Americans have been closing the gap on factory competitiveness, and to maintain their edge as the 1990s progress the transplants will need the flexibility that local autonomy can bring.

It would be wrong, however, to suggest that the transplants are invincible. Numerous teething problems at several of them have encouraged Detroit executives in their belief that the Asian advance can be halted.

The two most successful have been Honda and Toyota. Honda makes the most popular car in the US, the Accord, and in the first seven months of this year the group accounted for some 9.4 per cent of the US car market. Toyota, the largest car group in Japan, accounted for 8.7 per cent. Both companies have been increasing their market share although it is common with their US rivals they have also been hit by falling volume because of the recession. They have had to follow Detroit's lead and offer large discounts to move models off the showroom floor.

Nissan, however, has suffered a succession of problems in the US. Styling mistakes in the early 1980s gave its Axxess minivan off the market because it failed to sell. The group's US sales peaked in 1985 at 831,000 cars and trucks and then nose-dived in the late 1980s. A succession of new model introductions, including a successful luxury car, the Infiniti, have helped it pick up a little ground this year, but its car market share still stands at only 4.9 per cent.

Mazda, which established a plant at Flat Rock, Michigan, in the unionised heart of the American motor industry, ran into recurrent clashes with its labour force - partly because the Japanese group seemed initially to offer workers far more than it actually delivered. There were also strains between its American executives and the Japanese corporate hierarchy.

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Martin Dickson

Martin Dickson sees signs of a gradual fightback by the Big Three

## Cautious recovery from the deep red

late 1980s, and its plants are now estimated by analysts to be running at near 80 per cent of capacity. However, the figure for Chrysler is around 65 per cent and for GM perhaps 55 per cent. GM's new chairman, Mr Robert Stempel, has pledged to balance capacity with

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Plant closures are a matter of delicate negotiation with the United Auto Workers Union, and the industry's contracts with the union restrict the cost-savings that can be achieved in this area. GM last year signed a pattern-setting three-year deal which guaranteed workers much of their salaries and

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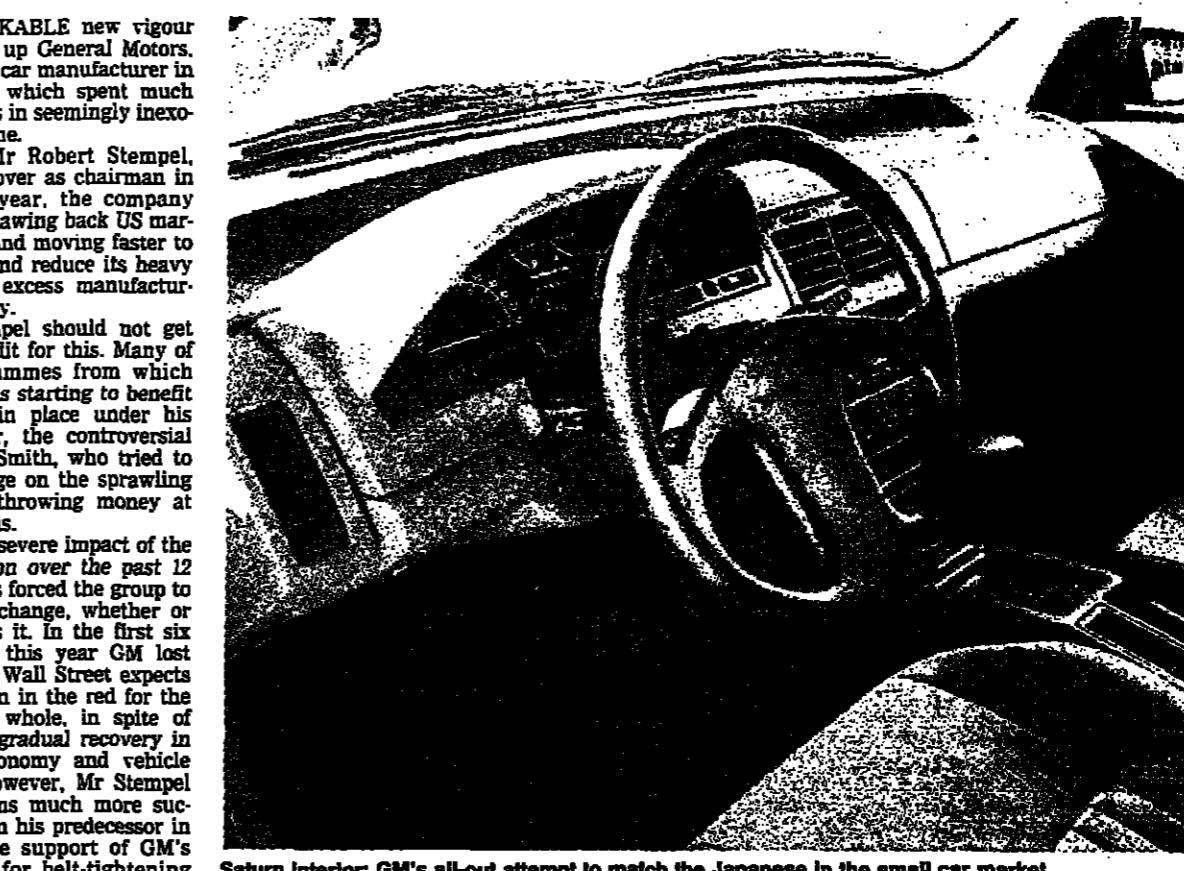
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## GENERAL MOTORS

### On the road to clawing back market share



Saturn interior: GM's all-out attempt to match the Japanese in the small car market

A REMARKABLE new vigour is shaking up General Motors, the largest car manufacturer in the world, which spent much of the 1980s in seemingly inexorable decline. They now have extensive engineering and design facilities. The local content of their vehicles is high - albeit much of it from Japanese transplant parts companies. Honda, for example, claims around 75 per cent local content for parts and components.

However, many dies, tools and large components, such as engines, are imported, though here too the trend over the next few years will be to manufacture or buy locally.

Mr Stempel should not get all the credit for this. Many of the programmes from which the group is starting to benefit were put in place under his predecessor, Mr Roger Smith, who tried to force change on the sprawling group by throwing money at its problems.

And the severe impact of the US recession over the past 12 months has forced the group to accelerate change, whether or not it likes it. In the first six months of this year GM lost \$1.2bn and Wall Street expects it to remain in the red for the year as a whole, in spite of signs of a gradual recovery in the US economy and vehicle market. However, Mr Stempel so far seems much more successful than his predecessor in gaining the support of GM's workforce for belt-tightening and new working methods.

This is partly because of his down-to-earth personality, and partly because he made clear early on that all GM's employees - managers included - were going to share in its pain.

That is a distinct contrast to the 1980s when the group gained a reputation for demanding sacrifices from the rank and file while top executives continued to reap generous pay and perks. Yet it was

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during that decade that the once arrogant GM got its comeuppance. Unprepared for the Japanese onslaught against the US market, it saw its share of the car market drop from some 46 per cent at the start of the decade to around 35 per cent at the end.

However, GM seems to have managed to buy the cars seem pretty pleased with them, but Saturn's shaky start has not enhanced GM's image and it will be years if ever before the much-hyped project reaches profitability.

A second big problem for GM is that its manufacturing capacity far exceeds demand for its products. The company took a \$2.1bn write-off last year to cover the cost of closing seven North American factories and Mr Stempel pledged to be running all its plants at full model launches.

Nissan, however, has suffered a succession of problems in the US. Styling mistakes in the early 1980s gave its Axxess minivan off the market because it failed to sell. The group's US sales peaked in 1985 at 831,000 cars and trucks and then nose-dived in the late 1980s. A succession of new model introductions, including a successful luxury car, the Infiniti, have helped it pick up a little ground this year, but its car market share still stands at only 4.9 per cent.

One of the group's first successes is a new luxury sedan, the Park Avenue, which has been a big hit for GM's Buick division, bucking the recessionary downturn. Buick has been gaining market share, thanks to a thorough revamp of its product line and marketing philosophy.

However, GM remains the high cost producer of the US industry, with its factories on average taking far longer than those of its rivals to turn out vehicles. The group is working hard to improve this. One example is the way it is cutting the number of parts that go into its cars and standardising those that remain. It also wants to change relations with suppliers, using fewer of them and getting them to cut prices over the life of a contract. Another example is an upheaval in the product development

assembly crews - a strategy GM has already used in its highly successful European operations. These are unlikely to be profitable again until the US market for cars and trucks rises to 15m vehicles a year. And that is not likely until 1993 at the earliest.

Martin Dickson

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## WORLD CAR INDUSTRY 11

Ecology-conscious countries are seeking to introduce strict regulations on emission control

## California sets exhausting standards

CALIFORNIA, the US's most populous and richest state, is a crucial market for expensive cars. But California is also where the world's first laws were enacted to control the emission of noxious gases from car exhausts, and since the late 1960s those laws have been progressively tightened.

It is not, however, merely that California sets its own exhaust emission standards. What makes its standards crucially important is that they have usually been adopted, after a delay of one or two years, as US Federal standards. That, in turn, has been enough to ensure their adoption in other countries, including Japan, which suffer severe air quality problems or, which is Sweden, are acutely ecology-conscious.

The process has sometimes extended over a long period. The Californian regulations of 1980 were generally applied to all new cars sold in the US from the 1983 model year, and in Japan from shortly afterwards; but those same standards will not apply to all new cars sold in the EC until January 1, 1993. It is unlikely, however, that it will take nearly 15 years for subsequent Californian initiatives to be embraced in Europe. The Germans in particular, along with the Swiss and the Scandinavians, are keen to

make more progress in this direction.

The so-called "US83" regulations are significant because they involve the large additional costs of an emission control system.

They can only be met, at least within the foreseeable date of technology, by fitting a catalytic converter within which precious metals reduce noxious fumes (carbon monoxide, unburned hydrocarbons, oxides of nitrogen) either to oxidise or to decompose into harmless in a toxic sense at least, carbon dioxide, water vapour and nitrogen.

A typical catalytic converter costs perhaps £100, but it is only the beginning. For the conversion to work properly, the contents of the exhaust pipe entering it need to be carefully controlled. The temperature must be correct (most converters "light off" at around 300degC, but begin to suffer if they get too hot) and there must be enough residual oxygen to permit the oxidation process to take place. These

requirements can be met only by fitting the engine with an electronically-controlled fuel injection system, adding at least another £100 by comparison with a system using a carburettor.

The reason the EC took longer than any other part of the industrialised world to bite the bullet of this extra cost was political. Its ecological hawks, the Germans and their allies, spent years convincing those governments voted into office by the owners of small, cheap cars in the Balkans, the French and to a degree the British, that there was really no alternative. Now the EC must look to the next stage, because California has not stood still and the rest of the world is already following.

The scene is shifting. It is now widely acknowledged that the emission standards set for California for model year 1993 are likely to become the "US94" standard and which involve further reductions of both unburned hydrocarbons and of

oxides of nitrogen, represent something close to the limit of what can be achieved with a conventional engine. In most cases the US84 limits can be met by further refinement of existing systems: by fitting catalytic converters with electrical

Fleets of methanol-fuelled cars are being run in California by US car makers and Japanese and German importers

heaters to bring them more quickly to operating temperature, by recirculating a proportion of exhaust gases back to the engine intake, and similar measures which will not, by and large, involve an incremental cost like that of adopting the catalytic converter and electronic fuel injection.

California is not, contrary to some fears, about to tighten overall

emission standards to the point where its citizens will have to junk their cars and return to public transport or the bicycle (though the diesel engine manufacturers still have some technical problems to solve in the area of particulate emissions). Instead, it appears to have decided that the most realistic way to achieve further reductions in emissions is to adopt what might be called a "proportional" approach. Accordingly, the state has already proposed that by a series of target dates stretching into the 1990s, sales of new vehicles should include a proportion of what are defined as Low Emission Vehicles (LEV) and Zero Emission Vehicles (ZEV).

The LEVs will use alternative fuels, most probably methanol, which will among other things begin to reduce vehicle emissions of carbon dioxide. California is as aware as anywhere of the Greenhouse Effect.

Fleets of methanol-fuelled test

cars are already being run in the state by the "big three" American car manufacturers, and the big Japanese and German importers. The ZEVs will inevitably be electrically powered.

The new Californian approach poses two problems for the car manufacturers, who will have to ensure that their sales in California from (about) 1998 will have to include the requisite proportion of LEVs and ZEVs. First, they will have to develop suitable vehicles, a process which is already under way. GM, for instance, has shown a series of attractive electrically-powered prototypes and talked seriously about putting them into full-scale production and BMW has announced its own variation on the theme.

The manufacturers' second problem is that almost certainly, they will need to "lease" their LEV and especially ZEV sales. The limited range and performance of electric cars makes them unattractive unless they can be sold cheaply.

and the cost figures emerging from technical discussion look anything but cheap. Consequently, it seems certain that pricing policy will in effect involve conventional cars subsidising electric vehicles.

This will be no problem as long as the required proportion of ZEVs is small. If it rises to a significant level, anything over 10 per cent, then market distortions will begin to arise. The simplistic assumption that by the year 2010 every Californian household will have a ZEV to take into town and a conventional car (or LEV) for long journeys takes no account of cost differentials, just as most calculations of electric vehicle running costs assume the exclusive use of cheap off-peak power.

In this respect, California is doing the rest of the world a service: if the switch comes (bearing in mind that the state has so far admirably avoided any ultimate confrontation with either its highly motorised population or those who provide the vehicles) then we see all in a position to learn. The most likely conclusion, however, is that California will continue to point the way in which the rest of the mobile world will develop, after an inevitable interval.

Jeff Daniels

## SOUTH KOREA

## Out of the pits

SOUTH KOREA'S car manufacturers are getting back on track after a protracted stay in the pits.

Exports, which slumped sharply in the past few years, are recovering, while the domestic market continues to show strong growth. Improved design and technology are also apparent in the host of new models which have been taken to the streets.

Total production for the six Korean car manufacturers reached 517,128 units in the first half of the year, an increase of 19 per cent over the comparable period last year. Exports increased by an impressive 35 per cent to 164,000 units, while domestic sales rose by almost 20 per cent to 342,953 units.

There are several reasons for the improvement. On the export side, the Korean car manufacturers have had a fair degree of success in diversifying sales away from the flagging US market. Eastern Europe, south-east Asia and the Middle East have seen the strongest gains.

At the same time, strikes and labour disputes at the car manufacturers and at their component suppliers, which have caused serious disruption every year since 1987, have been less frequent this year. As a result, production has been smoother and there have been fewer quality problems which have dogged overseas sales in recent years.

On the domestic side, progress has also been steady. The continued rise in South Korea's disposable incomes has created ready customers for the new models which have been rolling off the production line. Sales of just under 111m are expected in the Korean market for the full year.

But beneath the picture of improved performance there remain a series of challenges which must be overcome. For all the factors which lie behind the increases in production and exports there are caveats which may take some of the wind from the Korean car makers' sails.

In the case of the new markets, for example, there are limits to the amount of growth which can be expected. Eastern European countries, in particular, face constraints on hard currency and may find it difficult to maintain their appetite for imported cars.

"I don't believe we will continue to see the same growth from eastern Europe," says Mr N.M. Kim, managing director of export marketing at Hyun-

dai Motors, Korea's largest car maker.

For the time being, eastern Europe along with south-east Asia and the Middle East all provide valuable new outlets for Korean manufacturers. But they will never represent an alternative to the US - which was always Korea's single biggest export market.

In this respect, the news is not particularly encouraging. Korean manufacturers continue to suffer from a protracted downturn in the American market. Production at Hyundai's Canadian plant - which supplies the Sonata to the US market is running at less than 50 per cent capacity while shipments from Korea remain well below their 1987 and 1988 levels.

"Everyone is saying that the US economy is starting to recover," says Mr Kim. "But I don't see any improvement in the car market yet."

The Hyundai executive is more optimistic about labour relations. His company, like most of Korean industry, experienced a surprisingly peaceful wage-bargaining season.

With the improvement in labour relations, executives at Korean car companies are now able to devote more time to the problems of upgrading efficiency and productivity and enhancing design and quality.

Here too, there has been progress. The new cars which have been rolling off Korean production lines - from the sporty Hyundai Scoupe to the Daewoo Espero Saloon - are a long way removed from the humble Pony which spearheaded Korea's move into the international car market in 1986. Certain models of the Scoupe are also fitted with an engine developed by Hyundai earlier this year.

But in terms of engineering and production technology the Korean manufacturers still have a lot of catching up to do

with their international, and particularly Japanese, rivals.

A recent report by Kia Economic Research Institute, a respected think tank on the local automobile industry, argued that failure to increase productivity in line with Japanese manufacturers was eroding the competitiveness of the Korean carmakers.

It cited the fact that a four-door Hyundai Excel has seen its price in the US increase from \$7,600 to \$8,115 over the past year. The price of a Toyota Tercel, one of the Excel's competitors, has, by contrast, fallen from \$9,188 to \$8,990.

Reduced wage increases and the introduction of new production lines by several of the Korean car makers should help reverse this erosion of competitiveness. Along with continued improvements in technology and design capabilities these are the principal factors which will determine whether the Korean car industry can resume its threads into international markets.

Unlike Hyundai and Daewoo Motors - a 50/50 joint venture with General Motors - Kia has hitherto seen very few industrial disputes. The fact that it is now experiencing a strike, while its counterparts are enjoying relative industrial peace, suggests that there is a learning process for management and labour which Kia executives are only just confronting.

Hyundai Elantra: new launch in US and Europe

"The overall trend is much better," says Mr Kim. "This is perhaps the turning point."

Executives at Kia Motors, the second largest manufacturer, are, however, unlikely to agree. A protracted labour dispute in July halted production for several weeks and caused a downturn in year-on-year production figures for the industry as a whole in that month.

The disruption at Kia shows that the risk of labour unrest has not been removed. But it also suggests, on a more encouraging note, that there is a process at work which is creating improved workplace relations.

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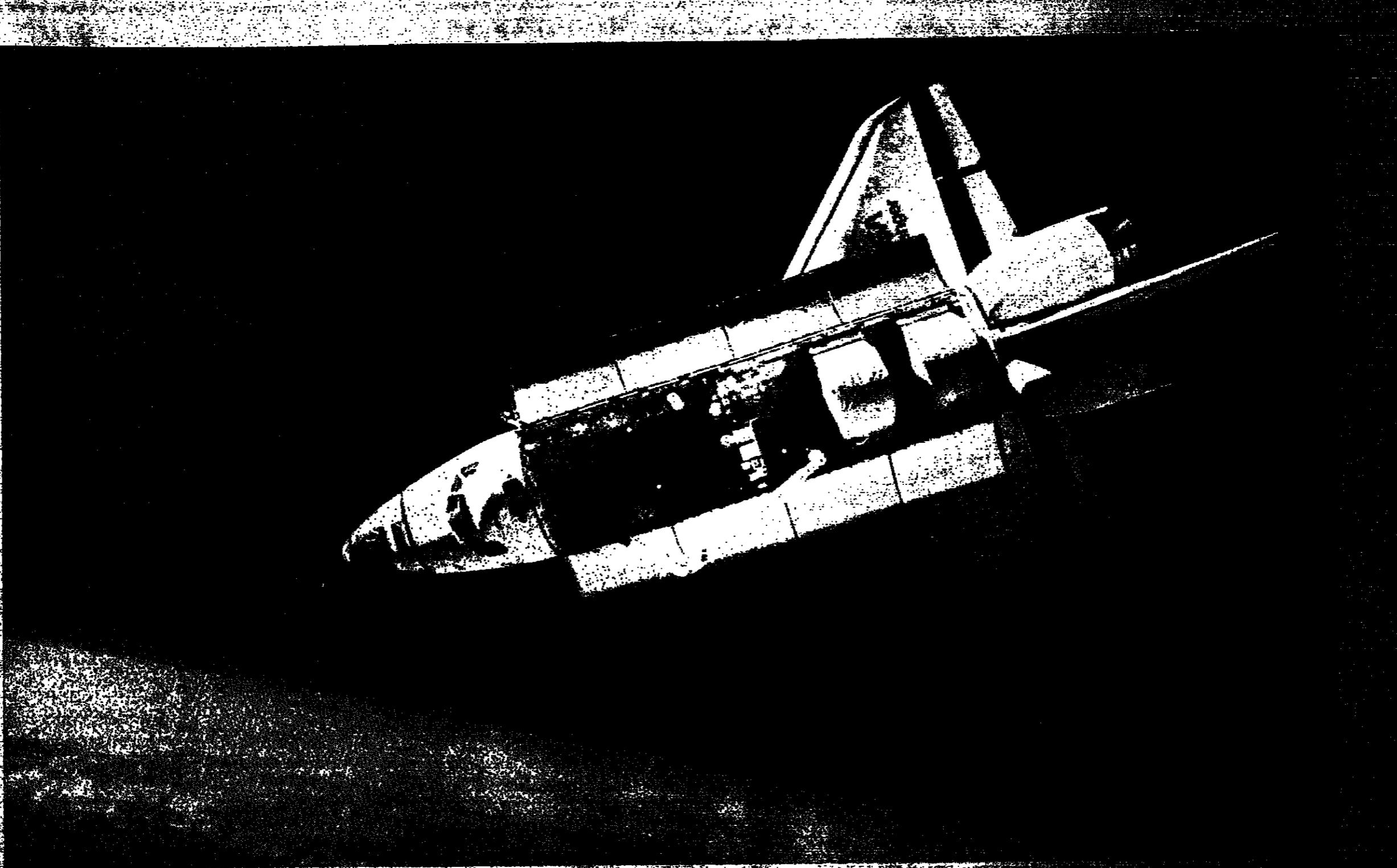
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**TRW**  
components  
are in  
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ones too.

Lockheed's  
very likely to  
make them  
and the  
SR-71.

TRW also  
provides  
the SR-71  
with  
its primary  
Space shuttle  
and here too.

Automotive Innovative

**TRW**



## INTERNATIONAL COMPANIES AND FINANCE

# Citicorp expected to sell Italian unit for \$300m

By Alan Friedman in New York

**CITICORP**, the leading US bank seeking to dispose of assets in order to strengthen its capital base, is expected to sell its 46-branch Italian banking subsidiary toward the end of this month in a deal likely to be worth around \$300m.

The bank has already held talks with at least two prospective buyers - Deutsche Bank and Banca Ambrosiano Veneto.

Deutsche Bank, which controls the 100-branch Banca d'America e d'Italia (BAD), a profitable retail banking business it acquired from Bank of America in 1986, is thought more likely to succeed.

The Bank of Italy will have a final say in who acquires Citicorp's Italian subsidiary and is believed to be leaning towards Deutsche Bank in order to preserve the Citibank brand network as a foreign-owned franchise.

The Italian central bank has welcomed foreign banks to Italy in an effort to stimulate competition among the country's state institutions.

Citicorp paid around \$120m to acquire the branch network in 1986 from the state-owned Banco di Roma, a part of the IRI state holding group.

Citicorp's own valuation of the 46 branches, located mainly in southern Italy, is about £400bn (\$615m). Banco Ambrosiano is understood to be offering around £360bn for Citibank Italia.

## Générale de Banque rises 9%

By Andrew Hill in Brussels

**GÉNÉRALE DE BANQUE**, Belgium's biggest commercial bank, pushed up net profit by nearly 9 per cent in the first half of 1991, but at the same time increased provisions against loan losses in the light of continuing economic uncertainties.

The group made BFr4.61bn (\$129m) in the first half, against BFr4.24bn in the equivalent period last year. Générale said the increase in profit was due to a rise in Belgian franc interest income, despite shrinking margins, an improvement in commissions and foreign currency margin

income, and continued strict cost controls, which helped reduce overheads slightly.

"All things being equal, the improving trend in profitability demonstrated during the first half-year should be maintained during the second six months," the bank said.

Depreciation charges and provisions rose by 14 per cent to BFr4.38bn from BFr3.24bn, of which the bulk was provisions against loan losses.

A Générale spokeswoman said yesterday: "We have a tradition of being very prudent as far as provisions are concerned."

## Frankfurt securities market probe widens

By Katharine Campbell in Frankfurt

THE INQUIRY into the allegation of illegal trading in the Frankfurt securities market has widened, with up to 150 traders being investigated for tax-related offences.

The progress of the investigation has slowed and it will be several weeks before charges are brought, according to the city prosecutor's office. The office had indicated that

preliminary results might be available early this month.

In June, a series of anonymous letters alleging improprieties in the securities department of Deutsche Bank sparked an insider commission investigation as well as wider enquiries by the Frankfurt city prosecutors.

Many of the suspect transactions, which involve dealers

from an unspecified number of banks and brokerage operations, are understood to relate to equity warrants.

Capital gains are only free of tax if securities are held for longer than six months, whereas warrants, which are often highly geared instruments, may fluctuate in price dramatically within days or hours.

## Lloyds Chemists to acquire Macarthy

By Jane Fuller in London

**MACARTHY**, owner of a chain of UK chemists' shops which had attracted the attention of three bidders, has capitulated to the £23m (\$140m) offer from Lloyds Chemists.

Lloyds' bid was the highest since Grampian Holdings, the Scottish mini-conglomerate, set the ball rolling in May. The Office of Fair Trading's decision to refer UniChem's £75m bid to the Monopolies and Mergers Commission removed the other strong contender from the field.

Although UniChem, the pharmaceuticals wholesaler, might have returned to the fray after an MMC inquiry, Mr Ian Parsons, Macarthy's chief executive, said: "The prospect of another three months' uncertainty was diabolical."

Lloyds' offer of one new share plus 21p cash for each of Macarthy's shares was the target's shares at 301p each. This compares with 168p on the eve of Grampian's first bid. Lloyds already owned or had acceptances for 23 per cent.

The attraction of Macarthy, which owns the Savory & Moore chain, included the recession-resistant nature of chemists' shops and a government-imposed barrier to the opening of pharmacies.

Lloyds still has to gain clearance from the OFT, which referred UniChem because of worries about competition in the wholesaling of prescription drugs.

If the bid is cleared, the additional 175 shops will take its total to 810, consolidating its position as number two to Boots, which has 1,069.

It will be the group's second big acquisition this year, following the Kingswood chemists' and Holland & Barrett health stores acquired for £25m in May, financed by a £71m one-for-two rights issue.

Mr Alan Lloyd, chairman, said Savory & Moore's profitability would be improved by cutting central costs, improving purchasing power and introducing higher margin own-label products

## BMW sales up 2.5% at 8 months

By John Griffiths in Frankfurt

BMW'S world-wide car sales increased by 2.5 per cent in the first eight months of this year despite recession in some major markets.

Mr Eberhard von Kuenheim, the chairman, said the rise was recorded despite "ruinous competition" created by the Japanese.

Speaking at the Frankfurt motor show, Mr Von Kuenheim warned that further action would be needed by BMW to reduce costs in Germany - the only country where it manufactures - if it is to remain competitive in the long term. The chairman also accused the Japanese of dumping in the US, although he did

not name the manufacturers. Describing Japanese manufacturers as having "an aggressive policy of conquering markets", he pointed out that Japanese manufacturers' share of world car production has risen to 31 per cent, up from 22 per cent in 1985.

Domestic US manufacturers had been the main casualty. Europe was now the main area for Japanese competition following the recent EC-Japanese "understanding" on the gradual opening of the EC market to unfettered Japanese competition by 1999.

In the year's first eight months, BMW produced 353,260 cars, up 2 per cent on year-ago levels, lifting group turnover by 5.5 per cent to DM19.056bn (\$10.14bn). Unit sales rose to 367,600.

The increase was due to the 3 series range which went into production last year. Output of the series is running at 12,000 a day compared with 400 a day at the start of the year.

BMW also unveiled the E1, a battery-powered electric "concept" car which is expected to form the basis for the company to comply with Californian legislation requiring manufacturers to sell a certain proportion of "ultra-low" and "zero" emission vehicles from 1998 onwards.

The company also announced another initiative on car recycling, under which it will offer to take back for recycling at the end of their useful lives all models in its current range, even those first registered several years ago.

• Audi unveiled what it described as a "design study" for a two-seater sports car using an all-aluminium body on a tubular aluminium frame.

The unveiling of the vehicle, which uses a similar drivetrain to Audi's recently-launched V6 saloon range, immediately prompted speculation that it would soon emerge as a production car to provide Audi with a rival to Japan's dominating sports car sector.

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## Porsche earnings fall victim to recession

By Our Financial Staff

**PORSCHE**, the German luxury sports car maker, suffered a drop in earnings in its financial year to July 31 1991 and said it will have to struggle to maintain profits and sales in 1991-92.

But the severe weakness of the US market, which has affected all foreign imports, has dampened its progress in the past year. Porsche said yesterday that its turnover in 1990-91 slipped by 3 per cent to DM2.95bn (\$1.7bn) from 1990-91.

Model changes and the economic uncertainty caused by the Gulf war also hit business, as did the recession in key markets. Porsche recently cut its US sales force after a 32 per cent slide in sales there so far in 1991.

Porsche also said that its car deliveries fell by 18 per cent from 31,235 units to 26,500 in the 1990-91 financial year. Because of the rise in domestic deliveries and the fall in foreign sales, the proportion of its output sold abroad fell from 89 per cent to 88.4 per cent.

This financial year, Mr Bohn said, sales and profits could be maintained at the previous year's levels "only with the greatest effort". He said that Japan was one bright spot, however; every sixth Porsche is currently sold in that country.

## Magnusson to take over chair at Nobel Industries

By John Burton in Stockholm

**BILSPEDITION**, the Nordic region's largest private transport group, has acquired 20 per cent of the shares in the Fattan group, which is one of France's leading transport and haulage companies.

The purchase of the stake in the Lyons-based group has been carried out through Bilspedition's French subsidiary, Scansped, which has co-operated for many years with the Fattan group and had a leading market position in transport between the Lyons area and Scandinavia.

The Swedish company said that the equity link formalised its long-standing relationship into a strategic alliance which was aimed at widening co-operation with Scansped across Europe.

Fattan will retain 70 per cent of the shares and the other 10 per cent is controlled by the BNP banking group.

Bilspedition's latest acquisition comes after a lively period of expansion designed to further the company's ambition to become one of Europe's biggest transport companies.

control of Nobel after its main shareholder, Mr Erik Pense, defaulted on bank loans. Mr Jacob Palmstierna, the deputy chairman of Nordbanken, will become deputy chairman of Nobel.

Nordbanken has raised SKr5bn (\$809m) in new capital through a share issue to help finance its rescue of Nobel with the state subscribing to 70 per cent of the offer and underwriting the rest. Nobel lost SKr6.4bn through investments by its finance company subsidiary Gamlestaden.

## Bilspedition takes 20% of French transport group

By Robert Taylor in Stockholm

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## NOTICE TO THE HOLDERS OF TVO Teollisuuden Voima Oy FRF 500,000,000 Retractable Bonds due 2001

Notice is hereby given that pursuant to clause (b) of paragraph 13(b) of the Terms and Conditions of the Bonds, October 23, 1991, at a rate which shall be equal to 0.90 per annum above the yield of the OAT 9.80 % 1995 quoted on the Reuter page CDPG by the Caisse des Dépôts et Consignations at noon (Paris time) on October 21, 1991, such rate being rounded to the nearest whole multiple of 1/8 %.

The new interest rate resulting from the above-mentioned formula will be published in accordance with the Terms and Conditions of the Bonds on October 24, 1991.

Notice is further given that pursuant to paragraph Prepayment at the Option of the Bondholder, the holder of any of the above Bonds will have the option to have such Bonds redeemed by Tvo at par on October 23, 1991 ("the Interest Option Date"). To exercise such option, the holder must surrender such Bonds to be redeemed (together with all coupons appertaining thereto which mature after such Interest Option Date) to the Paying Banks, at the addresses mentioned on the Bonds, against issuance by any paying bank to which the Bond has been surrendered, of a receipt, not more than 30 not less than 15 days prior to the Interest Option Date.

Luxembourg, September 11, 1991

The Fiscal Agent  
KREDIETBANK  
S.A. LUXEMBOURGOISE

## Notice of Early Redemption Kingdom of Sweden Issue of up to £75,000,000 11 1/4 per cent Bonds due 1993

NOTICE IS HEREBY GIVEN to the Bondholders that, in accordance with Clause 8(b) of the Terms and Conditions of the Bonds, the Kingdom of Sweden will redeem all of the outstanding Bonds at 100 per cent of their principal amount on 15th October 1991, (the "Redemption Date"), together with interest accrued to the Redemption Date.

Payment of principal and interest will be made on or after the Redemption Date at the specified office of any of the Paying Agents listed below against surrender of the Bonds, together with all unmatured Coupons attached.

The accrued interest payable upon presentation of each Bond will amount to £93.75 per £1,000 denomination.

## PAYING AGENTS

Bankers Trust Company  
1 Appold Street  
Brundage  
London EC2A 2HE  
Banque Indosuez S.A.  
rue des Colonnes 40  
B-1000 Brussels  
Swiss Bank Corporation  
1 Aachenstra e  
CH-4002 Basel

## Agent Bank

Bankers Trust Company  
30 Rue Saint-Augustin, 75002 Paris, France  
Bank of Ireland  
Lower Baggott Street,  
Dublin 2, Republic of Ireland  
AMRO Bank  
Hengelo 595  
Amsterdam, The Netherlands

Fidelity Funds  
Soci t d'Investissement & Capital Variable  
33, Boulevard Prince Henri  
L-1724 Luxembourg  
R.C. No. B.34636

Fidelity Funds has declared a dividend in respect of Fidelity Funds - Sterling Bond Fund in favour of the holders on 1st August, of £0.0254 pounds sterling (0.54 pence per share). In the case of replaced shares, dividends will be paid or reinvested in additional shares of Sterling Bond Fund, as appropriate, on 12th September 1991; dividend cheques not cashed within 5 years will lapse and the dividend will revert to Fidelity Funds.

In the case of bearer shares, dividends will be paid to holders of bearer shares in sterling (or by arrangement with the Paying Agent and at the cost of the shareholder, in any other currency) against tender of the relevant coupon (coupons no. 3) to:

BANKERS TRUST LUXEMBOURG S.A.  
P.O. BOX 607, 14 BIS AVENUE ROOSEVELT  
LUXEMBOURG, (LUXEMBOURG PAYING AGENT)

Chercheur de Viret,  
30 Rue Saint-Augustin,  
75002, Paris, France.

Bank of Ireland  
Lower Baggott Street,  
Dublin 2, Republic of Ireland

AMRO Bank  
Hengelo 595  
Amsterdam, The Netherlands

## RIDDELLTON LIMITED

£151,000,000,000  
Floating Rate Bonds due 2001  
Guaranteed by  
EDF DEVELOPMENT INTERNATIONAL LIMITED

Notice is hereby given that for the interest period from 1 September, 1991 to 20 February, 1992 (both dates inclusive) the interest rate on £151,000,000,000 of the Bonds will be 11 1/4 per cent, subject to a minimum of £151,000,000,000 and a maximum of £151,000,000,000. The interest rate will be paid quarterly in arrears on 20th March, 1992, 20th June, 1992, 20th September, 1992 and 20th December, 1992.

Wardley Limited  
Agent Bank

## RIDDELLTON LIMITED

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Floating Rate Bonds due 2001  
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Wardley Limited  
Agent Bank

## Heinz advances to \$254m on gain from disposal

By Martin Dickson in New York

**H.J. HEINZ**, the US foods group, yesterday announced a sharp rise in first-quarter earnings, but the increase was due to a one-time gain from the sale of a business. The company's underlying profits performance dipped from the peak period of last year.

Heinz reported net income of \$64.4m, or 55 cents a share, compared with income of \$62.5m, or 54 cents, in the same period of last year.

However, the results included a \$22m pre-tax gain on the sale last June of Hobnail, a corn milling operation in Iowa. Stripping that out, the company's operating income totalled \$81m, compared with \$80m in the same period of

last year. Sales dipped from \$1.56bn to \$1.50bn, partly because of the disposal of Hobnail and other interests.

The group's sales were also hit by reduced unit volume and the strengthening of the dollar. However, those factors were offset by an increase in the value of sales, due to price increases on many of the company's core products.

The company said the gain from the Hobnail sale had been partially offset by increased marketing initiatives and changes associated with cost reduction programmes, both of which would continue and intensify throughout the year.

Mr Anthony O'Reilly, the chairman, said the gain from the Hobnail sale gave the company a unique opportunity to go on the attack, increasing marketing support for its brands and accelerating cost reduction programmes.

This would allow the company to deliver full-year results in line with past trends and, together with the \$800m acquisition of JL Foods, a national distributor, would "enable us to extend our growth trend through the 1990s," Mr O'Reilly said.

However, the figures were below some analysts' expectations, and Heinz shares fell to \$38.75, down \$2.25 in morning trading on the New York Stock Exchange.

## Canada may help de Havilland

CANADA'S federal government and the provincial government of Ontario are prepared to provide C\$303m (US\$210m) in development aid for Boeing's de Havilland commercial aircraft division over five years, Reuters reports from Ottawa.

Investment Canada, the federal agency, said that the aid would be allocated on a project-by-project basis.

The announcement followed the federal government's postponement of the deadline for approving a bid for the company from a consortium comprising Aerea di Italy and Aerospatiale of France.

Investment Canada said that the European consortium was willing to accept Canadian participation in its bid, a condition laid down by the federal government, but no Canadian company has taken up the offer to participate.

Commenting on Boeing's inability to turn a profit at de Havilland, Mr Ed Philip, Ontario's industry minister, said: "Boeing was basically in a different type of business with wholly-owned jets. The partnership with [the consortium] has tremendous potential."

Aerospatiale and Alenia – as well as de Havilland – spe-

cifically in making small, 30 to 70-seat commuter aircraft.

Mr Philip said that he believed the best way to protect jobs and research and development in Ontario was to seek an equity position in the industry.

Michael Wilson, federal minister in charge of Investment Canada, said government aid depended on specific undertakings and assurances in the consortium's revised business plan.

"The deal is not done and some difficult issues remain to be settled, but substantial progress has been made," Mr Wilson said.

## Seagram renews repurchase plan

By Robert Gibbons in Montreal

**SEAGRAM**, one of the world's leading drinks groups, has renewed for another 12 months its share repurchase programme which was due to expire on September 24.

Under the programme, the group can purchase up to 4.75m Seagram shares or 5 per cent of the total issued as of August 31 last year on the open markets through the New York, Toronto and Montreal stock exchanges. Any purchases can take place between September 25 this year and September 24, 1992.

Under the old programme, 190,000 shares were repurchased at an average price of US\$80.29, or a total of US\$15m.

Maxime Delrieu has imported and sold, among other products, Tropicana orange and grapefruit juices for more than 25 years.

TLC said it planned to use the proceeds for general corporate purposes.

Tropicana said that Maxime Delrieu would operate as a separate subsidiary within Tropicana Europe.

## Ford expected to offer debt securities

**FORD**, the US carmaker, is expected to sell \$700m of debt securities in a two-part offering that will be priced as soon as possible, according to Wall Street sources, AP-DJ reports.

The first part of the offering consists of \$350m of 10-year notes which will be sold through underwriters led by

Goldman Sachs & Co. The non-callable notes are expected to be priced at a spread of 125 to 130 basis points above the Treasury's 30-year note.

The second part consists of \$350m of 20-year debentures also to be sold through underwriters led by Goldman.

### Notice of Extraordinary Prepayment

To the Holders of

### Santa Barbara Savings and Loan Association

(predecessor in interest to Santa Barbara Federal Savings and Loan Association)

Collateralized Floating Rate Notes Due 1996 (the "Bonds")

CUSIP No. 801380AB2\*

The undersigned, a trustee ("Trustee") under the Indenture dated as of August 1, 1986 (the "Indenture") from Santa Barbara Savings and Loan Association ("Santa Barbara Federal"), hereby certifies that it has received notice from Resolution Trust Corporation ("RTC"), the receiver of Santa Barbara Federal, disaffirming and repudiating the Indenture and the Bonds issued under its authority under Section 11(e) of the Federal Deposit Insurance Act, as amended by the Financial Institutions Reform, Recovery and Enforcement Act of 1989. RTC was appointed receiver of Santa Barbara Federal on August 9, 1991. RTC became established September 13, 1991 (the "Prepayment Date") as the date of prepayment of the Bonds and has agreed with the Trustee that it will deposit with the Trustee on or prior to the Prepayment Date funds equal to the par value of the Bonds plus accrued interest thereon to the Prepayment Date. RTC HAS FURTHER NOTIFIED US THAT ON THE PREPAYMENT DATE THE BONDS WILL BECOME DUE AND PAYABLE AND NO INTEREST THEREON SHALL ACCRUE ON AND AFTER SAID DATE.

Holders should present their Bonds to any of the following Paying Agents for payment thereof on the Prepayment Date:

Citibank, N.A.  
111 Wall Street, 5th Floor  
New York, New York 10043  
United States

Citibank, N.A.  
Citibank House  
336 Strand  
London WC2R 1HB

Crifco Bank (Luxembourg) S.A.  
16 Avenue Marie-Therese  
Luxembourg

Any questions or communications with respect to this notice may be addressed to the Trustee at the following address:

Citibank, N.A.  
Corporate Trust Administration  
120 Wall Street - 13th Floor  
New York, New York 10043  
Attn: Vincent Lopez  
Tel: (212) 412-6226

September 3, 1991

CITIBANK, N.A.,  
as Trustee

\*This CUSIP number has been assigned by Standard & Poor's Corporation and is included solely for the convenience of the holders. Neither Santa Barbara Federal nor the Trustee shall be responsible for the selection or use of this CUSIP number, or any representation made as to its correctness on the Bonds or as indicated in this notice.

### NOTICE

Withholding of 20% of gross redemption proceeds of any payment made within the United States is required by the Interest and Dividend Tax Compliance Act of 1983 unless the Paying Agent has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent when presenting Bonds for payment within the United States.

## Pimco stops Treasury dealing with Salomon

By Patrick Harverson  
in New York

**SALOMON** Brothers, the embattled Wall Street securities house, lost another customer when Pacific Investment Management Company (Pimco), the \$32bn US investment fund announced it was suspending all dealings in government securities with the firm.

Pimco was the client which unknowingly bid for \$1bn of Treasury bonds in February when Mr Paul Mozer, the former head of bond trading at Salomon, tried to play a practical joke on a departing colleague.

Most of the fall in net profits was accounted for by a 122 per cent increase to \$1.02bn in charges for bad and doubtful debts following the takeover of the State Bank of Victoria (SBV) last year.

The bank had begun to contribute to operating profits in the second half. The purchase of SBV had been of "major strategic value," and would yield further benefits when the integration of the two banks was completed, the board said.

Commonwealth said net profit had risen to A\$889m, including abnormal items of A\$617m. The main abnormal item was a transfer of A\$333m from the bank's superannuation

## Commonwealth Bank tumbles 45%

By Kevin Brown in Sydney

**COMMONWEALTH** Bank of Australia yesterday blamed recession and increased bad debts for a 45 per cent fall in net operating profits to A\$272m (US\$214.1m) for the year to the end of June.

The result, which was in line with market forecasts, comes two days before Commonwealth's debut on the Australian Stock Exchange following the flotation last month of just under 30 per cent of the stock.

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Commonwealth said net profit had risen to A\$889m, including abnormal items of A\$617m. The main abnormal item was a transfer of A\$333m from the bank's superannuation

fund to reflect surplus contributions. Net profit after abnormalities last year was A\$331m.

Mr Don Sanders, managing director, said the bank had followed a "conservative" provisioning policy in the light of the difficulties facing customers as a result of the recession.

The bank's operating profit was affected by the recessionary conditions which slowed the economy, contributed to a fall in demand for finance and led to increased bad and doubtful debts," he said.

The federal government raised A\$1.3bn from the flotation of just under 30 per cent of Commonwealth, the biggest flotation in Australian corporate history.

The flotation was oversubscribed by A\$800m, indicating that the A\$5.40 shares would trade at a significant premium when the bank is listed tomorrow.

"However, Commonwealth Bank is well positioned to share in the benefits when the economic recovery gets under way," he said.

The board said the bank expected to pay its first interim dividend on April 30 and its final dividend in October. The payout was likely to be higher than returns to the government in recent years, the directors said.

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## TNT sells 18% stake in exploration company

**TNT**, the Australian-based transport group, yesterday sold its 18 per cent stake in Petroleum Securities Australia, an oil and minerals exploration company, as part of its divestment of non-core holdings, and eventually sold back to Salomon.

Mr William Gross, managing director at Pimco, said the suspension was indefinite and that there was no possibility of Salomon claiming a reprieve.

The suspension does not apply to other securities such as equities or corporate bonds, but Salomon will still lose a substantial amount of business because of the decision. Pimco holds about \$150m of government securities at any one time.

• The US Federal Bureau of Investigation confirmed it was looking into "securities and anti-trust violations" in connection with the Salomon Brothers affair, Reuters report from New York. The FBI is part of the US Justice Department, which is already looking at the criminal aspects of the case.

TLC said it planned to use the proceeds for general corporate purposes.

Tropicana said that Maxime Delrieu would operate as a separate subsidiary within Tropicana Europe.

## Ashok Leyland cash call to fund truck development

**ASHOK LEYLAND**, the Madras-based commercial vehicle manufacturer, is restructuring its operations in an attempt to accelerate growth, writes Gita Piramal in Bombay.

The company also has small gold mining interests through its subsidiaries Climax Mining and Salamander Gold Mines.

TNT has been disposing of non-core holdings since reporting a net loss of A\$197m for 1990-91. The sales are intended to reduce debt, following wverages over the group's liquidity.

Last month TNT sold half of its 19.7 per cent stake in Normandy Poseidon, the Australian resources group, for A\$51.5m.

TNT has also taken steps to stem heavy losses from its express delivery activities in Europe, where it has formed joint ventures with a number of post offices.

With interest rates soaring and the rupee steadily weakening against other currencies, the cost of the new capital investment may turn out to be heavier than anticipated, however.

## GT CHILE GROWTH FUND LIMITED

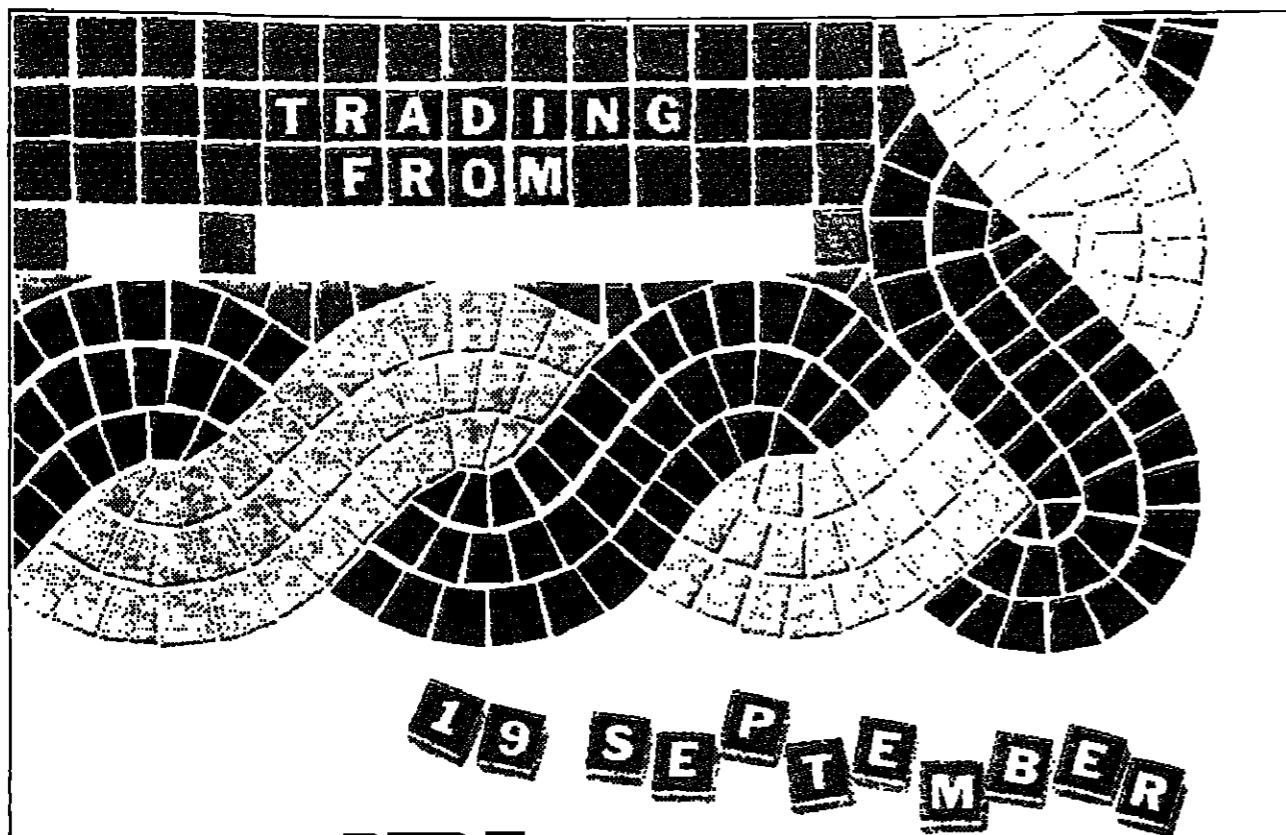
The Directors of GT Chile Growth Fund Limited announce the unaudited results for the six months to 30 June 1991.

This is the second interim report of the Company.

	6 Months to 30.6.91	15.2.90 to 30.6.90	15.2.90 to 31.12.90
ASSETS		US\$	US\$
Investments	187,333,947	78,508,200	106,746,225
Net current assets	5,276,766	23,408,240	13,186,006
<b>NET ASSETS</b>	<b>\$192,610,713</b>	<b>\$101,916,440</b>	<b>\$119,932,231</b>
Issued Shares	10,073,694	10,000,000	10,000,000
Net asset value per share:			
Undiluted	\$19.12	\$10.19	\$11.99
Diluted	\$17.66	\$10.16	\$11.66
INCOME			
Dividends and bond interest	7,410,519	5,191,895	16,724,109
Deposit interest	121,952	925,803	1,495,304
Management expenses	7,532,471	6,117,698	18,219,413
NET INCOME	(1,484,969)	(555,895)	(1,641,303)
Earnings per share:			
Basic	\$0.60	\$0.56	\$1.66
Fully diluted	\$0.58	\$0.53	\$1.51

	Percentage change:	6 Months to 30.6.91	1 Year to 30.6.90	Since Launch
GT Chile Growth Fund (undiluted)				



## BTP Futures. A vital piece of information.

The launch on September 19th of the LIFFE Italian Government Bond (BTP) futures contract opens up new opportunities in the world's third largest bond market to international investors.

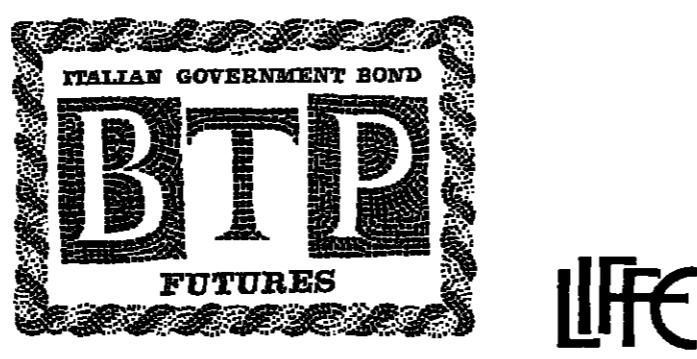
This new contract concentrates liquidity into a single trading instrument, providing

highly efficient hedging and trading in this volatile market.

For more information on BTP and the advantages it offers, contact our designated brokers or other LFFE members.

**Citifutures Ltd**  
John Roback 071-836 5333  
**Dean Witter Futures Ltd**  
John Young 071-929 3905  
**GNI Limited**  
Hugh Morshead 071-378 7171  
**Istituto Bancario San Paolo di Torino**  
John Moore 071-822 7830  
**J P Morgan Futures Inc**  
Paolo Cuniberti 071-779 3333  
**Midland Montagna Futures/**  
Dr. Midland Bank Plc  
Michael Stone 071-260 0801  
**Prudential-Bache (Futures) Limited**  
Dott. Roberto Giovannelli 071-548 5000  
**Quantum Financial Services, Inc.**  
Bob Siebenmann 071-488 9327

**Reftco Overseas Ltd**  
Richard Reinert 071-488 3232  
**Shearson Lehman Brothers Inc**  
Richard Edwards 071-260 3090  
**UBS Phillips & Drew Futures Ltd**  
David Aldrich 071-901 1292



THE LONDON INTERNATIONAL FINANCIAL FUTURES EXCHANGE  
ROYAL EXCHANGE, LONDON EC3V 3PJ. TEL: 071-623 0444 FAX: 071-248 5864

**U.S. \$150,000,000**



**Bank of Ireland**  
*(Established in Ireland by Charter in 1783, and having limited liability)*

### Undated Floating Rate Primary Capital Notes

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from September 11, 1991 to December 11, 1991 the Notes will carry an Interest Rate of 5.5% per annum. The interest payable on the relevant Interest Payment date, December 11, 1991 will be U.S. \$150.09 per U.S. \$10,000 principal amount.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank  
September 11, 1991



### ANZ Bank Australia and New Zealand Banking Group Limited

A.C.N. 005 357 522  
(Incorporated with limited liability in the State of Victoria)

**U.S. \$200,000,000**

### Floating Rate Notes due August 1994

Notice is hereby given that for the Interest Period 10th September, 1991 to 10th December, 1991 the Notes will carry a Rate of Interest of 6 per cent. per annum with an Amount of Interest of U.S. \$151.67 per U.S. \$10,000 Note. The relevant Interest Payment Date will be 10th December, 1991.

By: Bankers Trust Company, London

Agent Bank

### PUTNAM HIGH INCOME GNMA FUND S.A.

SICAV  
Luxembourg, 11, rue Aldringen  
R.C. Luxembourg N° B 22041

### Dividend Notice

The Board of Directors of the SICAV decided on August 27th, 1991, the payment of an interim dividend of US\$ 0.42 per share, payable on or after September 19th, 1991 to shareholders registered on September 5th, 1991, against remittance of coupon N° 13.

The shares will be quoted ex-dividend as from September 5th, 1991.

By order of the Board of Directors

### The Hongkong and Shanghai Banking Corporation (Incorporated in Hong Kong with limited liability)

**U.S.\$400,000,000**

### PRIMARY CAPITAL UNDULATED FLOATING RATE NOTES SECOND SERIES



CITIBANK

Notice is hereby given that the Rate of Interest has been fixed at 5.75% p.a. and that the interest payable on the relevant Interest Payment Date, December 11, 1991 against Coupon No. 24, in respect of U.S.\$1,000 nominal of the Notes will be U.S.\$145.35.

September 11, 1991 London  
By: Citibank N.A. (CSSI Dept.), Agent Bank

**U.S. \$275,000,000**  
of which

U.S. \$200,000,000 has been issued as the Initial Tranche

### The Bank of New York Company, Inc.

Floating Rate Subordinated Capital Notes due 1997

For the three months 11th September, 1991 to 11th December, 1991 the Notes will carry an interest rate of 5.1% per annum with a coupon amount of U.S.\$146.93 per U.S. \$10,000 Notes, payable on 11th December, 1991.

By: Bankers Trust Company, London

Agent Bank

### DOMUS MORTGAGE FINANCE NO 1 plc \$100,000,000 Mortgage Backed Floating Rate Notes due 2014

In accordance with the conditions of the Notes, notice is hereby given, that for the three month period 6 September 1991 to 6 December 1991 the Notes will carry a rate of interest of 10.665% per cent per annum with a coupon amount of \$265.32.

**CHEMICAL BANK**

As Agent Bank

### BanCal Tri-State Corporation USD 50,000,000 Dual Basis Bonds due 2000

In accordance with the terms and conditions of the bonds, notice is hereby given that for the 6 months' period from September 11, 1991 to March 11, 1992, the bonds will carry an interest of 6.00% per annum. The relevant interest payment date will be March 11, 1992 and the coupon amount so calculated will be USD 220.24 for USD 10,000 denominations.

### LEGAL NOTICES

#### NOTICE OF APPOINTMENT OF ADMINISTRATOR AND RECEIVERS OR GUARANTORS FOR QUADRANT INTERESTS LIMITED

Registration number 221224.

Name of business: QUADRANT INTERESTS LIMITED

Trade Classification: Other

Date of incorporation: 1988

Date of appointment of administrator/receivers: 1991-09-01

Name of person appointing the administrator/receivers: QUADRANT INTERESTS LTD.

Administrator/receiver:

Peter & Davis PLC

10th Floor, 100 Newgate Street

London EC1P 7EE

Office Holder Name/s: Director

Office Holder Address: 100 Newgate Street

London EC1P 7EE

Office Holder Number: 0171 220 0000

Office Holder Function: Director

Office Holder Status: Director

Office Holder Term: 1991-09-01

Office Holder Term End: 1996-09-01

Office Holder Term Start: 1991-09-01

Office Holder Term Type: Fixed

Office Holder Term End Date: 1996-09-01

Office Holder Term Start Date: 1991-09-01

Office Holder Term Type: Fixed

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Office Holder Term End Date: 1996-09-01



## INTERNATIONAL CAPITAL MARKETS

# Argentina breaks the lull with \$300m two-year deal

By Simon London

**THE DEARTH** of new issues in the Eurobond sector of the Eurobond market was broken yesterday with contrasting high-yield and very low-yield deals launched by Argentina and the European Investment Bank.

Argentina added its name to the growing list of Latin American borrowers which have returned to the international capital market this year.

It launched a \$300m two-year deal, lead-managed by J.P. Morgan Securities, and priced to offer investors a semi-annual yield of 11.3 per cent – a hefty yield spread over US Treasury bonds of 510 basis points.

Participants in the deal reported strong demand from continental Europe and offshore US investors, the two areas which have been most consistent buyers of Latin American paper. The bonds traded up from an issue price of 98% to be at 100% by the close of trading.

Like Brazil, which has tapped the market this year through the Petrobras state-owned oil company, Argentina has not agreed a full debt rescheduling agreement with its bank creditors. In view of investors' concern about the credit quality of the issuer, the deal offers investors a put option after one year.

A contrasting deal came from the European Investment Bank, which launched a \$300m five-year issue lead-managed by S.G. Warburg. The deal carries a coupon of 7% per cent and was priced to yield 26 basis points over US Treasury bonds of this maturity – considered to be very tight by many inter-

mediaries before the bond was launched.

However, doubt proved unfounded. The deal saw strong demand from European investors and traded up from a fixed re-offer price of 99.3% to stand at 99.8% bid by late afternoon, where the yield spread

### INTERNATIONAL BONDS

over Treasuries is 18 basis points.

Sandoz, the second largest Swiss pharmaceuticals group, made a rare visit to the international debt market, launching a \$500m warrant bond issue lead-managed by UBS Phillips Drury.

The seven-year bonds pay a coupon of 4 per cent, and the warrants offer the right to buy Sandoz shares at a price just 5% above the share price when the issue was launched – an exercise premium of less than 1% per cent. The shares trade on a dividend yield of around 1.7 per cent.

There are two classes of warrant convertible either into Sandoz bearer shares or participation certificates, which are traded outside of Switzerland.

Participants in the deal said that the terms of the issue were not seen as generous enough to elicit an enthusiastic response from international investors.

In addition, the deal was larger than the \$200m to \$300m issue the market had been anticipating.

After a promising start the deal fell from an issue price of

par to trade at 96 bid by late afternoon, just inside full fees of 4% per cent.

• Ontario Hydro's fourth Canadian dollar global bond offering will be as soon as market conditions are right, the borrowers said. John Head managers to the deal will be Goldman Sachs, IBJ International, RBC Dominion and Wood Gundy.

• Union Bank of Switzerland will open new contracts in its systematic medium-term Swiss franc bond future. Its decision follows the announcement by the Swiss Options and Financial Futures Exchange (Sofex) that it would offer a medium-term interest rate future contract on October 3.

• Paul Dinnick has been named to head securities trading at Chemical Banking Corp, which is being formed by the merger of Chemical and Manufacturers Hanover.

Mr Dinnick is currently president of Manufacturers Hanover Securities, the primary dealership of Manufacturers Hanover.

Mr Dinnick's areas of responsibility will include the Treasury, municipal, mortgage- and asset-backed and commercial paper markets, along with brokerage of US securities and exchange-traded futures and options.

Paul Drew, currently a managing director at Chemical, will be responsible for the management of US dollar interest rate sensitivity and liquidity. Her area will include domestic investment portfolios of the bank.

## US bank earnings down 12% for quarter

By George Graham in Washington

US BANK earnings dropped in the second quarter, but Mr William Seidman, chairman of the Federal Deposit Insurance Corporation, said he expected a slight improvement in earnings for the full year.

The FDIC, which supervises and insures bank deposits, said commercial bank earnings totalled \$4.6bn, down 12 per cent from the same period a year earlier.

Mr Seidman (pictured below), who is shortly to leave the FDIC chairmanship, said he expected earnings to total \$18bn or \$19bn for the whole of 1991, compared with a total of \$16.7bn in 1990.

The recent rise in world stock markets is likely to encourage equity offerings from currently unlisted companies about to float; listed companies raising new capital; and secondary market trades, where a major shareholder decides to sell all or part of his stake in the company.

A total of \$3.043bn was raised through international equity issues in the first quarter, and \$7.154bn in the second quarter, according to figures from International Financing Review.

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## Investors await stream of issues

By Sara Webb

INVESTORS can expect to be bombarded by a steady stream of international equity issues from Europe and the emerging markets, but fewer issues from the US, in the final quarter of this year.

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However, rates for the final quarter are not likely to be quite as high as in the first or second, given that fewer US companies are expected to launch international equity issues in the final quarter as did in the first and

second quarters of 1991. Most of the obvious financing has been done – from now on we only expect to see smaller deals emerging from the US, in the final quarter of this year.

In Europe, a handful of large international equity issues are expected in the next few months.

The British Telecom offering scheduled for November is

large international equity issues in the next few months are Banco di Napoli and possibly Credito Italiano, as a result of the planned reorganisation of the Italian banking sector; Repsol, Spain's state-controlled oil producer and refiner, which has already been partially privatised; Total, the French state-controlled oil group which some investment banks believe could raise about \$500m; Bezier, the heavily-harried construction and building materials group, which plans to float its UK-based building and contracting business.

Among the emerging economies, Mexico is earning a reputation as an interesting market for investors. International offerings have been launched recently by Grupo Carso, a holding company, and Empaque Fondercas, a forestry company, while Televisa, the television and publishing group, is preparing an estimated \$500m equity offering for November or December.

"Mexico has replaced Korea as the number one emerging market," says one US house which expects to participate in forthcoming Mexican deals. "People think it is a hot mar-

ket, and generally view it as a bit more stable than some far Eastern markets. It's closer to the US and some Mexican companies are seeking listings on the NYSE."

Mexico has the additional advantage over Far Eastern markets such as Korea and Taiwan of allowing direct equity investment.

Until recently, foreign investors have had to invest in Korean and Taiwanese convertible bonds or indirectly through country funds. However, the situation will change soon as Korea has promised to allow United direct investment in certain equities next year. The announcement has raised interest in the Korean market among UK and European investors recently.

Already, a stream of Korean and Taiwanese deals – mainly convertible bonds and bonds with warrants – is in the pipeline. These include Far Eastern Textiles, Taiwan's largest textile group (lead-managed by Salomons Brothers); Pacific Electric Wire and Cable, Taiwan's biggest cable maker.

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### INTERNATIONAL EQUITIES

expected to amount to more than \$5bn. Other companies are unlikely to make any large offering at the same time as BT so as to avoid competing for investors' funds. However, corporate finance departments of large European houses before and after the BT offering.

Italy, Spain and to a lesser extent Portugal are seen as promising sources of international equity business in the next few months. Partial privatisations are expected in France, and possibly Sweden, in December.

The main large European companies likely to announce

## Japanese banks' debt ratings downgraded

JAPAN Credit Agency has downgraded the long-term debt of the Long-Term Credit Bank of Japan, Tokai Bank, Bank of Ieda and the Toho Bank, Reuter reports from Tokyo.

Japan Credit said it had downgraded the long-term debt of the Long-Term Credit Bank to A plus from Aa due to its relatively active lending to non-bank financial institutions compared with city banks, and increases in loans to real estate and construction firms in recent years.

The agency also downgraded Tokai Bank's debt to Aa plus from Aaa as the quality of its assets has worsened due to slumping stock and property markets.

The agency downgraded Bank of Ieda, an Osaka-based regional bank, to A minus from

A due to narrowing profit margins and declining profits.

Japan Credit downgraded the long-term debt of Toho Bank, a regional bank based in Fukushima, north-east of Japan, to A plus from Aa due to its narrowing profit margins and declining profits.

Long-term debt subject to the downgrades are Long-Term Credit Bank's \$800m of debt, Tokai's \$800m debt, Ieda's \$10bn of debt, and Toho's \$15bn.

• Hong Kong's Mass Transis

Railway Corp will seek some US\$500m in loans between now and 1997 to fund construction of a 32km railway from Hong Kong's island to a new airport to be built on Lantau Island, Reuter reports.

## Securitisation study by American Express

AMERICAN Express may launch its first credit card receivable.

He said the company was looking at a minimum \$100m to \$400m securitisation of card receivables alone and a similar amount for Boston Co's mortgage book.

"We haven't made a decision yet on the exact dollar amount," Mr Monaco said. However, he said it was possible that the company would securitise at least \$400m of its credit card and mortgage receivables by the end of the year.

• Iraq is opening its first private bank with an initial capital of 100m dinars, the Iraqi News Agency reports.

The bank, to be known as the Dijla (Tigris) Bank, would offer shares to businessmen and other investors.

### NEW INTERNATIONAL BOND ISSUES

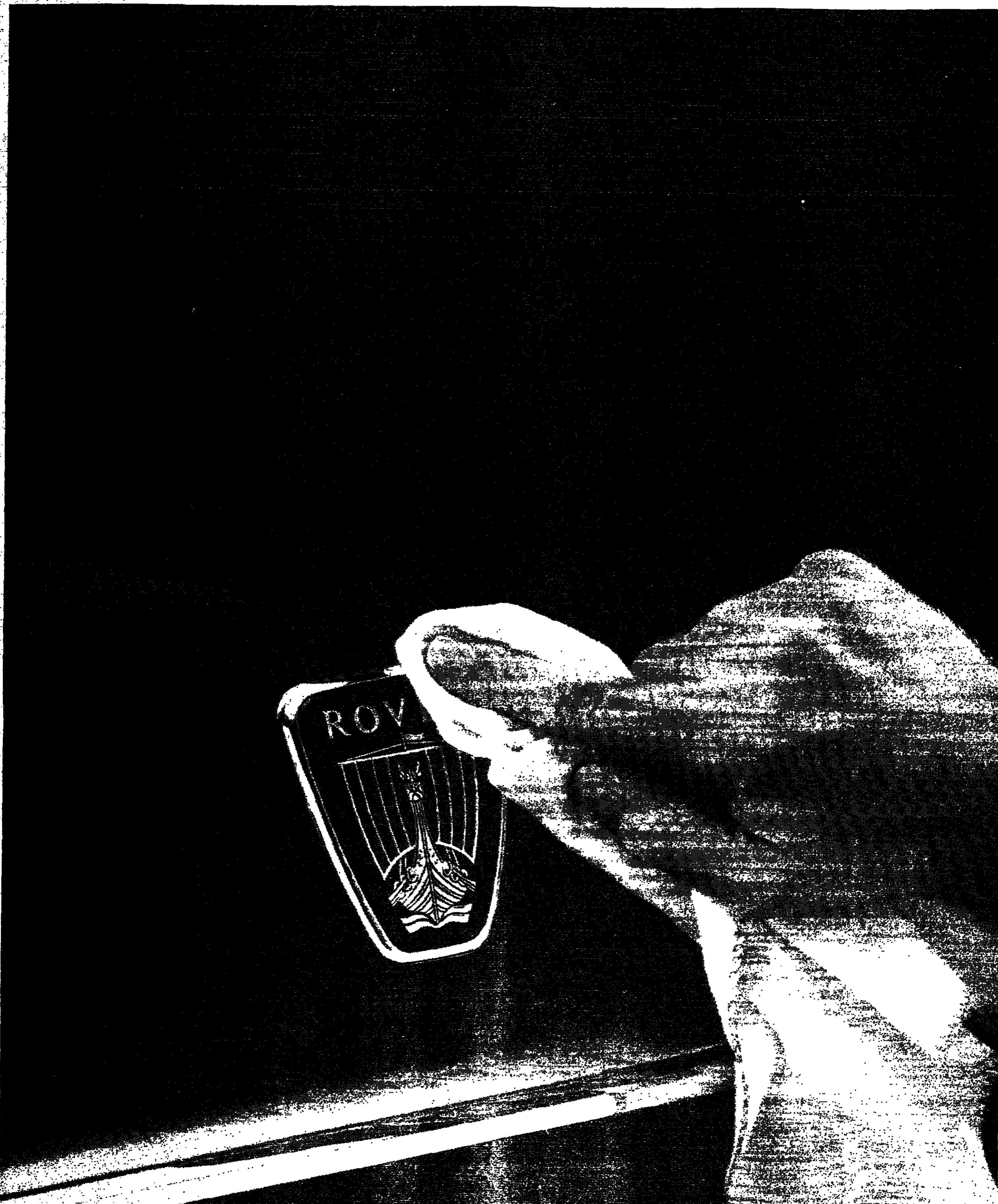
Borrower	Amount m.	Coupon %	Price	Maturity	Fee	Book runner
US DOLLARS						
Santander Overseas Fin.(b)(1)	500	4	100	1993	21/1/91	UBS Phillips & Drew
EIB(4)	300	7½	98.734	1995	94%	S.G. Warburg Secs.
Rep. of Argentina(4)(a)	300	11	99.50	1993	13/1/91	J.P. Morgan
Toho Zinc Co.(b)(1)	55	5	100	1995	2 1/2 1/2	Nikkei Secs.(Europe)
CANADIAN DOLLARS						
Postbank(1)(b)(1)	100	(d)	100	1994	-	Citibank AG
LIRE						
Fin.Ind. Danish Inds.(a)(1)	150bn	12.3	101.8	1996	1 3/4 1/4	IMI Bank Lux.
SWISS FRANCS						
Asian Dev. Bl.(b)(1)	160	6½	101.1	2001	-	UBS

\*Private placement. bConvertible. dWith equity warrants. eFloating rate note. fFinal term. g(a) Non-callable. h(a) Issues consists of two tranches of warrants offering exercise into Sandoz bearer share or bearer participation certificates at a SF10 premium to yesterday's opening price. iCoupon payable semi-annually. Put option 7/10/92 at 99 1/4%. jCoupon pays 20.045% minus (2x3-month CS BA's) payable quarterly in arrears. Minimum coupon is zero. Non-callable.

### FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS & SUB-SECTIONS		Tuesday September 10 1991											
		Mon Sep 9	Fri Sep 6	Th Sep 5	Year ago (approx.)	Index No.	Day's Change %	Est. Earnings Yield% (Max.)	Gross Div. Yield% (Net at 25%)	Est. P/E Ratio (Net)	Ytd adj. to date	Index No.	Index No.
1 CAPITAL GOODS (183)	870.85	-0.5	9.59	5.57	12.85	23.87	875.25	879.28	874.81	739.86	11/1/91	11/1/91	11/1/91
2 Building Materials (24)	1120.62	-0.5	8.02	5.54	15.91	32.33	1126.22	1127.78	1124.54	915.82	11/1/91	11/1/91	11/1/91
3 Contracting, Construction (31)	1183.07	-0.2	8.68	6.61	13.43	31.40	1185.47	1189.91	1186.79	1126.76	11/1/91	11/1/91	11/1/91
4 Electricals (11)	2468.28	-1.4	9.69	5.40	13.18	32.59	2503.23	2508.23	2497.10	2068.64	11/1/91	11/1/91	11/1/91
5 Electronics (24)	1796.63	-0.5	9.82	5.07	12.76	34.60	1796.62	1800.21	1802.21	1596.67	11/1/91	11/1/91	11/1/91
6 Engineering-Industrial (45)	400.31	-0.7	11.26										



## A USED ROVER IS BOUND TO BE A BIT SPOILT.

Before a used Rover can be approved it has to get through an inspection covering up to 60 individual tests.

To begin with, all the paintwork is scrutinised to see if it's up to scratch.

Then, everything from the first switch on the dashboard down to the last ball joint is thoroughly cleaned

and checked. (To make sure it's done properly, before they test the car we test the dealer.)

The engine and all the related electrical systems are given a computerised diagnostic check and the mileage is authenticated.

If you're not completely satisfied with the car in

the first couple of weeks, there's a 14-day exchange plan:

Finally, each model comes with a reassuring 6 months free warranty backed by Rover.\*\*

And the knowledge that when you drive off in your new car, that's exactly what it will feel like. A new car.



## UK COMPANY NEWS

## Options running out as bond holders threaten reconstruction Crisis deepens at Brent Walker

By Robert Peston and Roland Rudd

BRENT WALKER'S directors were last night in a crisis meeting with Standard Chartered, its lead bank, to decide how to respond to the refusal of holders of its convertible bonds to back a reconstruction plan.

Earlier in the day, Mr Ken Scoble, chief executive of the troubled leisure group, had met with Mr Christopher Sporborg, deputy chairman of Hambros Bank, who is advising the dissident bondholders. Mr Sporborg told him that there was no question of enough bondholders backing the reconstruction plan to allow it to go through.

This came as blow to the company, which had hoped that a statement put out the

previous day by the bondholders left some scope for negotiation.

"The reconstruction plan is dead", commented a bondholder. He added that Brent Walker's directors had only two options.

They must either agree to negotiate with Lonrho, the trading group which says it wants to acquire Brent Walker, or they must put the company into receivership.

He said there was a very remote third option. The dissident bondholders, led by Mr Michael Smurfit and his company, Jefferson Smurfit, would accept a revision of the reconstruction plan which gave the bondholders security ahead of a new tranche of preference

shares being issued to the banks.

However, the banks said yesterday that they would never agree to this, as a point of principle.

Brent Walker's 47 banks had also been united in their opposition to Lonrho's offer.

Lonrho yesterday said it would be willing to provide the necessary bridging loan. But a Lonrho director laid down a strict condition. "If the bid did not come to anything then we would expect to have our money back first on the basis of whoever puts in the funds last gets them back first."

The banks' concern has been that they would continue to fund Brent Walker while Lonrho carried out its due diligence inspection, only to find

that Lonrho was not prepared to make an acceptable offer. The result would have been an unnecessary increase in the banks' exposure to Brent Walker.

"Lonrho will have to put up around £20m", said a banker.

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One banker said last night he did not believe that any money put in by Lonrho should rank ahead of the banks' loans.

### Ramar shares suspended

By Richard Gourlay

Shares in Ramar Textiles, a supplier to Marks and Spencer, have been suspended at 14p after Samuel Montagu withdrew its underwriting for a rights issue and share placing for the garments company.

Ramar said its poor financial position had caused production difficulties which meant it was unable to meet orders.

Suspension of the shares came before today's extraordinary general meeting where shareholders would have voted to approve the £3.2m placing and £3.2m rights issue.

Samuel Montagu said yesterday that it was not yet clear how the company's financial position could have changed so rapidly.

On August 16, at the time the rights issue and share placing were announced, Mr Ronald Metzger, chairman and finance director, said Ramar was profitable at the operating level.

What he called "one-off costs" had resulted in a loss before tax of £5.73m for the nine months to end-March this year but "these matters" had been largely resolved, he said.

Samuel Montagu said Ramar directors had been forced to reassess their previous statements ahead of the EGM.

### EIS bucks depressed sector trend with advance to £7.1m

By Jane Fuller

EIS GROUP bucked the recessionary trend in the engineering sector by raising both its interim profits and dividends.

Mr Peter Haslehurst, chief executive, said the strongest performance had come from the Flexibox seals and couplings division, where demand had been buoyant from oil refiners.

Aircraft and precision engineering was similar to the first half of last year, while process equipment had shown some vulnerability to the motor and consumer goods sectors.

The group was protected by the geographic spread of its businesses.

Two thirds of turnover lies overseas, with about half of that in continental Europe. There are factories in 11 countries and the group operates in another six.

Earnings per share, adjusted for the 1-for-4 rights issue, were 14.21p (13.95p).

The interim dividend is 3.175p (3.025p).

**COMMENT**  
One virtue of the UK recession has been to sort the wheat from the chaff, giving a company like EIS a chance to shine.

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## UK COMPANY NEWS

# Savoy cites Gulf war and recession for £0.67m loss

By David Churchill, Leisure Industries Correspondent

**THE SAVOY** Hotel yesterday announced a £0.67m loss for the first half of 1991, blaming the Gulf war and the effects of the recession on hotel occupancy.

The loss compared with a pre-tax profit of £5.9m at the same stage last year.

The company said that the impact of the war and the economic downturn was reflected in a 19 per cent fall in group turnover, from £25.6m to £23.6m.

The group comprises the Berkeley, Claridges, Connaught, and Savoy Hotels in London, as well as the Lygon Arms in Broadway in the Cotswolds, and the Lancaster in Paris. It also owns several London restaurants and the Forest Mere health resort in Hampshire.

Savoy's ordinary shares are 60 per cent-owned by the Forte hotel chain and consolidated in its results, although it only has 42 per cent of the company's voting shares.

After several years of bitter rivalry between the two companies, an agreement reached two years ago means that Forte has two seats on the



Giles Shepherd: sees only a glimmer of confidence

Savoy board in return for agreeing not to buy any more Savoy voting shares until the end of 1995.

Mr Giles Shepherd, Savoy's managing director, said yesterday that the first three months

of the year "were some of the worst encountered since the beginning of the last war." He said that at the operating level the group had been in loss in the first quarter, although it had returned to profit in the following three months.

Occupancy levels in the Savoy hotel alone fell from an average 73 per cent in the first half last year to just under 60 per cent this year.

Mr Shepherd said that costs throughout the group were reduced by more than £400,000 a month during the first half, with staff levels down by 10 per cent compared with the first half of last year.

Although trading picked up in June, Mr Shepherd said that hotel occupancy in July and August was disappointing. This was in spite of a 15 per cent fall in hotel rates when expressed in dollar terms in comparison with the beginning of the year.

He saw only a "glimmer of confidence beginning to appear" and said that the tendency of executives to book hotel rooms late meant that it was difficult to gauge the level of forward bookings.

The first half of the year had seen short-time working in the spinning division and a 27 per cent fall in interim profits.

Full-time seven day working and night production was restarted in the middle of March and conditions had gradually improved since.

"So far as this company is concerned the recession is over," he said.

Mr Haggas expected 1992 to be very busy. Many of the new orders were to be used for military uniforms both at home and overseas.

Improvements were also expected in the fabric and retail divisions. However, in the retail division it was a matter of containing losses until the climate improved.

This division, which accounts for about 30 to 35 per cent of group turnover, had been hardest hit by the collapse in sheepskin prices from £6.90 to £2.50 apiece last year.

Several businesses had been restructured and staffing reduced by 300 to 1,600.

Earnings per share were 2.5p compared to a loss of 6.8p. No dividend is recommended on ordinary shares, although payment on preference shares will be maintained.

The clothing and chamois division, which last year

## J Haggas recovers and sees end of recession

By Nigel Clark

THE END of the recession has arrived according to Mr Brian Haggas, chairman of John Haggas, the West Yorkshire-based worsted spinner.

The spinning division was now working at full capacity and he expected a further improvement in conditions.

His comments accompanied a recovery in pre-tax profits in the second half of the year to June 30 resulting in year-end figures of £1.22m (£733,000).

The shares improved 12p to 70p.

He added that the recession was following the usual path. "Textiles went into recession two years before everyone else when all my mates were chortling. Now we are the first out while everyone else is still complaining."

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The clothing and chamois division, which last year

was set to be "a decade of high safety".

The group was well placed to make an acquisition with gearing remaining at about the year-end level of 14 per cent, on net debt of £41m.

Mr Easton said there had been 24 months of hard work to fight the domestic recession, including shedding 3,000 jobs and rationalising production.

In engineering, for instance, five sites had been condensed into two and profit had held up comparatively well at £9.5m (£10.6m), with the help of a strong performance in Germany.

But the main damage came in cables, where profit fell nearly 36 per cent to £10.7m (£16.5m).

The share price fell 12p to 412p yesterday.

A lower tax rate and smaller minority charge limited the fall in earnings per share to 24 per cent - 14.3p compared with 18.9p.

The interim dividend is held at 4.2p.

Mr Robert Easton, chief executive, said the UK continued to "bump along the bottom". Signs of returning confidence had yet to translate into orders.

There was more activity in the US, where the group intended to build up its presence. Another acquisition consideration was to increase the emphasis on protection against fire and other hazards in what

is a growing market.

The reorganisation of UK production had reduced the number of sites by more than a third, although capacity remained the same.

Greater volumes were needed to realise the potential operating efficiency.

Volume decline stemming from destocking by UK customers also hit the circuit protection division, where profit fell to £5.8m (£8.9m).



Robert Easton: UK continued to bump along the bottom

by exchange rate movements was incurred in this division.

See Lex

## Polly administrators plan Sansui link

By David Barchard

THE CREDITORS' committee of Polly Peck International, the collapsed fruit and electronics conglomerate, were told yesterday of plans by the administrators to link Sansui Group, its Far Eastern electronics group, with two other electronics companies.

Mr Michael Jordan of Coopers & Lybrand Deloitte, the senior administrator, flew back to London for the day to attend the meeting with the creditors' committee.

Members were told that despite growing financial problems at Sansui, things are

generally looking positive for the planned reconstruction of the group.

Sansui is in urgent need of cash as it looks set to incur a pre-tax loss of £6.4bn (£28m) this year, reversing earlier expectations that the group would move back into the black this year after half a decade of incurring losses.

Goldstar of Korea, and Mr Alf Gooding, the Welsh electronics entrepreneur, and Grand Holdings of Hong Kong been suggested as possible joint venture partners for Sansui.

Creditors were also told that plans for a

partial floating of Del Monte Fresh Fruits on the New York Stock Exchange were progressing well.

Tomorrow Mr Asil Nadir, Polly Peck chairman, makes his next appearance at Bow Street Magistrates court.

His lawyers are pressing for the officials from the Serious Fraud Office to visit northern Cyprus to inspect company records which they say will totally exonerate Mr Nadir of charges of theft from company funds. They say that the records have already been authenticated by forensic authorities recognised by the SFO.

## Disposals and closures cut SHT losses

By Peggy Hollinger

SCOTTISH HERITABLE TRUST, the multi-conglomerate, yesterday announced a reduction in interim losses, following a plan by the administrators to link Sansui Group, its Far Eastern electronics group, with two other electronics companies.

An extraordinary charge of £505,000 was due to debt refinancing costs and provisions for losses on asset disposals.

The group is in negotiations with bankers on an extension of a standstill agreement which expired on July 31. Net debt at the year-end was £6.4m. The proceeds of the asset sales, which include John Letters, the golf club manufacturer, and property in Scotland

and London, have been used to reduce debt. During the six months, the group closed OCM Canada, the oriental carpet group, and Nippax, the textile manufacturer.

Mr John Whitehead, company secretary, said the group hoped to sell its entire property portfolio by the end of the year. Further non-residential property sales, amounting to about £6.5m, had already

been agreed.

The group has also withdrawn from UK housebuilding and on July 30 agreed the sale of Heathside Homes for £2.6m.

Standard Fireworks was the strongest business during the six months, with an order book which exceeded that of the same time last year. Standard made £3.1m profits for the whole of last year.

The recommended final dividend is held at 3p for a maintained total for the year of 4p. Earnings were 16.92p (17.9p).

On turnover up from £10.4m to £12.1m the taxable result came out at £756,000 (£40.000). Earnings were 25p (10p) per £1 share. The company's shares are up to 2.5p (3.4p).

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In addition, bad weather, the VAT rate combined to make the second half extremely difficult.

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## COMMODITIES AND AGRICULTURE

# Nickel producers consider following Inco output cut

By Bernard Simon in Toronto

SOME LEADING nickel producers are considering following Inco's example of a production cut in an effort to head off a further decline in metal prices.

Inco, the world's second-biggest producer after Norilsk in the Soviet Union, is trimming its output of refined nickel by 10m lbs for the remainder of 1991 by halting production at some of its higher-cost facilities at Sudbury, Ontario. The company's output for 1991 was expected to be slightly higher than last year's 388m lbs.

Its main rival, Falconbridge, is among others rumoured to be examining further production cuts. It recently announced a cut of more than 10 per cent at its Kristiansund refinery in Norway. Falconbridge officials were not available for comment yesterday.

Inco is concerned that growing supplies, especially from the Soviet Union, may repeat the unsettling experience of early 1990, when prices fell as low as US\$2.65 per lb. Three-month metal on the London Metal Exchange closed yesterday up \$27.50 at \$7,822.50 a

tonne, equivalent to \$3.55 a lb.

In addition, producers appear to have an eye on long-term contract negotiations which are due to start next month. The contracts, typically for three years in Inco's case, contain both floor and ceiling prices, and a weak market now might give customers extra leverage to demand a drop in contract prices from their present range of \$250-\$40 per lb.

The nickel consumption picture is mixed. Mr Victor Lazarevich, analyst at BBN James Capel in Toronto, said yesterday that North American stainless steel producers have seen little recovery in demand, and have become cautious in their purchasing commitments.

Inco however, is confident that strong demand in Canada and other parts of the Far East

will offset stagnant markets in North America and Europe, and that western demand will be at least as strong as 1990's 1.5bn lbs. Lower consumption in the Soviet Union and eastern Europe may be contributing however, to rising Soviet supplies.

An Inco official said yesterday that the production cutbacks will have no effect on its expansion plans at Thompson, Manitoba, which are proceeding on schedule. However, a hiring freeze has been reinstated and all overtime work has been cancelled.

In the Ontario division, production has been suspended at the Creighton No. 3 mine which was brought out of mothballs last October to meet strong demand. Mining of several small deposits adjacent to the main Garson mine has also been suspended, and development of the new McCreedy East mine, which began in 1989, is being halted for further studies.

Inco said that some other capital spending plans may be deferred in both Ontario and Manitoba to conserve cash.

## Anti-CAP booklet launched

By Kevin Brown in Sydney

THE AUSTRALIAN government yesterday stepped up its campaign against European Community agricultural subsidies by launching a booklet designed to make consumers aware of the costs of the Common Agricultural Policy.

The CAP was the main target of the Australian-led Cairns Group of 14 agricultural exporting nations during the unsuccessful Uruguay Round of the Gatt, which stalled last December in Brussels as a result of the row between the US and the EC over farm subsidies.

Australia has long argued that EC consumers would not accept the costs of the CAP if they were aware of its full effects. However, the timing of the release of the booklet indicates it is intended to lay the groundwork for a renewed Cairns Group attack on the CAP when the Uruguay Round

talks resume later this year. The government is paying \$A40,000 (\$18,000) for 7,000 copies of the booklet, Are You Paying Too Much?, in an attempt to strengthen internal EC opposition to the CAP.

The booklet is being published in English, French, German, Spanish and Italian, and will be distributed through Australian embassies to "influential" groups such as taxpayers' associations and consumer groups.

It says CAP subsidies increase taxes by up to 27 per cent and food prices by between 15 per cent and 52 per cent, adding \$400 a year to the food bill and \$225 to the tax bill for the average household.

The pamphlet demonstrates that the CAP not only grossly distorts world trade, but also massively inflates the price EC consumers are charged for farm produce and the amount

of tax they have to pay," said Dr Neal Blewett, the Trade Minister. The costs of protectionism were not readily identifiable to consumers, who tended to be unaware of the extent of the financial burden of the CAP, he said.

"It is not in the interests of their pro-protectivist governments to make available this kind of information, which might encourage stronger calls for reform. This is why the Australian government has taken the unusual step of preparing information for dissemination in another country."

The booklet drew immediate criticism from Mr Ove Juul-Jorgensen, leader of the EC delegation to Australia, said it was "not conducive" to resolution of the Uruguay Round. "I don't think it is the most brilliant idea in the final phase of these very complex negotiations," he said.

## MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

**ANTIMONY:** European free market, 99.6 per cent, \$ per lb, in warehouse, 14.00-14.50 (13.85-14.30) (same).

**BISMUTH:** European free market, min. 99.9 per cent, \$ per lb, tonne lots in warehouse, 2.80-3.20 (same).

**CADIUM:** European free market, min. 99.8 per cent, \$ per lb, in warehouse, 2.05-2.35

(1.95-2.15).

**COBALT:** European free market, 99.5 per cent, \$ per lb, in warehouse, 14.00-14.50 (13.85-14.30) (same).

**MERCURY:** European free market, min. 99.9 per cent, \$ per 75 lb flask, in warehouse, 75-85 (same).

**VANADIUM:** European free market, min. 98 per cent, \$ a lb V<sub>2</sub>O<sub>5</sub>, cr. 2.20-2.40 (same).

**WANATUM:** Nuevco exchange value, \$ per lb U<sub>3</sub>O<sub>8</sub>, 8.75 (8.55).

The transportation system is

ICO indicate prices (US cents per pound) for Sep 9; Comp. daily 65.97 (67.64) 15 day average

Aug 29 (54.42).

**MOLYBDENUM:** European free market, drummed molybodic oxide, \$ per lb Mo, in warehouse, 2.25-2.31 (2.27-2.32).

**SELENIUM:** European free market, min. 99.5 per cent, \$ per lb, in warehouse, 4.80-5.40.

**TUNGSTEN ORE:** European free market, standard min. 65 per cent, \$ per tonne unit (10 kg) WO<sub>3</sub>, ch. 55-67 (same).

**URANIUM:** European free market, min. 98 per cent, \$ a lb U<sub>3</sub>O<sub>8</sub>, 2.20-2.40 (same).

**ZINC:** European free market, min. 99.9 per cent, \$ per lb, in warehouse, 2.05-2.35

(1.95-2.15).

**CHINA MARKET REPORT**

Aluminium prices moved ahead on the LME despite a rise of 5,700 tonnes in LME warehouse stocks to a record 631,650 tonnes. The gains came on the back of firmer copper and some forward trade buying interest. IMAI smelter stocks for July showed the total down 37,000 tonnes and unwrought down 63,000 tonnes underpriced prices. But traders pointed out that producers were only moving inventory to the LME, where stocks rose 82,875 tonnes in July. Copper prices were easier following profit taking and chart selling. News that warehouse stocks fell 1,350 tonnes, the first drop since July, although expected, was supportive but early gains soon attracted

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## LONDON STOCK EXCHANGE

## Nervous selling towards the close

By Terry Byland, UK Stock Market Editor

**SHARE PRICES** continued to slide in London yesterday as the stock market braced itself for the profits statement, and possible rights issue, from British Aerospace. An attempt to rally from an early fall of nearly 23 points on the FTSE scale was thwarted by a weak start to the new Wall Street session, emphasised by selling of Glaxo, the pharmaceutical leader due to report profits today.

Optimism on the economic front was heightened by confident comments from Mr John Major, the UK prime minister, who said that the economy is "back on course", although the effects on the market were counter-balanced by his move to cool election speculation. News of a slowdown in producer price momentum joined

Account Dealing Dates		
First Dealing:	Sep 2	Sep 16
Second Dealing:	Sep 12	Sep 26
Last Dealings:	Sep 13	Sep 27
Acceptance Day:	Sep 13	Sep 27
Delivery Day:	Sep 7	Sep 21
Next-day dealing may take place from 4.30 am on business days earlier.		

Monday's upward revision of domestic retail sales in buttressing underlying confidence in equities. But the market remained a prey to short-term factors, and the institutions largely kept out of the way until the current round of rights issue hints and this week's heavy list of corporate results have been unvoiced.

The FTSE index closed 24.4 down at 1,630.8, only just above the day's low point. Trading

volume increased to 467.1m shares from Monday's 345.8m. Intra-market business provided a substantial proportion of yesterday's deals and the institutions again picked up stock by way of share placings rather than by competing in the open market: a block of 7.4m shares in British Steel was placed close to the market price and 2m shares in BET were also placed, with both blocks apparently going into institutional hands.

The contrast between the near peak levels of equity market indices and the still poor levels of trading volume was reflected yesterday in new hints that a senior, stockbroking world was on the brink of withdrawing from the London market.

However, with the US dollar less active yesterday, falls in the UK blue chip internationals were mostly small. Oil stocks, despite Wall Street's weakness, steadied to close with trifling losses on the day. Domestic retail and con-

sumer stocks retained most of the minor gains which greeted the unexpected improvement in domestic retail sales figures announced in the previous session.

Equity strategists continued to express a diversity of views on equities, with most suggesting that progress may be less dramatic than over the past month. Barclays de Zoete Wedd believes that the recovery in corporate earnings has now begun to "justify the premiums that have been paid for it." The firm has increased its earnings per share growth estimate for next year from 10 per cent to 15 per cent.

At Hoare Govett, Mr Richard Lake still sees the FTSE Index at 2,750 in the short term, and predicts an area of 2,900 to 3,000 by Christmas.

## Selling bout hits Glaxo

**PHARMACEUTICALS** giant Glaxo saw one of the sharpest falls among Footsie stocks. The drop of 41 to 1,235p on turnover of 2.2m - heavy for the stock - was prompted by profit-taking in the US market and also by the weakness of the dollar.

There was also talk that some traders had been marking down the share price in London in the hope of generating business. This was coupled with speculation that US securities house Wertheim Schroder had cut its profits forecast for the company.

Dr Jonathan Gelles of Wertheim, firmly denied the rumours. He said: "We have sold some stock for some clients but in no way, shape or form have we downgraded our view on Glaxo. Our price target is at the very least \$21 in two years' time."

Mr Didier Cowling of Nomura Research said there had been switching from Glaxo into Fisons (up 9 to 610p).

## Beazer doubts

The market gave an emphatic thumbs down to what will be the final preliminary results from the Beazer group; today Beazer is scheduled to reveal the pathfinder prospectus for the flotation of C.H. Beazer, comprising the non-US interests of the group that include the highly rated UK housebuilding division.

Beazer's profits figure, £10.6m, was broadly in line with market estimates, but included £14.9m for the release of fair value provision, which perplexed building sector specialists. The market was additionally unsettled by the 4p dividend total when a figure of 5p had been pencilled in.

The Beazer share price, pushed up to 10p in recent days as the latest cut in UK interest rates focused market attention on the recovery prospects for housebuilders, fell to 8p before stabilising and closing a net 6 off at 8p. Turnover was 2m shares.

## Trafalgar upset

Construction group Trafalgar House made a weak showing after at least one securities house lowered its profits forecast. The shares closed 16 down at 235p on 3.4m turnover. Institutional broker James Capel cut its estimate for the

group's full-year profits to £100m from £115m. An analyst at Capel said the downgrade was prompted by concern over the general dullness of the property sector, in which Trafalgar is involved, and the group's exposure to Brel, the troubled UK railway rolling stock manufacturer.

There was speculation that Hoare Govett had also downgraded. Mr David Ireland of Hoare said it was unlikely that the company would announce profits of less than £120m. He confirmed, however, that after talking to Trafalgar on Monday he had reduced his 1992 forecast 17 to 675p.

However, after the Stock Exchange met late yesterday, a spokesman said the reclassification would affect Stock Exchange groupings but not the FT-A indices. There has also been talk that Unilever (up 5 at 765p) would join one of the newly classified sectors and thus increase its weighting. This is not the case.

Turnover in British Steel rose to 19m as the shares followed the market trend and eased a penny to 1214p. S.G. Warburg accounted for a large part of the day's trade. It is believed that the broker bought some 8.5m shares at 118.5p and sold the majority of its purchase at 119.5p in two blocks, one of 5.6m shares and another of 1.8.

British Aerospace remained in the doldrums following Monday's profits warning. The shares fell 19 to 391p at one stage. What one trader however, called "brave bargain hunters" helped the shares rally to close a net 10 off at 505p on turnover of 2.6m as the market eagerly awaited today's interim results and news of the long anticipated rights issue.

Mr Chris Avery at Smith New Court said: "The company will be hard pushed to come up with explanations to let the bulls have a run."

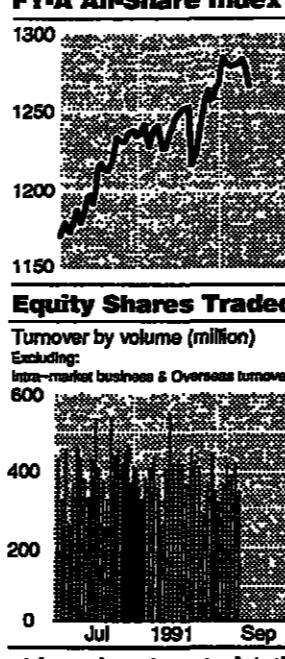
Bid target Invergordon Directors added 10 to 265p ahead of today's interim results on the £28m offer from Whyte and Mackay may have to be increased. Analysts expect around £30m in interim profits.

There was heavy two-way trading in all three Racal stocks throughout the session. Some 10m Racal Electronics changed hands, with the shares closing 14% off at 234p. A similar volume was seen in Racal "Special Ex", which ended unaltered on balance at 42p, having risen from the 34p mark at which they commenced trading a week last Monday.

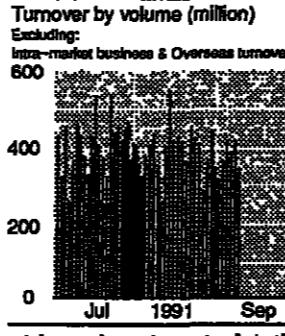
Turnover in the "Special Ex" stock has been consistently heavy since the Stock Exchange granted the shares an official listing prior to the September 16 demerger of Racal Telecom from Racal Electronics.

After the demerger Racal Telecom will be renamed Vodafone. Racal Telecom retreated 5 to 337p, unsettled by a bearish note issued by Robert Fleming Securities. Mr Laurence Heyworth at Fleming said the risks facing Vodafone would include regulation from Ofcom, the telecoms industry watchdog, and from the European Community, intra-European tariff comparisons and increased international competition for cellular franchises. Fleming acknowledged the possibility of a bid being made after the demerger increases the number of shares available, but it expects to see the stock trade below 300p in coming months.

## FT-A All-Share Index



## Equity Shares Traded



With explanations to let the bulls have a run."

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## NEW HIGHS AND LOWS FOR 1991

NEW HIGHS (1991)	OLD HIGHS (1990)	LOWEST (1991)	OLD LOWS (1990)
100.11, 100.12, 100.13, 100.14, 100.15, 100.16, 100.17, 100.18, 100.19, 100.20, 100.21, 100.22, 100.23, 100.24, 100.25, 100.26, 100.27, 100.28, 100.29, 100.30, 100.31, 100.32, 100.33, 100.34, 100.35, 100.36, 100.37, 100.38, 100.39, 100.40, 100.41, 100.42, 100.43, 100.44, 100.45, 100.46, 100.47, 100.48, 100.49, 100.50, 100.51, 100.52, 100.53, 100.54, 100.55, 100.56, 100.57, 100.58, 100.59, 100.60, 100.61, 100.62, 100.63, 100.64, 100.65, 100.66, 100.67, 100.68, 100.69, 100.70, 100.71, 100.72, 100.73, 100.74, 100.75, 100.76, 100.77, 100.78, 100.79, 100.80, 100.81, 100.82, 100.83, 100.84, 100.85, 100.86, 100.87, 100.88, 100.89, 100.90, 100.91, 100.92, 100.93, 100.94, 100.95, 100.96, 100.97, 100.98, 100.99, 100.100, 100.101, 100.102, 100.103, 100.104, 100.105, 100.106, 100.107, 100.108, 100.109, 100.110, 100.111, 100.112, 100.113, 100.114, 100.115, 100.116, 100.117, 100.118, 100.119, 100.120, 100.121, 100.122, 100.123, 100.124, 100.125, 100.126, 100.127, 100.128, 100.129, 100.130, 100.131, 100.132, 100.133, 100.134, 100.135, 100.136, 100.137, 100.138, 100.139, 100.140, 100.141, 100.142, 100.143, 100.144, 100.145, 100.146, 100.147, 100.148, 100.149, 100.150, 100.151, 100.152, 100.153, 100.154, 100.155, 100.156, 100.157, 100.158, 100.159, 100.160, 100.161, 100.162, 100.163, 100.164, 100.165, 100.166, 100.167, 100.168, 100.169, 100.170, 100.171, 100.172, 100.173, 100.174, 100.175, 100.176, 100.177, 100.178, 100.179, 100.180, 100.181, 100.182, 100.183, 100.184, 100.185, 100.186, 100.187, 100.188, 100.189, 100.190, 100.191, 100.192, 100.193, 100.194, 100.195, 100.196, 100.197, 100.198, 100.199, 100.200, 100.201, 100.202, 100.203, 100.204, 100.205, 100.206, 100.207, 100.208, 100.209, 100.210, 100.211, 100.212, 100.213, 100.214, 100.215, 100.216, 100.217, 100.218, 100.219, 100.220, 100.221, 100.222, 100.223, 100.224, 100.225, 100.226, 100.227, 100.228, 100.229, 100.230, 100.231, 100.232, 100.233, 100.234, 100.235, 100.236, 100.237, 100.238, 100.239, 100.240, 100.241, 100.242, 100.243, 100.244, 100.245, 100.246, 100.247, 100.248, 100.249, 100.250, 100.251, 100.252, 100.253, 100.254, 100.255, 100.256, 100.257, 100.258, 100.259, 100.260, 100.261, 100.262, 100.263, 100.264, 100.265, 100.266, 100.267, 100.268, 100.269, 100.270, 100.271, 100.272, 100.273, 100.274, 100.275, 100.276, 100.277, 100.278, 100.279, 100.280, 100.281, 100.282, 100.283, 100.284, 100.285, 100.286, 100.287, 100.288, 100.289, 100.290, 100.291, 100.292, 100.293, 100.294, 100.295, 100.296, 100.297, 100.298, 100.299, 100.300, 100.301, 100.302, 100.303, 100.304, 100.305, 100.306, 100.307, 100.308, 100.309, 100.310, 100.311, 100.312, 100.313, 100.314, 100.315, 100.316, 100.317, 100.318, 100.319, 100.320, 100.321, 100.322, 100.323, 100.324, 100.325, 100.326, 100.327, 100.328, 100.329, 100.330, 100.331, 100.332, 100.333, 100.334, 100.335, 100.336, 100.337, 100.338, 100.339, 100.340, 100.341, 100.342, 100.343, 100.344, 100.345, 100.346, 100.347, 100.348, 100.349, 100.350, 100.351, 100.352, 100.353, 100.354, 100.355, 100.356, 100.357, 100.358, 100.359, 100.360, 100.361, 100.362, 100.363, 100.364, 100.365, 100.366, 100.367, 100.368, 100.369, 100.370, 100.371, 100.372, 100.373, 100.374, 100.375, 100.376, 100.377, 100.37			

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## AMERICANS

## BUILDING, TIMBER, ROADS

Contd

## DRAPERY AND STORES - Contd

## ENGINEERING

## INDUSTRIALS (Miscel.) - Contd

## INDUSTRIALS (Miscel.) - Contd.

1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	Low	Stock	Price	Dr	Ctr	Ytd				
High	Low	Stock	Price	Dr	Ctr	Ytd	High	Low	Stock	Price	Dr	Ctr	Ytd	High	Low	Stock	Price	Dr	Ctr	Ytd	High	Low	Stock	Price	Dr	Ctr	Ytd				
334	203	Albert Laboratories	31.1	-	31.0	1.1	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	High	Low	Stock	Price	Dr	Ctr	Ytd	1991	High	Low	Stock	Price	Dr	Ctr	Ytd	
350	257	Alleghany & W Inc	30.0	-	30.0	2.9	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	206	153	Allegany Corp 100	9.6	-	9.6	2.1	17.7	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd
350	258	American T & S L	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	201	154	Allegany Corp 200	9.6	-	9.6	2.3	17.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd
350	259	Alcoa Inc	30.0	-	30.0	2.9	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	260	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	261	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	262	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	263	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	264	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	265	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	266	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	267	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	268	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	269	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	270	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	271	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	272	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	273	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	274	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	275	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	276	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	277	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	278	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	279	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	280	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	281	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock	Price	Dr	Ctr	Ytd	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991	1991		
350	282	Alcoa Inc	24.7	-	24.7	2.4	1991	1991	Low	Stock</																					

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LEISURE										PROPERTY										TRANSPORT - Contd										INVESTMENT TRUSTS - Contd										FINANCE, LAND, ETC - Contd										MINES - Contd																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																								
1991	High	Low	Stock	Price	Div	Yield	P/E	1991	High	Low	Stock	Price	Div	Yield	P/E	1991	High	Low	Stock	Price	Div	Yield	P/E	1991	High	Low	Stock	Price	Div	Yield	P/E	1991	High	Low	Stock	Price	Div	Yield	P/E	1991	High	Low	Stock	Price	Div	Yield	P/E	1991	High	Low	Stock	Price	Div	Yield	P/E																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																			
7001	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1001	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1002	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1003	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1004	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1005	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1006	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1007	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1008	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1009	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1010	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1011	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1012	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1013	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1014	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1015	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1016	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1017	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1018	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1019	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1020	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1021	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1022	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1023	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1024	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1025	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1026	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1027	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1028	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1029	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1030	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1031	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1032	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1033	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1034	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1035	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1036	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1037	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1038	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1039	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1040	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1041	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1042	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1043	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1044	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1045	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1046	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1047	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1048	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1049	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1050	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1051	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1052	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1053	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1054	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1055	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1056	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1057	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1058	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1059	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1060	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1061	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1062	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1063	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1064	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1065	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1066	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1067	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1068	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1069	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1070	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1071	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1072	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1073	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1074	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1075	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1076	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1077	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1078	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1079	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1080	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1081	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1082	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1083	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1084	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1085	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1086	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1087	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1088	1.00	0.90	PE	1.00	0.00	0.0%	10.0	1089	1.00	



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Stewart Ivory Unit Trust Mgr Ltd (12000H)		931.26	917.39	-	-	-	1.23																		
40 Charlesworth Estates Ltd	301-2	301.2	297.3	-	-	-	1.23																		
London Universe	301-3	301.2	297.3	-	-	-	1.23																		
Marine Investors Fund	301-4	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-5	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-6	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-7	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-8	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-9	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-10	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-11	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-12	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-13	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-14	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-15	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-16	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-17	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-18	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-19	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-20	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-21	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-22	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-23	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-24	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-25	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-26	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-27	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-28	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-29	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-30	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-31	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-32	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-33	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-34	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-35	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-36	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-37	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-38	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-39	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-40	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-41	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-42	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-43	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-44	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-45	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-46	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-47	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-48	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-49	301.2	297.3	-	-	-	1.23																		
Euromar Fund	301-50	301.2	297.3	-	-	-	1.23																		



**MANAGED FUNDS NOTES**

Prices are in pence unless otherwise indicated and those designated S with no prefix relate to U.S. dollars. Yield is after deduction of expenses. Prices of certain other funds include payment up to capital gains tax etc.

Yield is Distributor's price of units of investment in the insurance plan(s). Single premium insurance of Domiciled in Luxembourg as a UCITS (Undertakings for Collective Investment in Transferable Securities). Offered price includes all expenses except agent's commission.

Previous day's price. In parentheses: g = suspended, s = temporarily suspended, x = ex-dividend, d = date available to customers, a = closed, t = temporarily closed, m = minimum amount of NAV increase or decrease.

PPF Funds not SIS recognised. The regulatory authorities for these funds are: Guernsey Financial Services Commission; Ireland: Central Bank of Ireland; Isle of Man: Financial Supervision Commission; Jersey: Commercial Relations Department; Luxembourg: Institut für Finanzmarktaufsicht.



## **WORLD STOCK MARKETS**

FRANCE (continued)											
September 16 Sch + or -											
Austrian Airlines 2,944 -32											
Creditanstalt 409 -8											
EVA General 2,278 -10											
Euro-Atlantic 10,000 -10											
Länderbank 1,140 -10											
Le Crédit 1,004 -10											
Permanente Zentrale 1,754 -10											
Raden Herold 766 -10											
Reuter Salzgitter 2,000 -10											
Volksbank 528 -11											
Verbaudet 182 -10											
Wüstenrot 5,713 -10											
WEST GERMANY											
September 16 Fr. + or -											
ABCO-Gefser Mfg 480 -32											
Creditanstalt 509 -8											
EVA General 2,278 -10											
Euro-Atlantic 10,000 -10											
Ferromecan 1,110 -10											
Gesell 1,091 -8											
Gesell Central S 2,004 -10											
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Gesell 1,4											

## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

# Information for shareholders

A video film (VHS cassette) about the VIAG Shareholders' Meeting 1991 is now available. For a complimentary copy contact:

**VIAG**  
AKTIENGESELLSCHAFT  
Georg-von-Boeselager-Str. 25  
D-5300 Bonn 1



## AMERICA

## Dow falls below 3,000 as Fed fails to act

## Wall Street

**SHARE PRICES** remained under steady selling pressure yesterday morning as the lack of an interest rate cut by the Federal Reserve and a rise in bond interest rates depressed market sentiment, writes *Patrick Harrison* in New York.

By 1pm the Dow Jones Industrial Average was back below the 3,000 mark at 2,887.70, down 19.46 from the opening. The more broadly based Standard & Poor's 500 was also weaker at mid-session, down 2.98 at 365.58, while the Nasdaq composite of over-the-counter stocks slipped 3.19 to 514.88. Turnover on the NYSE was 88m shares by 1pm.

The Dow's fall below 3,000 was an indication of the underlying bearish mood of the market. Many analysts had predicted that the index would stay above 3,000 for the long term, aided by improved economic conditions and recovering corporate profits. However, the economy continues to struggle and company earnings are unlikely to display any significant improvements when the third quarter reporting sea-

son opens next month.

Although a cut in interest rates may help sentiment in the short term, there is still a marked absence of buying incentives in the market.

Among individual issues, H.J. Heinz dropped \$24 to \$38.30 on turnover of 1m shares in spite of an apparently strong first fiscal quarter showing.

The food group's profits of \$254.4m during the reporting period, however, owed much to a one-off gain of \$21m from the sale of Heinz's Iowa corn milling operation. The underlying picture showed weak sales in the quarter because of reduced unit volume and the negative impact of a strong dollar on overseas earnings.

AT&T slipped \$3 to \$37.4% after the giant telecommunications group announced that it would be offering new business discounts for international calls.

The ADRs of Beazer, the UK construction group, fell \$1 to \$6.14 on turnover of 1.1m shares from the news that pre-tax profits fell 40 per cent in the current fiscal year.

Among technology stocks Compaq dropped \$2 to \$34.14 in active trading amid both

good and bad news. The sector analyst at Oppenheimer cut his rating on the stock in anticipation of weak earnings in the third quarter, but on the other hand there were reports yesterday that Compaq plans to unveil a new line of personal computers next Monday.

On the over-the-counter market, Microsoft bucked the trend, rising \$4 to \$81.11 after Mr William Gates, the company's chairman, said at a press conference in Brussels that he expected strong growth this year despite the recession in the personal computer industry.

**Canada**

TORONTO drifted lower at midday, but recovered from the day's lows, as the TSE-300 composite index fell 15.7 to 3,463.2. Declines led advances by 360 to 151 in volume of 11.3m shares valued at C\$145.6m.

Dofasco dropped C\$4 to C\$18.4%. The steel company said that it plans to raise C\$200m through an issue of units at C\$20 each, comprising one common share and one half warrant.

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## EUROPE

## Weak New York start depresses late-closers

MOST BOURSES eased again yesterday, with sentiment in the late-closers further depressed by an early fall on Wall Street, writes *Our Markets Staff*.

FRANKFURT saw more falls in banks, relative strength in chemicals and another flurry in steels as the DAX index lost another 3.94 to 1,629.12 after a 4.89 decline to 672.48 in the FAZ at mid-session. Volume rose from DM3.5bn to DM2.4bn.

Bayerhypoth and Bayeververein fell DM5 to DM349 and DM7.50 to DM355. Commerzbank shed another DM3.50 to DM245. Mr Robert Law, banking analyst at Shearson Lehman, thought little of the argument surrounding the quality of Soviet debt, and said that the banks, among the most liquid stocks in the market, were easy to sell in a period of nervous, thin trading.

The big three chemicals rose by a matter of pence. In steels, Hoechst put on another DM5.20 to DM310.70 and Klöckner-Werke, talked about last week as a potential marriage partner for Hoechst, ended DM2 higher at DM148.

MILAN failed to get any support from yesterday's delayed settlement of the August account. Investors were concerned that the forthcoming interim results season would be disappointing.

After the close, worries about the economy were heightened by news that the Italian industrial employers' association Confindustria had lowered its forecast for gross domestic product growth in 1991 to 0.8 per cent, down from 1 per cent at mid-year and less than half the government forecast.

The Comit index fell 3.80 to 545.69 in turnover of around

DM1.2bn after Monday's L53bn. Generali fell L325 to L36.550 ahead of the launch of its giant L1.75 trillion rights issue next week.

PARIS drifted lower as Wall Street weakened in early trading. Turnover remained light after Monday's FFr1.4bn, as the CAC 40 index fell 15.41 to 1,840.47.

In the banking sector, CCF, which gained FFr450 on take-over rumours on Monday, closed 70 centimes down at FFr179.30, after rising to a day's high of FFr182 and sinking to a low of FFr178. Volume in the stock was less than half Monday's level, but still relatively heavy at 140,450 shares.

The bourse authorities said that Cassa Risparmio di Torino, the Turin-based savings bank, had raised its stake in CCF voting rights to 51.5 per cent from 48 per cent, but CCF said this was not connected with the recent speculative activity.

BRUSSELS closed lower in thin trading. The Bel20 index fell 6.76 to 1,133.46.

Bouygues, the construction group, bucked the trend, rising FFr14 to FFr582. Saur Afrique, its subsidiary, has won a 15-year contract to distribute water in the Central African Republic.

Ajromari-Prioux, the paper group, fell FFr85 to FFr215 after cautious comments on the second half by the UK's Arjomari Wiggins Appleton. ZURICH was depressed by

## Changes to FT-Actuaries World Indices

THE World Index Panel has decided on the following changes, which will come into effect at the end of the current quarter:

Australia: The partial weighting factor applied to

Wall Street's lower opening, and the Crédit Suisse index fell 3.5 to 529.7. Industrials were pressured by the weaker dollar, while chemicals, Sandra bearers dropped SF780 to SF72,360 and Roche bearers by SF110 to 50 index firmed 2.02 to 1,211.18.

Bearers in the brewery, Sibra, dropped SF750 to SF460. Another brewer, Feldschlösschen said it had taken a substantial stake in Sibra. Feldschlösschen bearers eased SF730 to SF73.50.

AMSTERDAM was dragged lower by the weaker dollar and Wall Street. The CBS Tendency index closed at 82.2, down 0.2, in thin trading. Volmac Software paid up 80 cents to Ff18.30 after reporting a 36 per cent drop in first-half net profits. Some analysts had been expecting a loss.

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ZURICH was depressed by

Santos will be removed and the company will be taken at full market capitalisation.

Finland: Delete Fiskars (K Free).

Japan: A weighting factor of one-third will be applied to All

Nippon Airways following clarification from the Tokyo Stock Exchange. The company has been taken at full market capitalisation hitherto.

Switzerland: Add Alusuisse-Lonza (registered).

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY SEPTEMBER 9 1991					FRIDAY SEPTEMBER 12 1991					DOLLAR INDEX				
	US Dollar Index	Day Change %	Pound Sterling Index	Yen Index	Local Currency Index	US Dollar Index	Pound Sterling Index	Yen Index	Local Currency Index	DM Index	US Dollar Index	Pound Sterling Index	Yen Index	Local Currency Index	DM Index
Australia (69)	150.00	+0.1	128.55	127.91	132.23	126.21	-0.4	4.90	149.85	130.84	128.91	134.89	126.72	151.58	143.67
Austria (20)	187.47	+0.2	160.24	159.84	162.23	165.00	+0.7	1.71	182.95	159.67	164.91	222.37	154.82	224.52	187.20
Belgium (78)	130.73	+0.2	111.00	110.98	111.25	110.98	+0.2	1.21	112.00	111.98	111.98	112.00	111.98	112.00	111.98
Canada (114)	138.53	-0.2	118.77	118.17	122.16	114.30	-0.3	3.32	138.69	121.27	119.49	125.02	114.80	142.27	114.28
Denmark (37)	255.78	+1.7	219.20	218.12	225.44	228.47	-0.4	1.55	251.59	219.67	216.45	228.48	229.43	270.58	217.74
Finland (16)	95.91	+1.4	83.05	82.64	85.42	84.42	-0.5	2.85	95.81	83.48	82.82	86.07	84.87	125.15	88.53
France (109)	140.54	+1.7	120.44	119.83	123.87	127.09	-0.2	3.49	138.13	120.60	119.88	124.33	127.40	152.26	118.11
Germany (105)	114.84	+0.1	94.97	94.97	94.97	94.97	+0.1	2.02	109.35	95.35	95.31	98.31	102.35	120.96	95.31
Hong Kong (65)	144.01	+0.7	140.55	139.85	144.57	133.22	-0.8	3.50	156.38	136.54	144.53	140.77	143.13	182.46	132.88
Ireland (18)	160.02	+2.3	137.14	136.46	141.09	143.12	+0.0	3.50	156.38	136.54	144.53	140.77	143.13	182.46	132.88
Italy (77)	73.00	+1.1	62.63	62.32	64.42	69.10	-0.9	3.35	72.26	63.10	62.17	65.05	69.73	86.23	64.76
Japan (474)	128.43	+0.5	110.06	109.51	113.22	109.51	-0.4	0.77	127.78	111.55	108.98	115.02	109.91	146.97	118.23
Malaysia (89)	207.52	+0.0	177.84	176.95	182.92	201.23	-0.2	2.75	207.59	181.25	178.95	186.85	221.78	247.78	189.18
Mexico (18)	102.01	+0.1	102.01	102.01	102.01	102.01	+0.1	1.01	102.01	102.01	102.01	102.01	102.01	125.73	102.01
Netherlands (37)	142.01	+1.8	121.70	121.10	126.19	123.73	-0.5	4.33	139.53	121.82	120.03	120.37	142.73	154.44	115.65
New Zealand (14)	47.32	+0.4	40.55	41.71	43.16	43.03	7.03	7.03	47.14	41.45	40.45	42.43	43.03	54.64	41.18
Norway (31)	201.87	+1.4	172.63	171.97	177.77	162.00	-0.7	1.58	198.88	173.65	171.01	176.04	183.22	223.24	176.58
Singapore (36)	199.57	+1.0	171.11	170.26	178.04	156.85	+0.2	2.27	177.65	172.57	170.70	177.92	158.30		